



NEWS SUMMARY

GENERAL

Inquiry call over Salford blasts

AN inquiry into the explosions and fire which wrecked a Salford warehouse has been demanded by the town's MPs Frank Alton and Stanley Orme.

More than 700 people were evacuated from their homes as the blasts rocked the town centre. Seven or eight different chemicals were stored in the building and it is thought the blasts may have been caused by sulphur chloride.

Labour MP Mr Alton said: "It is horrifying to think that dangerous chemicals were stored in one of the most thickly populated areas of Europe."

Quiet welcome

Margaret Thatcher received a quiet welcome in Hong Kong after being told by Chinese leaders that they intended to recover sovereignty over the colony. Page 2

Angola warning

Angola accused South Africa of bombing Angolan military units near Namibia and said that it expects a new invasion. Page 2

Guerrilla slain

Spanish police killed a Basque guerrilla and captured three others after a gun battle in a San Sebastian flat.

No trace of sub

Swedish naval vessels found no trace of a mysterious submarine off Gothenburg after fishermen reported seeing a periscope.

Brisbane march

About 3,000 aborigines marched through Brisbane in a demonstration aimed at using the Commonwealth Games to highlight their land disputes with the Queensland Government.

Japanese pledge

Japanese Premier Zenko Suzuki on a visit to Peking said Japan would amend school textbooks which gloss over Japanese wartime atrocities on China.

Soccer fans jailed

A Bangladesh court sentenced 54 football fans to prison terms ranging from six months to five years after a riot at a match in Dacca. Page 7

Sikhs' protest

About 5,000 Sikhs protested in London at former Master of Rolls Lord Denning's decision to allow a headmaster to ban a boy who wanted to wear a turban. Page 7

Move on cars

Vauxhall Motors plans early talks with unions to head off a threat to block imports of the General Motors' Spanish-built small car. Page 7

Raid relics sale

Relics from the Great Train Robbery are being auctioned in Farnborough, Hampshire, today. Included is an ex-Army lorry with a false bottom adapted by Ronald Biggs.

Horse sense

American breeders bought 14 traditional cart-horses for £5,000 from the Shire Horse Society, who said it reflects growing U.S. interest in pedigree shires.

Briefly...

Two dogs found at Lydden motor racing circuit near Dover have been quarantined under the Rabies Act.

About 100 stone throwing youths went on the rampage in Zurich, after a protest about the demolition of a youth centre.

Genetic engineering activities in Britain will continue to be monitored by the Government.

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BUSINESS

Output recovery prospects 'gloomy'

Demands grow for Sharon's dismissal and massacre probe

BY DAVID LENNON IN TEL AVIV

DEMANDS ARE growing in Israel for the dismissal of Gen. Ariel Sharon, Defence Minister, and for a full state commission of inquiry into the massacre of Palestinian refugees in Beirut.

A number of ministers—many as many as five—have abandoned their opposition to a judicial investigation of Israel's role in the slaughter. At tomorrow's Cabinet meeting after the Yom Kippur break, they will demand that a full-scale inquiry commission be appointed to discover what really happened in the Sabra and Chatila refugee camps.

Over the weekend, hundreds of thousands of Israelis demonstrated their anger and distress at what they believe is an attempted government cover-up of the facts. According to the Tel Aviv police, the city's Municipal Square was packed by 400,000 people in the largest protest rally in the history of the Israeli state.

The huge turnout at the rally by the opposition Labor Party and the Peace Now movement underscored the Government's failures to defuse public anger by trying to set up a non-statutory examining body headed by the president of the supreme court.

Aware of the public mood of disgust, the leaders of the National Religious Party and

the Tamil Party, both junior partners in the coalition Government of Mr Menachem Begin, say that they will now demand that the Premier agree to appoint a fully-qualified judicial commission for inquiry into the events in Beirut ten days ago.

If they back their demand with a threat to quit the Government, Mr Begin will either have to reverse his earlier refusal to set up an inquiry commission or accept the fall of the Government.

The position of Gen. Sharon also appeared to be increasingly shaky as his attempts to defend himself only served to reveal the degree to which he was involved in the decision to send the Phalangist forces into the refugee camps.

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Palestinians face bleak future, Page 3

Israelis to pull back

ISRAEL indicated yesterday that its troops will be pulled back from Beirut over the next few days, possibly by Wednesday. Confusion over the exact timing has meant that elements of the French and Italian contingents of the 3,000-strong force have not yet been deployed even though some are in Beirut. The 1,500 U.S. marines who will make up the U.S. contribution to the force were waiting offshore

last night.

Israeli soldiers were much in evidence yesterday. It is still unclear to what positions the Israelis will withdraw.

In Washington, Mr Caspar Weinberger, U.S. Defence Secretary, said on television he expects and wants the Israelis to pull out by Wednesday. He said they should withdraw south of the airport and hand it to the Lebanese army.

Free Democrats 'poll only 3%' in West German state

BY MAX WILKINSON

THE DECISION by West Germany's tiny Free Democratic Party to end its long alliance in government with the Social Democrats, has proved little short of disastrous, according to the first computer predictions from yesterday's election in the State of Hesse.

According to computer estimates given by both television channels yesterday evening, the Free Democrats managed around 3 per cent of the poll failing to reach the 5 per cent needed by law for representation in parliament. Early estimates show no clear majority for the Christian Democrats.

The decision of the Hesse Free Democrats to end their 12-year alliance with the state's Social Democrats to ally with the conservative Christian Democrats, was followed at federal level on September 17 when the Free Democrats left Chancellor Helmut Schmidt's coalition.

However, the predicted results of Hesse have only added to the general political uncertainty. As well as the early estimates showing no clear majority for the Christian Democrats—who were expected to drop about a point



Continued on Back Page

Deal 'saves' Bendix and Marietta

BY RICHARD LAMBERT IN NEW YORK

BENDIX AND Martin Marietta have been saved from possible disaster by the peace agreement with Allied Corporation announced on Friday night. Mr Edward Hennesssey, Allied's chairman, said in New York on Saturday.

The takeover battle between the two companies had become potentially very damaging to the two companies, their employees and stockholders, he said.

Under the terms of the deal, Allied will buy all Bendix shares owned by Marietta and will offer a package of its own securities with an indicated value of \$85 (550 a share for each remaining Bendix share). The transaction will cost Allied some \$1.9bn.

Marietta in turn will buy back a large portion of the hold-

join the Allied board along with two other Bendix executives. Allied will have the right to appoint two executives to Marietta's board.

United Technologies, the third company which had been bidding for Bendix in recent weeks, said it was pleased that Marietta would remain independent. But it added that it would study the details of the agreement before making any further comment.

Mr Thomas Pownall, chief executive of Marietta, said the company had assumed substantial debt in fighting off the Bendix bid. It would "take all proper steps, on the most realistic timetable, to reduce the debt," and a number of different options were available.

Feature, Page 15

Howden insurance fund bid fails

BY JOHN MOORE, CITY CORRESPONDENT

THE 3,800 members of Lloyd's underwriting syndicates managed by Alexander Howden Group have been unable to recover \$35m (£20.5m) in funds from insurance companies managed by the Howden group to help them meet insurance claims.

The money which the syndicates are seeking from Howden insurance companies is lodged in roll-over funds with the main Howden insurance company, Sphere Drake.

The funds, which were created out of the syndicates' money, were designed to smooth out the effects of bad underwriting years by providing additional resources when the syndicates faced large claims.

Unless the funds are recovered the syndicates—number 127 and a sister syndicate in the world's second-largest insurance broker—alleged that \$35m had been diverted by Howden over a seven-year period to companies secretly controlled by Mr Kenneth Grob, the former Howden chairman, Mr Alan Page, Mr Ronald Connelly, Mr Jack Carpenter and Mr Pugate, all former Howden executives.

The new twist in the drama at Howden, one of the worst crises which Lloyd's of London has had to face in modern times, comes in the wake of the dismissal of the group's star underwriter for the syndicates, Mr Ian Posgate.

His dismissal last week came

Plessey buys into U.S. market

BY JASON CRISP

PLESSEY has agreed to buy a substantial part of Stromberg-Carlson, a medium-sized U.S. telecommunications company which is a leading supplier of rural digital exchanges to independent telephone companies.

Plessey is expected to pay United Technologies, the large

U.S. conglomerate, about £53m for the public telephone exchange business of Stromberg-Carlson, its subsidiary.

The Labour leadership will use the rest of the conference to argue that the decision means Labour is now a plausible alternative government.

While the militant controversy is dominating all pre-conference discussion, the party is likely to commit itself to several policy proposals on public ownership, the economy and defence—which confirm the leftward movement since the last election.

In particular, the party's national executive committee last night decided by a margin of 20 to 27 to accept a motion requiring the closure of all nuclear bases, British or U.S. in the UK, the extension of nuclear free zones and the dismantling of the defence sales office.

This may be approved by the two-third majority necessary to become part of the party's programme. If so, it would create a difficult position for opponents of unilateralism such as Mr Denis Healey, Mr Peter Shore and Mr Roy Hattersley.

The leadership looks like winning support for its attack on Militant by a margin of between 4 and 5-1. This follows the decision, yesterday morning, by the Transport Workers' delegation to reverse its recommendation of its executive last week to oppose the register.

Mr Moss Evans, the union's general secretary, said the support for the register yesterday reflected members' own experience of Militant.

UCATT, representing the building workers, and TASS (the white-collar section) of the engineers are the only sizeable unions likely to oppose the register, although NUPE, the public workers' union, will not make up its mind until this morning. The opponents are likely to be lucky to attract more than three in votes.

There is, however, disagreement about how wide the expulsions should go. Mr Evans wanted the action limited to a few, while Mr Terry Duffy, of the engineers yesterday said he believed the actions should be against the lower echelons as well as the higher.

The parliamentary leadership of the centre-right wants the expulsions to include the eight parliamentary candidates who

Christian Democrats—who were

expected to drop about a point

Continued on Back Page

Labour set to back Foot over Militant

OVERSEAS NEWS

Britain in talks on China N-plant, says Thatcher

BY ROBERT COTTRELL IN HONG KONG

MRS MARGARET THATCHER arrived in Hong Kong yesterday, the first British Prime Minister to visit Hong Kong in its 140-year colonial history.

Mrs Thatcher, who was met by Sir Edward Youde, the governor, flew in from Canton after talks with Chinese leaders on the future of the colony.

She will inevitably face continued questioning on the extent to which her talks in Peking last week may have clarified the question of Hong Kong's long-term status.

Both countries have agreed to enter into formal negotiations on the future of the colony, but China repeated during Mrs Thatcher's visit its intention of reassessing sovereignty over the territory and negotiations on the subject are to continue through diplomatic channels.

Speaking in Canton yesterday following meetings with provincial leaders including Governor Liu Tianfu, Mrs Thatcher said Britain was involved in "preliminary negotiations" for construction of a nuclear power station in Guangdong Province, southern China.

The power station, which could cost an estimated \$3bn (£2.33bn) has been under consideration for three years as a joint venture between China Light and Power, one of Hong Kong's two electric utilities, and the Guangdong Power Company.

Lord Kadoorie, chairman of China Light, has made the size of the project it "impossible for it to be implemented except on a government-to-government basis."

Copies of a feasibility study were presented to British and Chinese governments in December 1980. The study

Japanese textbook pledge

PEKING — Japanese Prime Minister Zenko Suzuki yesterday told Chinese Premier Zhao Ziyang that Japan would correct errors in controversial new school textbooks which gloss over Japanese atrocities in China before and during World War Two.

A Japanese official said Mr Suzuki, during two hours of talks, also told Premier Zhao the vast majority of Japanese people were not militarists and wanted to live in peace.

Mr Suzuki arrived in Peking yesterday for an official visit to mark next Wednesday's 10th anniversary of the restoration of Sino-Japanese relations.

The two leaders devoted their first round of talks to bilateral affairs because of the importance of the textbooks dispute, which had threatened to mar Mr Suzuki's visit.

Reuter

Sino-Soviet thaw urged by Brezhnev

By Anthony Robinson in Moscow

PRESIDENT Leonid Brezhnev of the Soviet Union yesterday used a major speech in the Azerbaijani capital of Baku to underline the Soviet Union's desire for a normalisation of relations with China.

"We deem it very important to achieve a normalisation, a gradual improvement of relations between the Soviet Union and the People's Republic of China on a basis that I would describe as that of common sense, mutual respect and mutual advantage," Mr Brezhnev said.

This is the second time in six months the Soviet leader has called for improved relations with China and comes shortly before the planned visit to Peking next month of deputy Foreign Minister Leonid Illychev.

Western diplomats believe the Soviet desire to mend bridges with China has been heightened by the steady deterioration in relations with the West, particularly the US.

Soviet-US relations are at their lowest ebb for decades. The Soviet Union is also worried about relations with the French Government and the prospect of a much less sympathetic West German government.

The Soviet leaders have just played host to Indian Prime Minister Indira Gandhi and Mr Brezhnev met with satisfaction in his speech that the visit had shown that "friendship and co-operation with India rest on a firm basis and have good prospects."

Mr Brezhnev went to Baku to bestow the Order of Lenin on the Azerbaijani Republic for its economic achievements. But the occasion proved to be less than the hoped for sell-out triumph for the republic's energetic, young party boss, 57-year-old Geydar Aleyev.

Soon after Mr Brezhnev started speaking live on nationwide TV Mr Aleyev and other leaders sitting behind Mr Brezhnev looked up with expressions of shock and horror.

Somebody had given Mr Brezhnev the wrong first page of his speech. An embarrassed aide stopped Mr Brezhnev in full flow and the cameras panned sharply to an audience which had been woken to its feet and told to clap enthusiastically.

"Sorry I will read that again," said Mr Brezhnev to grins and applause as the audience sat down.

Angola fears another invasion

Saddam Hussein hints at Iraqi rapprochement with Syria

BY ROGER MATTHEWS IN BAGHDAD

PRESIDENT SADDAM Hussein of Iraq yesterday hinted at a possible rapprochement with Syria, his most bitter Arab enemy, and emphasised his desire for closer relations with Western Europe.

The President's remarks during a two-hour interview with British journalists emphasised the shift in Iraqi foreign policy provoked by the war with Iran which last week ended its third year.

Iraq is bracing itself for another massive Iranian attack

which is expected at any moment. An Iraqi officer, commanding an armoured brigade east of the port of Basra, said on Friday that approximately 10,000 Iraqi troops had been killed during July when a five-stage Iranian attack across the border had been thrown back.

Iraqian losses were said to be substantially greater.

Although Iraq has been seeking additional weapons supplies since early in the year, President Hussein said that improved relations with Britain and France in particular had extended over a much wider field.

Iraq has been asking to buy

a range of weaponry from Britain, including spare parts for Cheetah tanks captured from Iran, and Rapier missiles.

However, President Hussein said that if there were political reasons in London why the sale could not go ahead now, he was prepared to wait.

He offered no hope of an early end to the war and accused Iran of attempting to create an empire in the Middle East under the guise of religion. Algeria attempts to mediate had been welcomed by Iraq "but nothing has crystallised which is worth publishing."

But the Iraqi leader did imply that progress may be near towards settling the bitter dispute with Syria, which has backed Iran during the war and closed the pipeline carrying up to 500,000 barrels a day of Iraqi crude oil for export.

President Hussein held a long meeting with President Hafez al-Assad of Syria during the recent Arab summit in Morocco and disclosed yesterday that he had accepted an offer of mediation from King Fahd of Saudi Arabia.

King Fahd had pledged to

Saddam Hussein...
long talks with Assad

allowed to enter the country freely.

President Hussein said that Iraq was opposed to terrorism. However, it welcomed any Arab militant to Baghdad and was not responsible for what such people might do in other countries.

Abu Nidal was sentenced to death in 1974 by Fahd, the largest Palestinian guerrilla

organisation for plotting to kill Mr Yassir Arafat, the PLO chairman, and has most recently been accused of the attempt on the life of Israel's ambassador to London at the beginning of June. It was that incident which sparked off Israel's invasion of Lebanon.

Decline in U.S. output expected

By Anatole Kalotsky in Washington

OFFICIAL STATISTICS due to be released this week will indicate the continuing weakness of the U.S. economy and suggest there is no significant recovery in sight.

The closely watched index of leading economic indicators, which normally points to economic upturns about three months before they occur, will show an August fall of about one percentage point when it is released on Thursday, according to Commerce Department officials over the weekend.

This decline, coming after a fall in July following three consecutive months of improvements, will confirm the belief among analysts that the slight economic recovery of the spring and early summer has not been sustained.

Abu Nidal was sentenced to death in 1974 by Fahd, the largest Palestinian guerrilla organisation for plotting to kill Mr Yassir Arafat, the PLO chairman, and has most recently been accused of the attempt on the life of Israel's ambassador to London at the beginning of June. It was that incident which sparked off Israel's invasion of Lebanon.

Crunch near in Caterpillar talks

By Richard Lambert in New York

CATERPILLAR TRACTOR is approaching a crucial deadline in its protracted wage negotiations with the United Automobile Workers union, which represents some 36,000 of the group's 52,000 U.S. employees.

Angop said on Friday that Mr Wisner's mission would end in failure unless he agreed not to raise the problem of the Cubans.

Angola's warnings that Mr Wisner should not try to broach the subject have been unusually stern.

During his last visit to Luanda in August, the Angolan media quoted Mr Wisner as saying that the U.S. did not link Namibian independence with departure of the Cubans.

Talks continued over the weekend, with Caterpillar putting modified proposals to the union on Saturday. Neither side has published details of their plans, but the union said earlier this month that Caterpillar workers had responded to the company's demands for "massive takeaways" by voting overwhelmingly in favour of strike action if necessary.

But President Ronald Reagan himself went on radio on Saturday to denounce those who "charge the Administration fights inflation by putting people out of work."

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Cunene province and was massacred in a further 30,000 on the border.

In another report, Angop said yesterday that a senior U.S. official had arrived in Angola for talks on the future of

Angola and the thorny issue of Namibia and the U.S. recognition of the Luanda Government.

Mr Frank Wisner, Deputy Assistant Secretary of State, who arrived in Angola on Saturday, said the aim of his visit was to "try to find a peaceful solution for southern Africa."

Angop said Mr Wisner, who has made four visits to Angola in three months, would have talks with Foreign Minister Paulo Jorge.

The official Mozambique news agency Aim yesterday quoted Mr Jorge as saying he was not optimistic about an imminent independence settlement for Namibia.

But subsequent U.S. policy statements have indicated that Washington, like Pretoria, still wants the Cubans to pull out from Angola before Namibia becomes independent from South African control.

Angola has repeatedly stated that it will not let a Cuban withdrawal be a precondition either of Namibian independence or U.S. recognition of the Luanda government.

South Africa and the U.S.

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JULY 1982

Turkish war on inflation continued in budget

ANKARA—Mr Adnan Kafaoğlu, Turkey's Finance Minister, has proposed his budget for 1983, emphasising a continuation of the country's two-year-old monetarist battle against inflation and state spending.

His proposals envisage spending of Turkish lira 2,600bn (\$3.65bn) and general revenues of Turkish lira 2,400bn with the shortfall made up mainly through bond issues and domestic borrowing.

He told journalists the deficit for the last 10 months of 1982, when the fiscal year was shortened to begin merging the budget year with the calendar year from 1983, would be Turkish lira 140bn after expenditures of Turkish lira of 1,670bn and revenues of Turkish lira 1,530bn.

Mr Kafaoğlu said spending in the last 10 months of 1982 would show a 27.7 per cent increase over the same period in 1981, while spending showed a 46 per cent increase over 1980. The balance of payments deficit envisaged for next year was \$40bn to \$50bn following an expected deficit this year of \$68bn.

He said the country wanted to extend by one year its three-year \$1.5bn agreement with the International Monetary Fund (IMF), but would not be seeking other new credits for investments and imports. Turkey, whose IMF agreement expires next year, still owes more than \$15bn in foreign debts.

Since 1980, when tight monetary policies were implemented which Mr Kafaoğlu has pledged to pursue, inflation has fallen from over 100 per cent, exports have risen and Turkey has rescheduled and begun servicing large foreign debts.

Mr Kafaoğlu said inflation would be brought down to around 20 per cent next year from an expected rate this year of between 25 and 30 per cent, exports would be targeted at \$7.1bn compared with \$6.6bn this year and Gross National Product was set to rise 4.8 per cent after an expected 1982 growth rate of 4.3 per cent.

The 1983 budget set aside Turkish lira 1,255bn for public sector investment, rising from Turkish lira 922.7bn invested over the last 12 months of 1982, Mr Kafaoğlu said.

Defence spending will swallow the largest slice of the budget after the Finance Ministry, accounting for Turkish lira 450bn, up from Turkish lira 317.7bn set aside for the last 10 months of 1982.

Despite his remark about the need to fight unemployment, variously estimated at between 15 and 25 per cent of the workforce, Mr Kafaoğlu did not expand on what measures he might take.

Reuter

Egypt moves to attract more foreign investment

CAIRO—Foreign companies considering investment in Egypt have been told they can now have majority control over joint ventures, and have been promised firm decisions on their investment proposals within 60 days of making an offer to Egypt.

The guarantees are contained in a new code of regulations announced at the weekend by Mr Wagih Shindi, Egypt's newly-appointed Minister of Investment.

Mr Shindi, who was appointed to the new portfolio earlier this month after President Hosni Mubarak sacked the economic ministerial group, said at the weekend: "The foreign investment offers submitted to Egypt this year were far less than... received in 1981."

The Minister, who left for Washington yesterday to explain the new regulations, declined to say how much less foreign capital was offered, but he said the investment slowdown had worsened since the assassination of President Anwar Sadat last October.

Western experts noted that Egypt's foreign investment regulations have perpetuated uncertainty ever since their enactment in 1974 because, while

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WATERGATE HOTEL

Patrick Cockburn reports from Beirut on the prospects for Lebanon's 400,000 refugees

Frightened Palestinians face bleak future

JUST BEFORE Mr Amin Gemayel was sworn in as President of Lebanon last week, an enormous explosion rocked Christian East Beirut. A vast column of grey-blue smoke towered over the city from a large ammunition dump which the Christian militia had exploded accidentally.

For the Palestinians, largely grouped to the south of the city and already devastated by the massacre in the Chatila and Sabra camps by Christian Phalange troops under the eyes of the Israelis, the exploding shells only served to drive up tension.

The promised pull-back of Israeli forces by Wednesday will ease this tension, as will the arrival of the multi-national force over the next few weeks, but the presence of the 3,000 foreign troops poses no long-term solution to the problem.

Among Palestinians, panic remains very close to the surface. With the departure of the Palestine Liberation Organisation and stripped of their arms, they feel deeply vulnerable to further attacks by the Christian militias. In Lebanon, over the last 10 years, but particularly since the civil war of 1975-76, every community has built up its own militia for protection.

The incursion of the Israelis and some of the Christian militias into West Beirut over

the last week has stripped the Palestinians and much of the Moslem population of their guns. They are therefore very frightened of further attacks.

Hence the enthusiasm with which most of them greet the arrival of the multinational force.

Reaction to the massacres in Chatila and Sabra has tended to mask the broader question of the future of about 400,000 Palestinians in Lebanon.

The exact numbers are not known. The United Nations Relief and Works Agency has 237,180 Palestinians registered who arrived in 1948 or are descended from those who did. The full figure could be twice this number, though the Christians claim that there are as many as 700,000 Palestinians here.

All these Palestinians are now a deeply frightened people. The Phalange Party, to which President Amin Gemayel belongs, has traditionally blamed

all Lebanon's troubles on them. A few months ago his father, Mr Pierre Gemayel, the founder of the Phalange, said that half

million Palestinians should

leave Lebanon. President-elect

Baschir Gemayel, who was

assassinated two weeks ago, said

he distinguished between armed

PLO men and unarmed Palesti-

nian civilians but there are

clearly many of his men who

exploded accidentally.

It is also by no means clear

that President Amin Gemayel

fully controls the Phalange

militia which dominates the

Christian forces. Privately, most

Moslem leaders are convinced

that elements of the Phalange

participated in the massacre.

But, accept that President

Gemayel knew nothing about it.

Sufficient blood has flowed

in Lebanon over the past decade

for every group in the country,

including the Palestinians, to

have some massacre to repay.

During the civil war Baschir

Gemayel once told his men to

one of the highest literacy rates

in the Middle East, in Lebanon

it is rather poor.

They would in any case find it difficult to move elsewhere. Syria says it will not accept them and the Arab oil states, such as Kuwait, which already has 200,000 Palestinians, are unlikely to be more welcoming.

But do they dare to stay? In the southern refugee camps around Tyre and Sidon, the Israeli authorities have reluctantly allowed the refugees who are staying in the rubble of their shanty towns, to put up tents.

The irony is that most of the Palestinians in the camps who have suffered worst from the Israeli bombardment and the more recent massacre have little to do with the PLO whose influence Mr Menahem Begin, the Israeli Prime Minister, says he is trying to extirpate. Most have been in Lebanon since 1948 and the PLO fighters are mainly drawn from the Palestinians who fled after 1948.

In the immediate aftermath of the massacres at Sabra and Chatila camps the Palestinians in Lebanon are at the centre of world attention. This, together with the arrival of the 3,000 strong multinational force, gives them some temporary security but their long-term future looks bleak. Fear of another massacre will never quite leave them. Last week a small group of community

leaders in the camps who have

nowhere else to go. The people

of Chatila, so many of whom

were massacred last weekend,

were, for instance, mainly building

labourers and vegetable sellers

pushing their little carts

around Beirut looking for customers.

Though UNRWA has ensured that Palestinians have

one of the highest literacy rates

in the Middle East, in Lebanon

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Bonn lifts Argentine arms ban

By Our Foreign Staff

WEST GERMANY is to go ahead with the delivery of four frigates to Argentina, despite objections by the British Government.

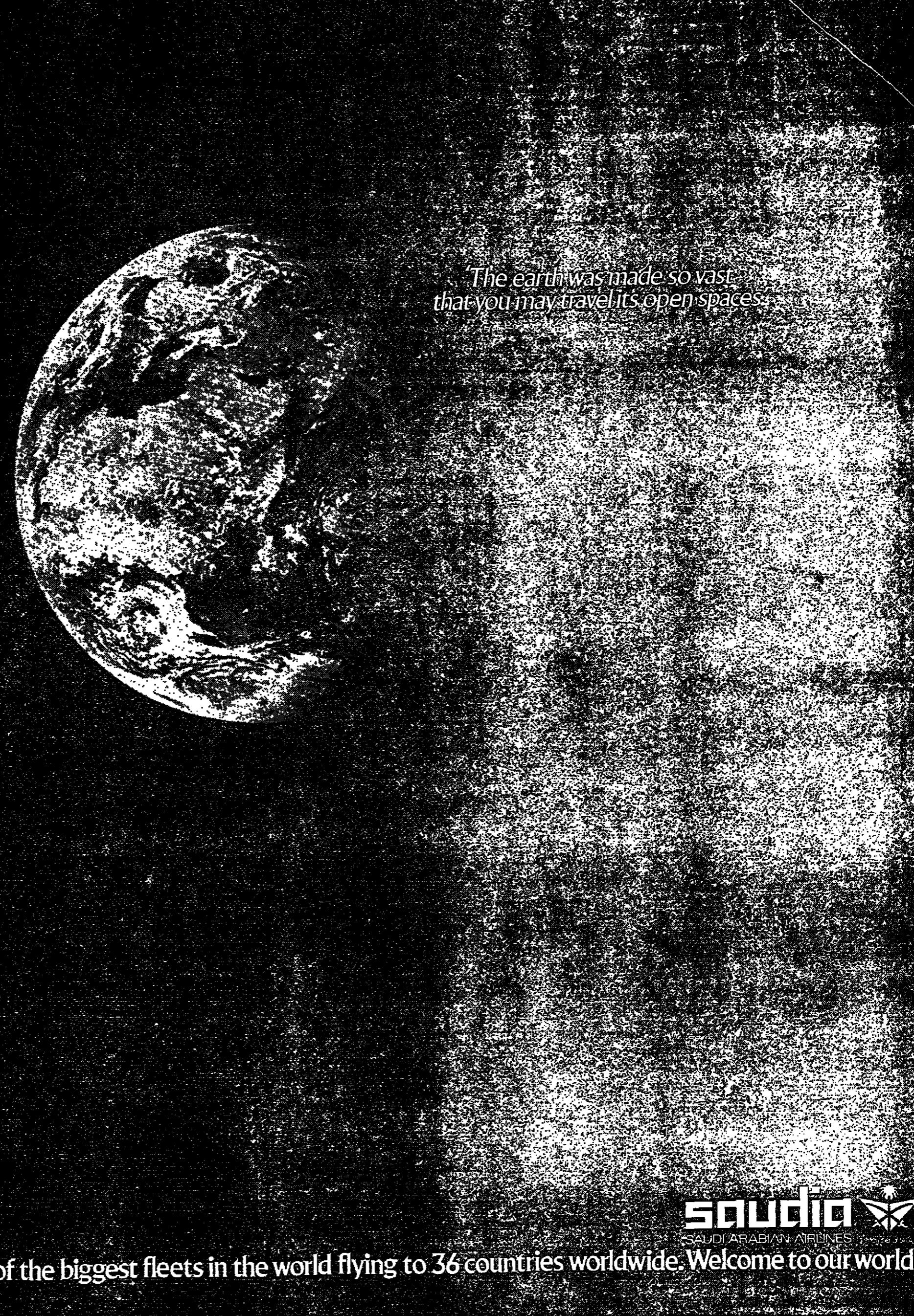
The Bonn Government gave permission on Saturday for Hamburg shipbuilders Blohm and Voss to deliver the ships, powered by British-built Rolls-Royce turbines, at intervals of six months beginning in 1984.

The Foreign Office said that Britain had not officially been told that West Germany had lifted its arms embargo on Argentina, imposed at the time of the Falklands conflict.

A West German Government spokesman said the embargo was lifted after EEC ministerial talks earlier this week.

The Foreign Office said: "We knew it had been discussed at the meeting. We would prefer, of course, for the embargo to remain. But these are not European Community agreements and it is for each Government to decide its own policy."

After some hesitation, France decided to lift its embargo on arms sales and deliveries to Argentina in early August. Its decision appeared to be prompted by indications that Argentina's armed forces were about to replenish equipment lost



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WORLD TRADE NEWS

Europeans undercut by Far Eastern yards in \$240m ships deal

BY WILLIAM DULLFORCE, NORDIC EDITOR, IN STOCKHOLM

SALEN, the Swedish shipping group, is spending about \$240m (£141m) on 12 refrigerated cargo ships (reefers) for delivery over the next two years.

All the vessels will be built in Japanese and South Korean shipyards at less than half the prices offered by European shipbuilders.

Mr Mats Rhune, managing director of Salen Reefer Services says that if the reefer market had not been so slack and Salen so financially constrained, he would have replaced an even larger part of his fleet from these sources.

The Far Eastern yards are building the 430,000 cu ft carriers for \$20m or less each. Swedish shipyards asked \$55m a ship, while French yards bid \$44m.

Japanese and Korean shipbuilders are able to offer such low prices because of lower labour costs. They have also built up sufficient reserves during profitable years to be able to run their yards at a loss for a time during the recession, according to Mr Rhune.

Salen ordered three reefers last July from the Koyo Shipyard, Japan, placed an order for two with the Korean Shipbuilders and Engineering Company last week and will today sign a contract for a sixth vessel with Hyundai of Korea.

In addition, the Swedish group has fixed-price options for two more vessels with Koyo.

Compromise on pipeline Reagan told

By Paul Cheeswright, World Trade Editor

THE AMERICAN Chamber of Commerce (UK) has urged the Reagan Administration to settle US differences with West Europe over the Siberia-West Europe gas pipeline by negotiation "rather than the imposition of unilateral measures and threats or counter-threats of strong action."

In a letter to President Reagan, the Chamber notes that the American business community in Europe is in the frontline of any possible confrontation.

In an effort to delay construction of the pipeline, the US has imposed an embargo on gas and oil equipment and technology and extended it to cover subsidiaries abroad of US corporations. Five such companies in the UK have been ordered by the British Government to disregard this embargo.

The embargo, coupled with European threats of retaliation, threatens the framework of common interest in the western alliance, the Chamber told President Reagan. "Precipitate marshalling of US economic power will do nothing to alleviate deteriorating relations between the US and Europe," the letter said.

The Reagan Administration faced with mounting pressure from business on both sides of the Atlantic, and from European governments, has shown some signs of wishing to moderate the effect of its embargo policies.

Nigerian import inspection rules

SGS, THE official import inspection agent for the Nigerian Government, states that the validity of pro forma invoices for the import of certain commodities may not be earlier than 30 days prior to the date of authorisation of Form M documents by the Nigerian Central Bank.

Exporters should ensure that a copy of the pro forma invoice is received by SGS. However, inspection and shipment may take place within five months of the actual issuance of the Form M itself. This clarifies an ambiguity in the validity period of the invoices contained in an FT report on September 17.

In the first of a series of articles, issues facing Gatt's ministerial conference are examined

EEC and U.S. prepare for tough trade talks

By PAUL CHEESWRIGHT, WORLD TRADE EDITOR

THE INCENTIVE for a ministerial conference of the General Agreement on Tariffs and Trade (Gatt) is not strong, said a trade diplomat in Geneva.

The engine is weak and the brakes are strong.

Such reservations about the first meeting of the trade ministers of nearly 90 countries for nine years have been freely expressed as preparations move ahead for the conference at the end of November. Yet at the same time, fundamental questions are being asked about the trading system itself.

In its starkest form, the basic issue is whether there is any future for a system based on a principle of no discrimination, that concessions and trading penalties sought by one country should be applied to all trading partners.

The system has been eroded by growth of bilateral agreements, generally restricting the movement of goods, as importing countries have sought to cut back purchases from other countries to protect industries hurt by the recession.

This in turn points to a gathering tide of managed trade, at odds with the principle of non-discrimination, on which the Gatt was based in the aftermath of the 1930s depression and World War II.

Against this background, the world's leading trading powers—the EEC, US and Japan—have increasingly been at odds.

with the focus in most recent months on the disputes between the EEC and the US, rather than the disputes which both have with Japan.

The result has been that expectations for the Gatt mini-

cial relations for the rest of the decade.

This is why the shape of the preparatory discussions in Geneva have assumed signal importance. These discussions under the chairmanship of

exports. But that begs the questions of the exact nature of a subsidy, or the nature of dumping.

It could also mean that no nation would undertake any protectionist measures which do not accord with the Gatt itself.

Generally, this would mean that any move towards import restrictions would be taken under Article 19 of the agreement, directed against surges in imports which injure domestic industry. Yet, the restrictions would have to be universally applied and not directed at one country. But there is no agreement on what constitutes an injury.

Again, a ceasefire could mean that no nation would take protectionist measures except those in accordance with domestic law. This would probably be the view of the US. Yet one of the fundamental differences between the US and the EEC is that the provisions of US law in relation to countervailing and anti-dumping duties are essentially protectionist.

Over the next three weeks some very hard talking will have to be done to define first the nature of a ceasefire and second its duration. Even after that the problems multiply.

If there is a ceasefire, then it implies that there will be further talks to wind down the measures either to restrict imports or, indeed, to subsidise

the disciplines of the Gatt. US estimates suggest that in 1981 restrictions within the terms of the Gatt accounted for \$2.5bn (£1.5bn) worth of goods, while those outside it accounted for \$60bn.

Smaller industrialised countries fear that without commitment to wind down protection already in place, a ceasefire will be meaningless when it is over, the floodgates to restriction will open again in just the same way that wage demands appear when a wages freeze ends.

Further there is the question of monitoring a ceasefire. This could be done by the creation of a special committee, but the onus would be on individual governments not to take protectionist measures.

Here there is an immediate problem because the very governments which have been imposing or seeking restrictions are often those which have been affirming the value of the open trading system within the Organisation for Economic Co-operation and Development and at summits of the leading industrialised nations.

And on present indications there is little evidence that the EEC would be prepared to talk about the winding down of its residual protectionism. Without the EEC, plans to stage a return to the more open trading conditions of the expanding and prosperous 1960s are likely to be stillborn.

SHIPPING REPORT

Kharg business slackens

By ANDREW FISHER, SHIPPING CORRESPONDENT

KHARG ISLAND moved out of the limelight on last week's tanker market, with only one fixture from the Iranian terminal. But more business was done out of other loading terminals in West Africa, in the Mediterranean, and the Caribbean.

Galbraith Wrightson said one vessel secured an 180,000 ton cargo at Kharg for early October to Japan at Worldwide 57.5, some way below earlier rates. Rates could soften appreciably as the military front appears calmer.

Business from other Gulf ports has also been very sparse, with vessels now prepared to take rates below Worldwide 20 for discharge in the West.

There was a smattering of enquiries for medium-sized tankers, said E. A. Gibson, Italian charterers, for instance, covered a 60,000 ton cargo at Worldwide 37; and an 80,000 ton parcel for discharge in Singapore was fixed at Worldwide 45.

From West Africa, where cheaper oil has become available, a number of ships obtained cargoes at rates from Worldwide 35 for 100,000 tons to Worldwide 55 for 65,000 tons to the US.

Rates in the Mediterranean area firms to around Worldwide 100 for 60,000 tons for discharge in the UK and the continent. On the dry cargo markets, rates stayed at disappointing levels.

Dutch company wins Canadian island contract

By Walter Ellis in Amsterdam

BEAVER DREDGING (West), a subsidiary of the Dutch construction group, Boskalis Westminster, has secured an £110m (£21.3m) contract from Esso Resources to construct artificial islands for use as drilling platforms in northern Canada's oil-rich Beaufort Sea.

The programme involves innovative technology, known as caisson-retained islands, in which an artificial island is built on a contained platform of sand.

The oil exploration programme in the Beaufort Sea is being mounted by Esso Resources in conjunction with ten other Canadian companies, led by Home Oil Company.

Canada plans action on U.S. truck moratorium

By NICHOLAS HIRST IN TORONTO

CANADIAN Federal and Provincial Transport Ministers meeting in Halifax have decided to draw up plans immediately for retaliatory action against restrictions imposed by the US on access to the US for Canadian long distance lorries.

Implementation of the plan is to be delayed for 60 days. During this time, President Ronald Reagan has directed Mr William Brock, the Special Trade Representative, to seek an understanding with Canada that will ensure the fair and equitable treatment of both Canadian and US trucking interests on both sides of the border.

Last week, Mr Reagan signed into law a Bill which placed a two-year moratorium on the granting of new licences for Canadian lorries delivering to the US. At the moment, at least 100 applications from Canadians for licences are being held up by the Inter State Commerce Commission, the US licensing authority, which is conducting an inquiry into the access of US lorries into Canada.

Under the powers granted him by the Bill, Mr Reagan modified the Bill, the moratorium to allow Canadian carriers to gain licences if they were in the "public interest". But there is confusion over how this will be applied. He said that after discussion with Canada he hoped to lift the moratorium altogether.

World Economic Indicators

FOREIGN EXCHANGE RESERVES

	(U.S.\$bn)	July '81	June '82	May '82	July '81
U.S.	9,100	9,000	9,150	9,542	9,100
UK	10,884	10,574	11,134	13,669	10,884
Italy	13,889	12,859	11,482	16,472	13,889
Japan	21,842	21,702	22,801	23,967	21,842
W. Germany	36,518	37,435	38,045	43,622	36,518
Belgium	2,610	2,262	2,183	4,578	2,610
Netherlands	6,966	7,146	7,463	7,807	6,966
France	13,132	13,669	15,260	23,194	13,132

Source: IMF

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Floating Rate Notes 1988
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Bonds 1993

For the six months period
27th September, 1982 to 26th March, 1983

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest has been fixed at 12 1/4 per cent per annum, and that the interest payable on the relevant interest payment date, 26th March, 1983, against Coupon No. 4 will be U.S.\$222.29.

S.G. Warburg & Co. Ltd.
Agent Bank

Kingdom of Denmark
U.S.\$100,000,000
Floating Rate Notes due 1988

In accordance with the provisions of the Notes, notice is hereby given that for the interest period from September 22, 1982 to March 22, 1983, the Notes will carry an interest rate of 13 1/4 per annum.

The interest payable on the relevant interest payment date, March 22, 1983 against Coupon No. 9 will be U.S.\$ 16,654.51 per Note.

Agent Bank

KREDIETBANK
SA LUXEMBOURGOISE

FRIESCH-GRONINGSCHÉ HYPOTHEEK BANK N.V.

U.S.\$20,000,000
Floating Rate Notes due 1987

In accordance with the provisions of the Notes, notice is hereby given that for the interest period from September 23, 1982 to December 23, 1982 the Notes will carry an interest rate of 12 1/4 per annum.

The interest payable on the relevant interest payment date, December 23, 1982 against coupon No. 3 will be U.S.\$160.36 per Note.

Agent Bank

KREDIETBANK
SA LUXEMBOURGOISE

GOLD FIELDS GROUP

NOTICE IS HEREBY GIVEN that the REGISTERS OF MEMBERS of the under-

mentioned companies will be CLOSED for the purpose of the Annual General Meetings as follows:

Name of Company
(Each incorporated in the Republic of South Africa)
New Westminster Gold Exploration Company, Limited
Gold Fields Property Company Limited
Gold Fields of South Africa Limited
London Office:
49 Moorgate
London EC2R 6BQ
23 September 1982

Register of Members closed
(both days inclusive)

4 October to 11 October 1982
5 October to 12 October 1982
12 October to 19 October 1982

By order of the boards

C. E. WINNER
London Secretary

MORNA GURGUARITY TRUST COMPANY OF NEW YORK

By virtue of an amendment to the Japanese Commercial Code a concept known as the "right of shareholders to inspect" will be introduced as of October 1, 1982.

A provision of this amendment is that listed Japanese companies will be obliged from having their common stock represented by share certificates in any form other than in the name of the company.

For the above company, one unit has been defined as equivalent to one share.

The amendment will affect certain rights of holders of depositary receipts representing common stock of these Japanese companies.

holders will continue to retain the so-called public benefit rights, such as the right to vote at shareholders' meetings.

holders will continue to be entitled to the dividends and other benefits which are not represented by the so-called public benefit rights.

holders will retain the so-called public benefit rights.

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AP/PA/1982

Cashless banking talks widened

BY WILLIAM HALL

THE LONDON clearing banks, which dominate the UK money transmission business, have decided to increase the number of banks involved in their plans for a nationwide system of electronic banking based on terminals in shops.

The decision to widen the membership of the Point of Sale Terminals policy committee—which is spearheading the drive towards the cashless society—comes on the eve of the publication of a report by the Office of Fair Trading which is believed to argue strongly in favour of opening up the money transmission business to financial and other institutions as well as the clearing banks.

The question is particularly sensitive for the clearing banks which are conscious of the competition which may be created by lowering the barriers to entry into the money transmission business. They fear this could have important implications for the profitability of their traditional and expensive nationwide branch networks.

The building societies tried some time ago to join the bank's money transmission consultative group, but were barred. It is likely that with the advent of the new technology several big building societies may want to become involved in a nationwide system of electronic funds transfer. The Office of Fair Trading is believed to be sympathetic to any building society interested in becoming more involved.

The decision by the big banks

Paper advocates charging for roads use

By Hazel Duffy,
Transport Correspondent

A CHARGE for the use of roads which would relate to the varying demands for road space in different places at different times, is advocated in a paper published today.

The author, Mr John Hibbs, director of transport studies at the City of Birmingham Polytechnic, says such a charge, in addition to a licence fee, would "bring home to the road user the costs that he can at present effectively ignore."

The payments—on a unit cost basis—would be the key to establishing a rational economic base for passenger and freight services, writes Mr Hibbs.

"The problem of the road infrastructure bedevils all forms of road transport and its relationship with the railways," he says.

Discussions on the subject have been going on for some time. In 1978 a full-time working party was established by the Committee of London Clearing Bankers to consider it.

After consultations with banks, credit card companies, retailers, consumers and equipment manufacturers, it recommended the establishment of a private scheme in Southampton which was due to start next year. However, it was shelved because of its high initial cost, and because the participants felt that it would blunt the competitive edge of individual banks.

Midland buys holding in Swiss commercial bank

BY TERRY GARRETT

THE Midland Bank is taking a 69 per cent stake in a small Swiss bank, Handelsbank, to fill what it sees as a gap in its European commercial banking activities.

Midland is buying the holding from Banca Commerciale Italiana (BCI) for an undisclosed sum, though the purchase price is believed to be in the region of £13-£15m.

Following the deal BCI will

retain an 11 per cent stake. Union Bank of Switzerland holds 10 per cent of Handelsbank with the remainder split equally between Credit Suisse and Sumitomo.

Handelsbank is based in Geneva, with a subsidiary in Zurich.

Its activities are in commercial lending, deposit-taking, foreign exchange and security dealing, trade finance and portfolio management.

Mr Hibbs' paper

PLESSEY'S purchase of Stromberg-Carlson gives it a vital toehold in the U.S. by far the largest, most open and fast-growing market in the world.

With telecommunications accounting for 4.5 per cent of turnover and 54.5 per cent of profits, Plessey needed to reduce its dependence on the limited, very profitable UK market. Britain represents about 6 per cent of the world market at present. Although it is growing rapidly this will only be 3 per cent by the end of the decade.

Plessey is particularly pleased to have bought the loss-making Stromberg-Carlson, which is the last established U.S. telecommunications company it expected to be available for purchase. A number of other companies had shown interest in Stromberg-Carlson.

Stromberg-Carlson, founded in 1896, was bought by General Dynamics, the leading U.S. defence contractor, in the mid-1950s.

Plessey had been talking to General Dynamics for some time about Stromberg-Carlson. But its hopes appeared to be dashed in June this year when

the payments—on a unit cost basis—would be the key to establishing a rational economic base for passenger and freight services, writes Mr Hibbs.

"The problem of the road infrastructure bedevils all forms of road transport and its relationship with the railways," he says.

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It is difficult to pursue a policy of deregulation so long as the marginal cost of using the transport infrastructure (except for railways) remains zero.

Mr Hibbs advocates a national corporation to take over the ownership and management of the roads.

Such an organisation might also assume responsibility for rail tracks.

This would enable decentralisation of bus and rail ownership. Railway "labyrinths" could be identified which could be both cost centres and the focus for "house loyalty." These would compete for traffic, chiefly in the freight market.

In the bus sector, he believes the cautious deregulation introduced in the 1980 Transport Act should be taken further.

The main theme of Mr Hibbs' paper is the rational use of scarce resources—the roads are seen as an amorphous public asset, which everyone owns and to which everyone has an unequal right of use rather than as a resource—and the demolition of the assumption that public transport must require ever greater subsidies.

*Transport Without Politics...? by John Hibbs. Published by The Institute of Economic Affairs, £5.50.

It was agreed to set export quotas for 1982-83 at 56m bags (of 50 kilos each).

Of this total 3.2m bags will be allocated to small coffee-exporting countries, leaving 52.8m to be divided among the major exporters.

The agreement between all

the leading coffee-exporting and importing countries, seeks to stabilise world prices by controlling the amount of supplies reaching the market.

Basic export quotas are assigned to the exporting

Plessey makes a good connection

Stromberg-Carlson deal gives a toehold in U.S., says Jason Crisp

General Dynamics sold most of its telecommunications businesses to United Technologies, the large conglomerate, for about \$100m (£58.5m).

In the event, the sale was in Plessey's favour. General Dynamics had wanted to sell all of Stromberg-Carlson, while Plessey wanted to buy only the public switching business. In the deal just reached, United Technologies has agreed to sell only the public switching business. Stromberg-Carlson will continue to make private exchanges on behalf of United Technologies which will sell, service, and distribute them.

Stromberg-Carlson employs about 2,500 and has an order book of £67m. Sales for the next 12 months are expected to total £58m.

Plessey, with 40,000 employees worldwide, reported sales for the year ending April 1982 of £963m, on which it made a pre-tax profit of £111m.

Plessey points out that the market for public exchanges in the U.S. will double as American Telephone and Telegraph's local operating armada become

independent, as a result of a settlement reached with the U.S. Justice Department in January.

The resulting seven operating companies, each about the same size as British Telecom, will have the option to purchase equipment from companies other than AT&T.

Plessey will try eventually to bring together the two companies' technology. Although it will need significant changes, Plessey obviously hopes it will be able to make and sell System X in the U.S. System X, the UK-developed digital exchange, can be used in very large exchanges.

Plessey hopes its other products will strengthen weaknesses in Stromberg-Carlson's range. It includes transmission equipment, integrated circuits, connectors, and optical fibre systems such as Monarch. It expects substantially to reduce production differences in the next three years.

Stromberg-Carlson is expected to be profitable in the near future as sales of digital exchanges grow and it expands its range of products through its link with Plessey.

CBI survey gloomy on output and order books

By Max Wilkinson,
Economics Correspondent

THE PROSPECT of a recovery of output and orders remains distant, according to the latest survey of companies by the Confederation of British Industry, published today.

However, the September trade inquiry of more than 1,700 companies suggests that after the worsening of confidence and order books reported in July and August, industry may be settling down to a new plateau.

A balance of 52 per cent of companies in September believed that order books were below normal, compared with a balance of 58 per cent in July. However, this balance is still significantly above the March figure of 42 per cent, when there was some hope that activity might improve.

The balance of companies reporting that export order books were lower than normal was 51 per cent in September, marginally better than the 54 per cent balance in August but considerably worse than the balance of 37 per cent in February.

The weak state of export order books is in with the August trade figures, released by the Department of Trade at the end of last week. These showed a sharp deterioration in the volume of exports in August and a big fall in export demand from less developed countries.

One of the more ominous pointers in the CBI survey is that the balance of firms which consider stocks of finished goods to be excessive has remained at 23 per cent in August and September. This was higher than in any of the last 12 months except February.

The figure underlines fears that a further round of destocking may be threatened, with adverse consequences for output and confidence in industry. A balance of 7 per cent believed that the trend of output would be downwards. A balance of 4 per cent in the spring believed output would increase.

If supplies continue to build up in the year ahead negotiations to decide price levels for 1983-84 could prove arduous. But the success in negotiating the new agreement should help ensure an element of stability is retained in a market notorious for violent price fluctuations in the next four months—the lowest balance for 12 months.

New pact averts world coffee price slump

John Edwards looks at the struggle over export quotas

THE THREAT of a collapse in world coffee prices was averted early on Saturday when a new International Coffee Agreement was concluded after three weeks of intensive negotiations.

Talks at the International Coffee Organisation in London lasted longer than expected as leading exporting and importing countries sought to resolve not only the terms of the agreement, to come into force in October 1983 for six years, but also the export quotas regulating world supplies for the 1982-83 season, starting on October 1.

The main theme of Mr Neves' paper is the rational use of scarce resources—the roads are seen as an amorphous public asset, which everyone owns and to which everyone has an unequal right of use rather than as a resource—and the demolition of the assumption that public transport must require ever greater subsidies.

*Transport Without Politics...? by John Hibbs. Published by The Institute of Economic Affairs, £5.50.

countries, and these quotas are then raised or lowered according to price movements.

If prices fall quotas are cut to restrict supplies. Increased quotas are granted if prices rise, to release more supplies for the market.

The existing agreement, in force since 1976, has been extended to September next year. It seeks to maintain world prices between a "floor" of 120 cents a lb and a "ceiling" of 140 cents.

It has been fairly successful in achieving this in the past two years, though prices fell below the "floor" for a period despite three cuts in quotas.

This month quotas were raised when the price climbed back above 120 cents. On the London futures market values are at the highest level since July 1980. They rose sharply last week.

Producing countries claim that current prices do not reflect the rise in production costs. They recognise that without the International Coffee Agreement a free-for-all battle would develop in the highly competitive market, and prices almost certainly collapse.

Coffee-roasters, who turn the raw "green" coffee bean into the retail product, are anxious for supplies at the lowest possible price, but recognise that a collapse would inevitably be followed by the kind of scarcity that made prices rocket in 1975 and 1976.

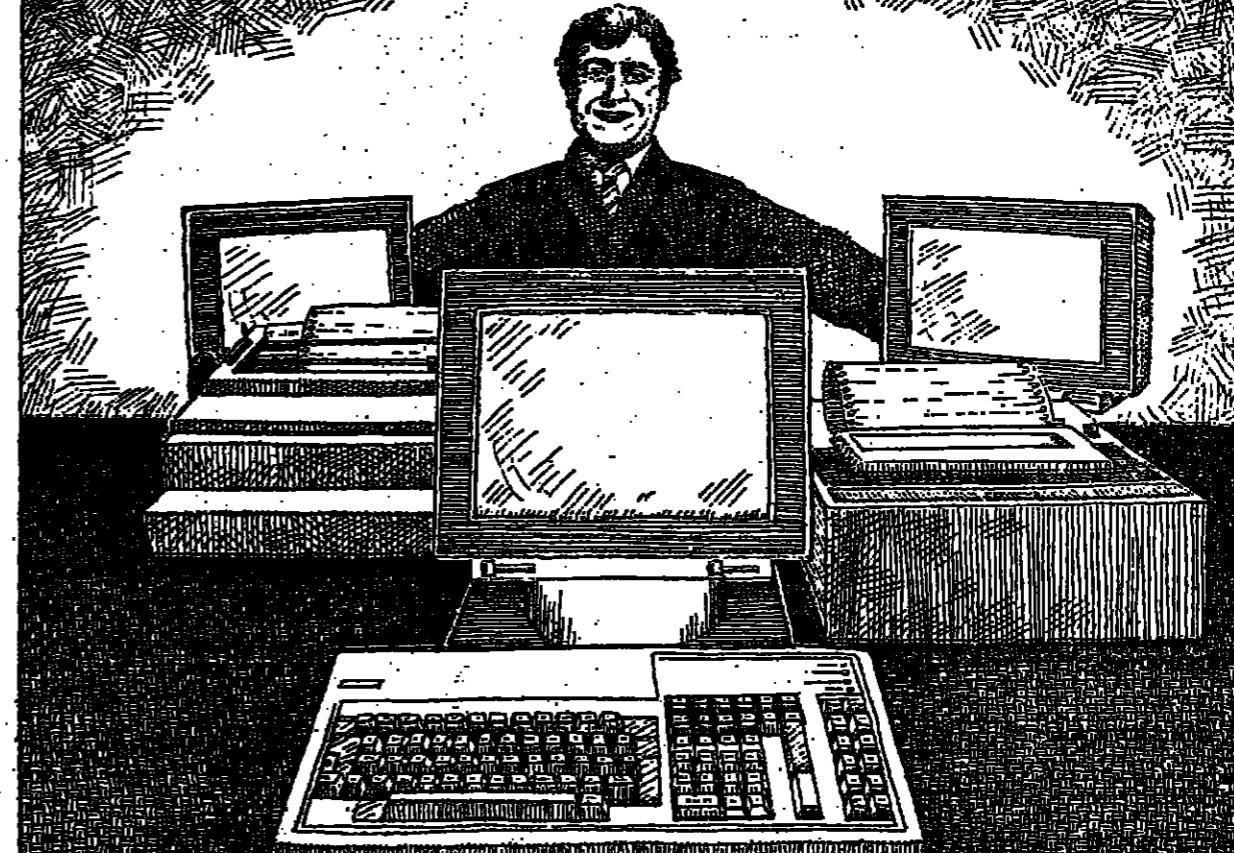
Both exporting and importing countries were therefore determined to preserve the agreement after the existing one expires.

The main problem was how to divide out the quotas among producing countries. Consumers were eager to enlarge the share of the world market given the countries producing the higher-quality Colombian and other mild varieties.

Brazil, expecting a bumper 1983 crop after avoiding frost damage this year, was determined to obtain her "rightful" share as by far the biggest producer.

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THE MAIN FRAME

UK NEWS

Squeeze on Welsh health chiefs

BY ROBIN REEVES, WELSH CORRESPONDENT

CONCRETE evidence that the Government is planning unprecedented cuts in the public-financing of the National Health Service is contained in a confidential Welsh Office circular, sent to local health authorities in Wales.

The document warns that health authorities, "are likely to be subject to an unprecedented squeeze in 1983-84". It goes on to project regular annual cuts in NHS resources affecting revenue and capital allocations to health authorities over the next six years.

Health authorities, it says, must "submit realistic plans for the deployment and redeployment of resources which will present a clear picture of the implications open to the health service in the coming year, and

of the issues likely to arise in the longer term."

The circular is being described as the most important statement about the health service since its foundation in 1948. It is seen as confirmation that recent proposals of the Cabinet Think Tank on NHS financing were more than academic, as some ministers have maintained.

Shocked health administrators and trade union officials calculate that the financial projection points to a marked contraction in health service facilities. They would involve the loss of some 9,000 jobs in Wales—about 17 per cent of employees—over the six-year period.

Deficiencies in national planning have been disguised to some extent because successive

governments have been able to provide growth money to health authorities totalling more than 25 per cent in real terms since 1974 against their basic revenue allocations, the document says.

But the current economic climate calls for "the most vigorous and determined attack on costs and control of manpower" it declares. It adds that Mr Nicholas Edwards, Welsh Secretary, is ready to intervene in the overall deployment of NHS resources "to ensure his policies and priorities are being fully implemented."

The document predicts the revenue and capital allocations to Welsh health authorities in 1983-84 will be £201m, or 29m less than 1980-81. Annual cuts projected from the next financial year through to 1988-1989

range from £5m-£14m a year.

It suggests that for the first year Welsh health authorities should prepare for a revenue reduction of at least £7m, after the transfer of £4.9m from capital to revenue allocations next year.

To this must be added the expected shortfall of cash limits as a result of pay and price constraints. (It evidently assumes a 6 per cent pay settlement for health workers in 1983-84.)

Given also the upwards pressure on demand of demographic trends, built-in technical "cost push" and the cost implications of increasing the ratio of senior-to-junior medical posts, health authorities are likely to face an unprecedented squeeze in 1983-84.

Tourist board teaches a lesson in business

Nick Garnett on one region's success in tapping a lucrative source of income

THE English Tourist Board paid tribute at the weekend to the professional management approach and marketing skills of one of its regional arms—the Yorkshire and Humberside Regional Tourist Board.

At a time when the Government is proposing cuts in the financial aid it gives to tourist management and when the industry's ability to sustain jobs is outstripping that of manufacturing, the performance of tourist boards such as Yorkshire and Humberside can be a lesson in how to expand business.

The board offers a unique blend of assistance which includes special help for small businesses starting up or expanding in the industry. In 1980 an estimated £320m was spent on tourism in Yorkshire and Humberside alone.

For the 12 months to March this year, the board generated £179,000 of income from commercial activities directly for itself, the second highest figure in the country outside London and only £1,000 lower than England's prime holiday area, the West Country.

Commercial activities and £30,000 from fees paid by board members contributed 47 per cent of the board's total running costs in the year—a relatively high percentage, though lower than that of the West Country and Thames and Chilterns boards. The Yorkshire and

up to £1,600 a year each to the board, which in turn provides marketing for them.

The region is also discussing with three resorts and a few commercial companies the possibility of sharing advertising costs for next year. Yorkshire and Humberside already has an aggressive advertising campaign and won second place to Club 18-30 in the Institute of Marketing's travel advertising award scheme for the best advertising campaign.

The board has probably the most successful regional tourist guide. It prints 80,000 of these a year and a further 50,000 of its holiday planner guide.

It is also attempting to expand its business centres which are designed to provide special assistance to travelling businessmen, partly to encourage them to do business from their hotel rooms.

There are centres in Wakefield and Halifax and one opens next year in Scunthorpe. The board hopes to have a regional network of the centres which, among other services, provide booklets on business information. Local authorities in Hull, Leeds, Doncaster, Rotherham and Huddersfield have already said they may set up such centres in conjunction with the board.

It also wants to provide a

regional guide for businessmen away from home.

Finally, the board has succeeded in marketing holiday packages with major commercial concerns, sometimes making use of the same given to some of the region's tourist attractions by television series such as the James Herriot rural vet programmes. It operates package deals with North Sea Ferries, among other companies.

Broadmoor cash plea fails

THE MATTHEW TRUST, a charity to help people released from Broadmoor and similar institutions, is in financial trouble.

Its founder, Mr Peter Thompson, a former Broadmoor inmate, blames publicity about Alan Reeves, a one-time fellow-inmate.

Reeves, a Broadmoor escapee, is awaiting trial in Amsterdam on charges of killing a policeman in a shoot-out when he was recaptured there last month. This coincided with a trust appeal for funds which, said Mr Thompson, was a failure.

"We ask 2,000 companies for help and we reckon to get between £7,000 and £10,000. This latest appeal cost us £1,000 to run. We had 390 replies, but only three with money, a total of £250."

The speed with which the North American financial institutions are increasing their UK branch network is known to be worrying some senior bankers. Over the last five years the number of outlets of the 12 leading firms has more than doubled and last year they increased their network by 11 per cent to 432.

The five biggest, with most branches are HFC Trust (127 outlets), Aveo Trust (81), Beneficial Trust (76), Associates Capital Corporation (58) and Chilmark Trust (41). The vast majority of these are open from nine to five and on Saturday mornings.

LABOUR'S business managers are now confident that Mr Michael Foot will win—if only narrowly—the crucial vote at the party conference in Blackpool which should lead to the banishment of the Militant Tendency from the movement.

The vote will be taken on a proposal to set up a register of political groups permitted to operate within the party.

Foot's supporters still believe the conference will accept the register.

Left-wingers, led by Mr Tony Benn, have already denounced the idea of a register as a return to the days of witch-hunts and expulsions. Several

Bitter calls at fringe meeting for Labour tolerance and unity

BY MARGARET VAN HATTEN, POLITICAL CORRESPONDENT

PRE-CONFERENCE fringe meetings in Blackpool yesterday set the tone for what promises to be a bruising week as the Labour Party decides what is to be done about the Militant Tendency.

Prominent party figures will no doubt complain at the end of the week that too much public attention has been given to the issue. Yesterday they appeared determined to put it in the forefront. The bitterness and savagery with which they called for unity and tolerance point to a lively battle on the identity and their purpose.

First off was the right-wing Labour Solidarity campaign wheeling out its big gun in the form of Mr Peter Shore, Mr Roy Hattersley and Mr James Callaghan to demand the Militants' expulsion.

The left Campaign for Labour

Democracy was cheered as it denounced the Militants as "a bunch of conspirators who lack the guts to proclaim their identity and their purpose". Mr Callaghan urged the importance of electing later today, a national executive committee, likely to back the party leadership in its stand against the Militants.

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The NEC election results, to be announced on Tuesday, are likely to determine whether Mr Michael Foot wins the support he needs to force through disciplinary measures against Militants but fringe meetings throughout the week will continue the battle.

Left-wing groups such as the Campaign for Labour Party Democracy, the Labour Co-ordinating Committee, London Labour Briefing, Labour Herald and even Militants are planning meetings on party democracy and related subjects greatly outnumbering the right-wing meetings arranged by groups such as Solidarity and the Fabians.

The CLPD has indicated that a prime target for its attacks will be the conference arrangements committee, which it is planning to challenge repeatedly.

Claims that firm action against

influential Left-wing groups have announced their intention to refuse to co-operate if it is set up.

Defeat for Mr Foot on this crucial constitutional issue would represent a damaging blow to his authority as party leader.

The issue, according to provisional arrangements, will be debated this afternoon, with Mr Foot and Mr Jim Mortimer, Labour's general secretary, making the principal speeches on behalf of the national

Tendency. The speed with which the other way, Mr Foot's supporters still believe the conference will accept the register.

Left-wingers, led by Mr Tony Benn, have already denounced the idea of a register as a return to the days of witch-hunts and expulsions. Several

union's executive has

Alliance hopes rifts are healed

BY PETER RIDDELL, POLITICAL EDITOR

LEADERS of the Liberal and Social Democratic parties believe the worst of their internal arguments are over, after the low-key Liberal Assembly in Bournemouth.

Party leaders expect the deal over the allocation of parliamentary seats to be accepted in all but a handful of cases. There may be rumblings among some local Liberals about the possibility of putting a candidate against the SDP's nominee and the reverse could occur in one or two seats allocated to the Liberals. But considerable informal pressures will be applied during the winter, and there are unlikely to be more than half a dozen contests between the partners.

The leadership's priority is to organise a joint approach on policy and campaigning both for the relaunch rallies early in the New Year and to be ready for a general election from the spring onwards.

Leaders of both parties believe that Mr Roy Jenkins must now get a grip on his party, after its

internal leadership elections for the presidency and direct its energies outwards.

Mr Jenkins faces a difficult task in raising morale and in avoiding disputes over internal organisation and policy at the six-day rolling conferences next month.

Mr Jenkins also has to find jobs for Dr David Owen and Mr Bill Rodgers. Alliance leaders believe it is important that Dr Owen, an absentee from last week's Liberal Assembly, should not feel excluded from the Jenkins-Steel pattern of leadership, in spite of his reservations about the extent of the joint approach.

Mr Jenkins solidified the links with the Liberals in a skilful speech to the Assembly on Saturday. His theme was that what united the two parties was far greater than the disagreements.

He said the argument about seats must be regarded as over. "We must accept that we both have a fair deal, and make it stick." Having settled our own

affairs, we must turn outwards to the public.

"Both in the SDP and in the Alliance, we have been too internally occupied for most of 1982. Now we must speak to the nation, not further negotiate with each other."

Mr Jenkins, who praised Mr Jo Grimond as the originator of the idea of political realignment, was in the main received warmly by the Liberals. He won over some of them by appearing at a glee club sing-song on Friday evening, enduring—and at least appearing to enjoy—a skillful impersonation of his speaking style.

Alliance leaders are optimistic that their opinion poll ratings can be improved. A Mori poll in yesterday's Sunday Times, carried out on Friday, put Alliance support at 26 per cent, with 29 per cent for the Conservatives.

In a Mori survey for Panorama programme last Monday Alliance support was put at 14 per cent, with Labour at 37 per cent and the Conservatives at 47 per cent.

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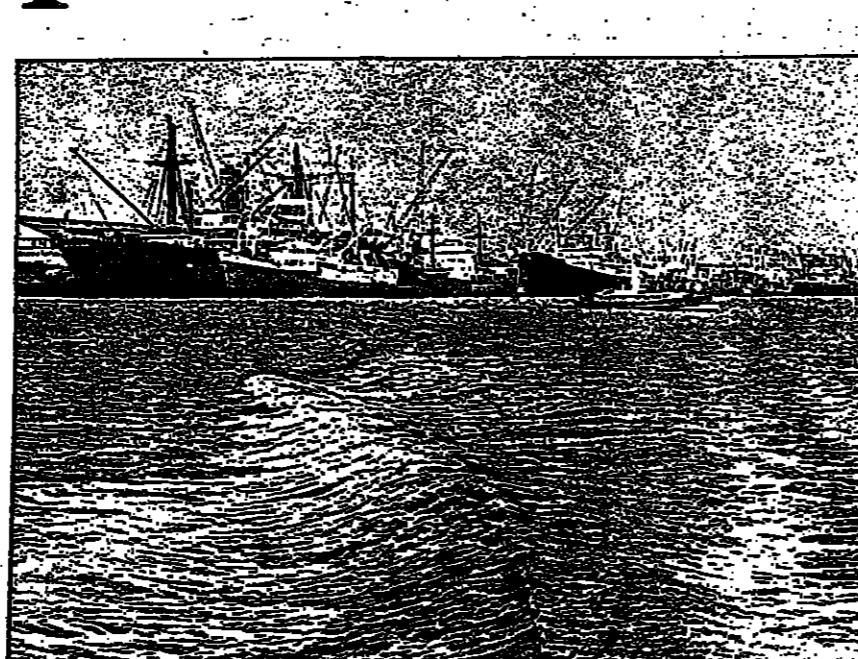
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UK NEWS—LABOUR

BIM backs plan for employee participation

By Our Labour Staff

THE British Institute of Management has joined other employers' bodies by backing the plan to require companies to include a statement on employee involvement in their annual reports.

The proposals, which have been supported by the Confederation of British Industry and the Engineering Employers' Federation, stem from an amendment to the Employment Bill moved by Lord Rochester, the Liberal peer.

The Government accepted the amendment in principle pending consultation with employers' groups.

In a statement backing the move, Mr Roy Close, director general of the BIM, said that the 72,000 members "indicate their support as a useful contribution to the development of employee participation".

"It is clear from our consultations with members that this is in no way incompatible with the proposed amendment to the Employment Bill which provides for the reporting of voluntary arrangements," Mr Close said.

"We hope that it will not practice lapse into being a palliative for pressure for increased employee participation, but that it will make a constructive contribution to progress in this field."

Whitbread youth project expands

By Our Labour Staff

A YOUTH training scheme, set up jointly by the Manpower Services Commission and Whitbread, the brewers, is to be expanded, it was announced yesterday.

MSC officials say the pioneer scheme, launched by Whitbread in April for 18 teenagers from Luton, Bedfordshire, will next month offer places for 170 youths for a year.

The project, backed by MSC finance and a Whitbread management team, will give the teenagers work experience in steakhouses, off-licences and catering establishments owned by the company.

Health unions bid to block general strike call

By JOHN LLOYD, LABOUR EDITOR IN BLACKPOOL

THE British Institute of Management has joined other employers' bodies by backing the plan to require companies to include a statement on the future conduct of the health dispute.

The union leaders are concerned that a motion at the conference to be debated tomorrow will call for more radical action than they have so far agreed within the TUC. The motion calls for a "24-hour general strike" in support of the health workers.

A number of large unions will vote against such a call and even if it is passed it is expected to be ignored in favour of the TUC's own position.

The meeting with Mr Murray is expected to endorse the limited programme of regional stoppages agreed last week by the Health Service committee.

It is also likely to pay particular attention to the problem of getting effective action when it is agreed.

A number of senior union leaders believe that control of

the dispute should be broadened to include a number of unions which have been called out in support of the health workers and could be again.

However, the Health Services committee has so far resisted pressure for this move and is likely to continue to do so.

As talks continue with the non-TUC affiliated health unions the feeling is growing within sections of the TUC that a very small increase in the Government's offer would be sufficient to settle the dispute.

Ivo Darnay adds: "Professional nurses, doctors and Social Services officials resume talks today with the Department of Health after a background of deepening gloom over the five-month-old pay dispute."

Both sides have maintained a strict silence over the state of the discussions which centre on proposals for a two-year settlement put in the unions by Mr Norman Fowler, the Social Services Secretary, 11 days ago.

Though the TUC affiliated unions have thrown out the new initiative, unions representing

exclusively nursing staff are continuing to seek common ground with the Government.

Union negotiators for the professional groups—the Royal College of Nursing, the Royal College of Midwives, the Health Visitors Association and the Association of Nurse Administrators—are believed to be seeking improvements in the offers of 4 to 5 per cent from January.

The ever also understood to be demanding that a long-term formula for assessing nurses pay be brought back from the implementation date of April 1984, proposed by Mr Fowler to next year.

Five scientific staff occupying a laboratory at the Victoria Hospital in Kirkcaldy, Fife, were evicted by police at the weekend.

Seven women and five men were arrested for their part in the protest, staged over an old pay dispute.

Though the TUC affiliated unions have thrown out the new initiative, unions representing

Vauxhall to discuss boycott threat

By IVO DARNAY, LABOUR STAFF

VAUXHALL MOTORS, General Motors' UK subsidiary, plans early talks with union leaders in a bid to head off a threat to black imports of the S car, GM's long-heralded challenger in the crowded small-car market.

The company was confident yesterday that the issue could be resolved amicably, long before the first S cars arrive in the UK next March.

Mr Moss Evans, general secre-

tary of the Transport and General Workers' Union, announced plans to ban imports of the vehicles on Friday in protest against Vauxhall's failure to build the new model in the UK.

TGWU members in the docks, road transport and motor industry would be instructed to refuse to handle the Spanish-built cars and the union may widen the ban to other foreign motor vehicle imports.

However, last night both Vauxhall and Ford—the other company believed to be under threat—expressed confidence that the blocking plan would be withdrawn.

Mr David Young, Vauxhall's personnel director, will seek early discussions with the unions to review the problem this week.

Any ban would deprive hundreds of British component makers of work, Ford said.

Only two tenders are being considered by the council: one from the direct labour force and one from Task Master, a subsidiary of the Alfred Marks

Group. Both tenders specify annual savings of more than £500,000 in the council's present £2,350,000 budget for refuse and street cleaning. The Tory-controlled council, however, says that over a five-year period the direct labour contract would cost £9.5m compared with Task Master's £8.5m.

Mr Peter Denning, branch secretary of the National Union of Public Employees, said: "I know of no other borough where direct labour could have put in as competitive a tender as we have."

Mr Denning conceded that the direct labour contract was £70,000 a year more expensive than Task Master. He also said the direct labour contract envisaged shedding between 40 and 50 jobs out of a workforce of just over 200.

Union warning on refuse tender

By DAVID GOODHART, LABOUR STAFF

UNION OFFICIALS have warned that there could be industrial trouble ahead for the London Borough of Merton if today's council meeting decides to hand over refuse collection and street cleaning to an outside contractor.

Only two tenders are being considered by the council: one from the direct labour force and one from Task Master, a subsidiary of the Alfred Marks

Group.

Both tenders specify annual savings of more than £500,000 in the council's present £2,350,000 budget for refuse and street cleaning. The Tory-controlled council, however,

says that over a five-year period the direct labour contract would cost £9.5m compared with Task Master's £8.5m.

Mr Peter Denning, branch secretary of the National Union of

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BUILDING AND CIVIL ENGINEERING

Irish builders face slump

THE IRISH construction industry has always been a darling of the major political party, Fianna Fail. When FF is in office, as it has been for all but seven months of the last five years, construction expects its interests to be protected.

That was the situation until this year. But as options run out for the British economy, construction has been one of the industries to feel the most severe effects, and 1982 will see a serious decline.

Output is expected to be down 15 per cent for the year. Cement sales could drop 25 per cent on last year's 1.8m tonnes. Unemployment—although notoriously difficult to measure—is thought to be 30 per cent, or more than twice the national average.

Mr Jerome Casey, group economist with Cement Roadstone, Ireland's largest industrial company, says: "The scale of the collapse has left the industry, not so much surprised, as astounded."

High rates

Only local authority housing seems to have escaped the slide for the moment anyway. Industrial building faces a surplus of 3 sq ft which has prompted a coherent case, builders must also argue for sweeping cuts in current spending.

Major developments, such as

counter cyclical investments.

Less expensive measures say

the building industry would

include helping Irish firms to

tender abroad. At present, the

Irish export board, CIT, can

assist only a limited range of

construction projects and the

industry cannot bid bonds

and performance bonds for over-

seas contracts.

Irish firms do not get a pro-

portionate share of work from

the European Development

Fund and the Construction In-

dustry Federation believes that

an extra £175m worth of

business could be available with

more government help.

The industry knows that such

help will not be forthcoming

unless there is a rapid improve-

ment in government finances

which is why the love affair

between it and Fianna Fail has

gone sour. To make a coherent

case, builders must also argue

for sweeping cuts in current

spending.

Nonetheless Mr Reynolds's

prescription for recovery

mirrors many of the sentiments

that have been expressed in

recent months by British

builders. Mr Reynolds, along

with others on both sides of

the industry, believes that the Irish

government must continue to

invest in construction, particularly in housing. Builders and

trade unionists like their coun-

terparts in Britain point to the

high labour content (40 per

cent) and low import bill (23

per cent) as proof that construction

is one of the most effective

ways of creating jobs.

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BBC 1

TELEVISION

BBC 1

Chris Dunkley: Tonight's Choice

6.40-7.15 am Open University (Ulrs: High Frequency only). 8.10 For Schools Conference. 10.00 You and Me. 10.15 For Schools, Colleges. 12.30 pm News. After Noct. 1.00 Pebble Mill at One. 1.45 Postman Pat. 2.00 2.40 For Schools, Colleges. 3.25 Regional News for England (except London). 3.35 Play School. 4.30 Puzzle Train with Tommy Boyd. 4.35 The New Shamus. 5.00 Newsround with Paul McDowell. 5.05 Blue Peter. 5.35 Wills: The Wisp.

5.40 News.

6.00 Regional News Magazines.

6.25 Nationwide.

6.55 Angels.

7.20 The Wonderful World of Disney.

8.10 Panorama.

9.00 News.

9.25 The Monday Film: "Yesterday's Hero," starring Ian McShane, Adam Faith, Paul Nicholas and Suzanne Somers.

11.00 Film '82 with Iain Johnstone.

11.20 News Headlines.

11.30 Couples: A series of four programmes about couples and their relationships.

(1) Traditional Marriage.

Monday is the night in which BBC 2 dominates the ratings. At 6.45 Madhur Jaffrey shows how you can quite easily transform your kitchen into an Indian restaurant; then The Two Ronnies repeat themselves; and Alec Guinness adds some bottom with Smiley's People, which did not start with quite the confidence of Tinker, Tailor—but the credits and the Circus (they can't all be such boors)—but is still pretty compulsive.

Then comes the erratic Spike Milligan with There's A Lot Of It About and what could prove a fascinating programme about that most fanatical of subjects—hypnosis, which is being taken much more seriously by the medical profession these days.

At 11.30 BBC 1 offers one of those voyeuristic programmes which make such easy idle viewing—Couples, in which two pairs talk about their marriage or lack of it. It is a repeat. Earlier Film 82 returns with a new presenter, Iain Johnstone. Woody Eason's "A Midsummer Night's Sex Comedy" is among the films previewed.

On ITV in The Cold War Game Jonathan Dimbleby penetrates the Soviet Union's equivalent of Sandhurst. This is preceded at 8 pm by Tom, Dick and Harriet in which Lionel Jeffries penetrates the home of his puritanical son, Ian Ogilvy, and wife Bright Forsyth, with quite funny results, judging by previous episodes.

ANTONY THORNCROFT

BBC 2

6.40-7.55 am Open University. 9.30 Labour Party Conference. 11.00 Play School. 12.30 pm and 2.00-5.00 Labour Conference. 5.10 A Kind of Necessity. 5.40 Cartoon Two. 5.55 Cosmos. 6.45 Madhur Jaffrey's Indian

Cookery. 7.10 News Summary. 7.15 The Two Ronnies. 8.00 Alec Guinness in "Smiley's People." 9.00 There's A Lot Of It About. 9.30 Hypnosis. 10.20 Jack High. 10.30-11.30 Newsnight.

ANGRIA

1.20 pm Anglia News. 2.00 Jet Set. 5.15 Different Strokes. 6.00 About Anglia. 6.30 Benson. 10.30 BBC Reports Special. 11.00 Thriller "It's a man... Hang up," starring Carol Lyons, Gerald Harper and Tom Conti. 12.25 am Personal View.

BORDER

1.20 pm Border News. 2.00 Benson. 6.00 Lookaround Monday. 6.20 Conting with Tovey. 10.30 Stanley. 11.30 The Evolution of Darwin. 11.30 Gangster Chronicles. 12.30 am Border News Summary.

CENTRAL

1.20 pm Central News. 2.00 The New Accelerators. 5.15 Survival. 6.00 Central News. 8.00 Minder. 10.30 Something In The Air. 11.15 Central News. 11.20 Lou Grant. 12.20 am Come Close.

CHANNEL

1.20 pm Channel Lunchtime News. What's On Where and Weather. 2.00 The Monday Magazine: "Belham: Gate Devil's Web."

RADIO 1

(5) Stereo (when broadcast on VHF) 5.00 am As Radio 2. 7.00 Mike Read. 9.00 Simon Bates. 11.30 Dav Lee Travis. 2.00 pm Steve Wright. 4.30 Peter Powell. 7.00 Stayin' Alive. 8.00 David Jensen. 10.00-12.00 John Peel (5).

RADIO 2

6.00 am Peter Marshall (5). 7.30 Tarry Wagon (5). 10.00 Jimmy Young (5). 12.00 Gloria Huniford (5). 2.00 pm Ed Stewart (5). 4.30 David Hamilton (5). 5.45 News. 6.00 Sport. 8.00 John Dunn (5). 8.00 Folk On 2 (5). 9.00 Humphrey Lytefoot with the Best of Jazz (5). 9.55 Sports Desk. 10.00 (5). 6.25 Music for Organ (5). 7.00 10.30 Morning Story. 10.45 Daily

way to the South." 5.15 Emmerdale Farm. 6.00 Monday Night. 10.30 Channel 4 Late News. 10.25 Aujourd'hui en France. 10.40 Late Night Film: "Paradise." 12.20 am Happy Days.

GRANADA

1.20 pm Granada Reports. 2.00 Weir's Aweigh. 5.15 Sale Of The Century. 6.00 Different Strokes. 8.30 Granada Reports. 9.00 Minder. 10.30 Shelley. 11.00 The Evolution of Darwin. 11.30 Gangster Chronicles.

RADIO 3

5.25 am First Thing. 1.20 pm North News. 2.00 Preview—"March." 5.15 Survival. 6.00 North Tonight. 6.30 This Sporting Summer. 8.00 Minder. 10.30 Survival. 12.20 am Starstruck. Elizabeth Taylor. 12.35 am North Headlines.

HTV

1.20 pm HTV News. 2.00 Hands. 5.15 Welcome Back Kotter. 6.00 HTV News. 8.00 Minder. 10.28 HTV News. 10.35 The Monday Mystery: "The Devil's Web."

TVS

1.20 pm TVS News. 2.00 Away. 5.15 Survival. 6.00 Coast To Coast. 10.20 This Sporting Summer.

TSW

1.20 pm TSW News. 2.00 Handi-Craft. 5.15 Feature Film: "Belham: Gateway To The South." 5.15 Emmerdale Farm. 6.00 Monday Night. 8.30 Happy Days. 9.00 Magnum. 10.32 TSW Late News. 10.35 Postscript. 10.40 Feature Film: "Paradise," starring Michael Biecher. 12.20 am South West Weather.

SCOTTISH

1.20 pm Scottish News. 2.00 Survival. 5.15 Emmerdale Farm. 6.00 Saturday Night. 8.30 Hill Street Blues. 10.30 Late Call. 10.35 Tales Of Horror And Suspense.

TYNE

9.20 am The Good Word. 9.25 North News. 10.30-11.30 pm Northern and Lookaround. 2.00 The Story Of Wine. 5.15 Happy Days. 6.00 North East News. 8.02 Look Familiar. 8.30 Northern Life. 9.00 Minder. 10.30 North News. 10.30-11.30 pm British reviews the Liberal Party Conference. 11.00 Lou Grant. 12.00 Briefly Met. Long Remembered.

ULSTER

1.20 pm Lunchtime. 2.00 Untamed World. 4.73 Ulster News. 6.15 Film To The South. 5.15 Emmerdale Farm. 6.00 Monday Night. 8.30 Happy Days. 9.00 Magnum. 10.32 TSW Late News. 10.35 Postscript. 10.40 Feature Film: "Paradise," starring Michael Biecher. 12.20 am South West Weather.

YORKSHIRE

1.20 pm Calendar News. 2.00 Pushing The Limits. 5.15 The Two Of Us. 6.00 Calendar (Emley Moor and Belmont). 8.30 Happy Days. 9.00 Weather. 10.30 "Eyewitness," starring Mark Lester, Susan George and Lionel Jeffries.

LONDON

9.30 am Schools Programmes. 12.00 Cockleshell Bay. 12.10 pm Rainbow. 12.30 Mins One. 1.00 News with Leonard Kleinrock, plus FT Index. 1.20 Thames News with Robin Houston. 1.30 Turnaround Point. 2.00 Cabbages and Kings. 2.30 Labour Party Conference. 2.45 Hold Tight. 4.45 Two-way Ticket. 5.15 Private Benjamin.

5.45 News.

6.00 Thames News.

6.25 Help! Community action with Viv Taylor Gea.

6.30 Crossroad.

7.00 The Krypton Factor Final.

7.30 Coronation Street.

8.00 Tom, Dick and Harriet.

8.30 Jonathan Dimbleby in Evidence: The Cold War Game.

9.00 Quincy, starring Jack Klugman.

10.30 News.

10.30 "The Hostage Heart," starring Bradford Dillman, Vic Morrow and Cameron Mitchell.

12.15 pm Close: "Sit Up and Listen," with Sarwar Raja.

† Indicated programme in black and white.

All IBA Regions as London except at the following times:

11.10 Thriller: "Anatomy Of Terror."

12.35 am Company.

TYNE TEES

9.20 am The Good Word. 9.25 North News. 10.30-11.30 pm Northern and Lookaround. 2.00 The Story Of Wine. 5.15 Happy Days. 6.00 North East News. 8.02 Look Familiar. 8.30 Northern Life. 9.00 Minder. 10.30 North News. 10.30-11.30 pm British reviews the Liberal Party Conference. 11.00 Lou Grant. 12.00 Briefly Met. Long Remembered.

Lord Denning has often been

hailed as the protector of the

citizen against the mighty battalions of the State. But when it

comes to the crunch he is in

the traditional mould of those

judges who are willing to con-

cede the last word to Ministers

of the Crown.

Lord Denning's reference to

"Newsmen, critics and opposition

discusses a lack of understand-

ing of the motives of the

campaigners for freedom of

information. Of course, the

Press, as the fourth estate of

the movement. Journalists and

their editors are the public's

instrument for achieving the

free flow of information upon

the concern of everyone. So every-

one should be told about it."

He then descended to a con-

THE WEEK IN THE COURTS

Justice and the right to know

IT WAS wholly appropriate that almost the last judgment to be delivered by Lord Denning as Master of the Rolls—he has one more to give on Wednesday, dealing with eggseed seeds—should be in the most important case for 15 years involving the claim for 15 years involving the claim of the airline who are challenging the Government and the BAA over increased landing charges at Heathrow airport. In making out their case they sought disclosure of certain high-level government papers. Mr Justice Bingham decided that a public interest in Government from disclosing public documents in litigation. When may the public interest in preserving the confidentiality of state documents be overridden by the public interest in the administration of justice?

Underlying the legal rules for reconciling the interests of governmental confidentiality and the interests of litigants seeking to challenge the legality of governmental action is the concept of the freedom of information; which has only just begun to take root in this country. The courts are understandably wary of airing their views about political issues (even if they are not partly political); they seek to resolve the litigious issues as best they can without at least revealing expressly their disposition to the underlying philosophies of government. Not Lord Denning. His judgment last Friday in *Air Canada v. Secretary of State for Trade and British Airports Authority* began with a gratuitous sideswipe at those who are advocating greater openness in government. The other two appeal court judges assiduously avoided going outside the judicial remit of deciding the points at issue on a strictly legal basis.

Lord Denning's opening words deserve to be quoted: "The call today is for more open government. It is voiced mainly by newsmen and critics and oppositions. They want to know about the discussions that go on in the inner circles of government. They feel that policy-making is the concern of everyone. So everyone should be told about it."

Only a high quality machine can lay claim to that title. And the EM-2 by Brother can do just that.

The feature-loaded EM-2 increases speed and accuracy while reducing typist wear and tear. The fatigue-free, ultra-light-touch keyboard offers contoured, glare-free keys that don't fight back.

Changing typeface no longer means dirty fingers or damaged elements.

Since the daisy wheel is housed in a cassette, it can be swapped in and out in no time.

The Brother cassette system has been applied in another area as well.

Changing the ribbon is now quicker and cleaner than ever before.

Also, the 16-character display shows your text before anything hits the page. This way you can correct, delete or insert words or phrases and not leave a trace on the paper.

Now for the real backbone of the EM-2. Incorporating a microprocessor, the EM-2 can "remember" up to 815 characters.

This means that such routine and time-consuming tasks like typing out often-used addresses, page formats and short texts, can be stored and printed at your command.

The EM-2's ability in automatic centering, indentation and decimal tabulation offers a welcome relief to the more tiring aspects of typing, such as alphanumeric table making.

We could go on but our title says it all: "Official Typewriter of the Los Angeles 1984 Olympic Games."

It is worth examining the particular approach of the

appeal court judges to the problem in hand.

The rules of procedure state simply that documents of litigants are to be disclosed if "necessary for disposing fairly" of the case.

The rival views in this case disclosed a fundamental difference in approach.

The airlines claimed that the documents were of

consequence to the resolution of the claim.

Should the court look at them to see if they were of assistance?

The conclusion of the Court of Appeal was that the airlines should not be allowed to go on a fishing expedition.

Only if there was a reasonable likelihood that the documents would assist the party seeking disclosure would the court even look at them.

The private citizen who takes a

Minister to court over the

exercise of a power invested in

him by an Act of Parliament

always faces the initial difficulty

of gaining the court's support in

his case.

The law in the absence of any

legal entitlement of the citizen

London Business School goes for the big time

Christopher Lorenz examines the new LBS strategy of rapid growth and innovation, plus steady internationalisation

A SHADY figure sat quietly at the back of the classroom. For over an hour he listened intently to a bunch of young students trying to solve the mystery: what was wrong with the company whose "case study" lay open before them, and how could it be put to rights?

At the end of their debate he came forward, introduced himself as the head of the enterprise in question, congratulated one of the class on his incisive mind and the practicality of his solution, and offered him a job on the spot.

The incident occurred at the London Business School, not the stone's throw from Sherlock Holmes' old stamping ground at the north end of London's Baker Street. John Stopford, the school's professor of international business and its academic dean, cites it in reply to the widespread allegation that business schools are preoccupied with unpractical analysis and theory: they certainly strengthen people's sleuth-like powers, but, so the argument goes, they do little to improve anyone's actual ability to put things right.

In Britain, some of this criticism springs from the continued anti-intellectualism of industry: the deep-rooted feeling that, even in today's complex world, business is a matter for "practical men," rather than people with unusually well-developed powers of intellectual analysis and synthesis. (The reasons for this peculiar British attitude were examined on Page 22 on September 15.)

Suspicion

But there is also some justification in industry's suspicion of business schools. On both sides of the Atlantic, Stopford admits, they have tended to devote more attention to analysing a problem and formulating the decision required to deal with it, than to the equally important question of how to implement the decision.

As a result, U.S. schools in particular have come under growing attack for producing people who are suited only to consultancy, corporate planning or the chief executive's seat itself, rather than to re-

mass of line management jobs that lie in between.

In Europe, Stopford insists that the better schools are overcoming this failure by improving their simulation of the process of management, not only through the examination of case studies, but also by sending their students out to do more real-life project work in companies.

Though direct recruitment at the classroom door is rare—and not exactly encouraged—"It's no accident that a lot of our people are hired by the companies where they've done their projects," Stopford says.

Such "learning by doing" shares a "very, very blurred" dividing line with the newly fashionable, and supposedly anti-business school process of "action learning," Stopford maintains. But he agrees that Britain's management schools "have yet to convince the majority of industry" that the way they try to simulate the process of management is effective.

The process of converting the sceptics should take a leap forward from January, when, one of the last UK business schools to do so, LBS starts its first part-time programme for a masters degree in management. Instead of students having to leave their companies, and find outside funding for two years to take the school's traditional full-time course, a carefully constructed three-year programme will interweave their studies with continued full-time employment. Many of them will be funded by their employers.

As a result, the course will not only minimise the usual problem of "education being separated from its point of application" as Stopford puts it—with the result that much of it is not retained or usefully tested in practice—but it will allow students to do twice as much formal, in-company project work as on the full-time course. And most such work will be within their own companies.

It was to subsidise the part-time degree programme that the University Grants Committee last year singled out LBS as the only university institution in the country to be given an increase in its recurrent grant; all the rest were cut, to howls of protest that continue to re-

verberate. LBS received a rise of 16 per cent (though it will still require economies in view of the fact that its student numbers are actually being increased by several times that rate).

The UGC grant is by no means the only evidence of the school's expansion, as anyone will tell you who in the last year or two has struggled through the mud, dust and noise of the building site which LBS has been hiding for the past few years behind its elegant Adam facade on the edge of leafy Regent's Park. A £4.2m extension is at last nearing completion, and staff have begun moving in this month.

A total of £1.6m was raised from industry, with LBS providing the rest from its own resources; the UGC grant subsidises teaching costs, rather than the capital cost of the building. So the investment represents a substantial risk for the school.

As well as rehousing many of the school's existing activi-

ties from assorted overcrowding in nearby houses, and making room for the part-time programme, it will allow the school's work to be expanded in two other directions, both of absolutely central relevance to industry.

The extension will house the new Centre for Business Strategy, an international research unit to which David Sainsbury, one of the heirs of the supermarket family fortune, has just committed £1.25m over the next five years. As reported on this page on July 9, the centre is pledged to conduct empirical research of direct relevance to decision-making at board level. It will probably become the second largest team of academic researchers in the world in the fields of business policy and competitive strategy, after the massed battalions of the Harvard Business School.

The new building is also allowing LBS to expand one of its most popular services to in-

stronger than is often realised. Of its 200-plus masters students (most of them in their twenties) over 30 per cent come from outside the UK. Two-thirds of the overseas students are from the U.S., Japan and (to a much lesser extent) the Continent. On its nine-month Sloan Fellowship Programme for executives in their mid-30s, the overseas proportion is over 50 per cent.

All the same, as Stopford concedes, the teaching staff is still purely Anglo-Saxon, which limits the view the school can present of the international business environment. All the same, a growing emphasis on the institutional and governmental framework within which business operates across the world is becoming evident in the curriculum of postgraduate courses, as well as the various programmes for executives.

At the same time as increasing the international content of much of its work, the school is moving to fill certain yawning gaps in its armoury, notably in information technology, as well as the management of technology in general, which is rapidly growing in importance to business strategy. A full-time appointment in the latter is probably two years away, however, and may still leave the school too thinly represented.

LBS is also appointing its first lecturer in business history, and is planning to make two appointments in public sector management—a field which will form one of the unusual elements of the part-time masters course, and which programme director Andrew Likierman considers one of the reasons why it is already heavily oversubscribed.

As well as filling these gaps, and reorganising its research and teaching in small business and design management, the school is adding firepower to some of its existing strengths, including accounting and business policy. Virtually the only area not directly affected is marketing.

If all this is to be a success, and also if certain shortcomings of the full-time masters course are to be overcome, the school will have to develop greater coordination between the teaching of functional specialists than some of them might ideally like, as well as a greater centralised initiative in the planning of new

executive programmes. Hence the establishment of an "academic board" under Stopford in 1980; he says that harmonisation is already improving, especially on the executive programmes.

Like so many other developments at the London Business School, such steps are aimed at making its courses more relevant and attractive to the business world. But Stopford and the school's principal, Professor James Ball, are emphatic that this need not—and must not—reduce the academic quality of the school's work, especially the research from which so many of the teaching programmes draw their strength.

This is one of the reasons why the school has doggedly stuck to the two-year pattern of its full-time masters degree, despite pressures from various quarters to go over to the one-year programme which is common elsewhere in the UK, though not at the best schools in the U.S. It was in order not to dilute the quantity and quality of teaching and project work that the school also decided to spread its new part-time programme over three years, twice as long as many other UK courses.

Trenchant

On the research side, Jim Ball is a staunch defender of the need for Europe to have several academic centres of excellence in business studies, just as it has countless university faculties of science, engineering, history and so on, where the quest for knowledge is valued for its own sake.

"One of the most fundamental contrasts between Britain and Japan is the amazing Japanese respect for 'intellect,'" he declares. In characteristically trenchant style, he complains that "the British attitude always seems to be that education is basically a consumption good—and a discretionary one at that—rather than an investment good."

But that does not mean that all education, business or otherwise, must be vocational; an excessive emphasis on utility would help produce a utility-style civilisation, which would be no civilisation at all.

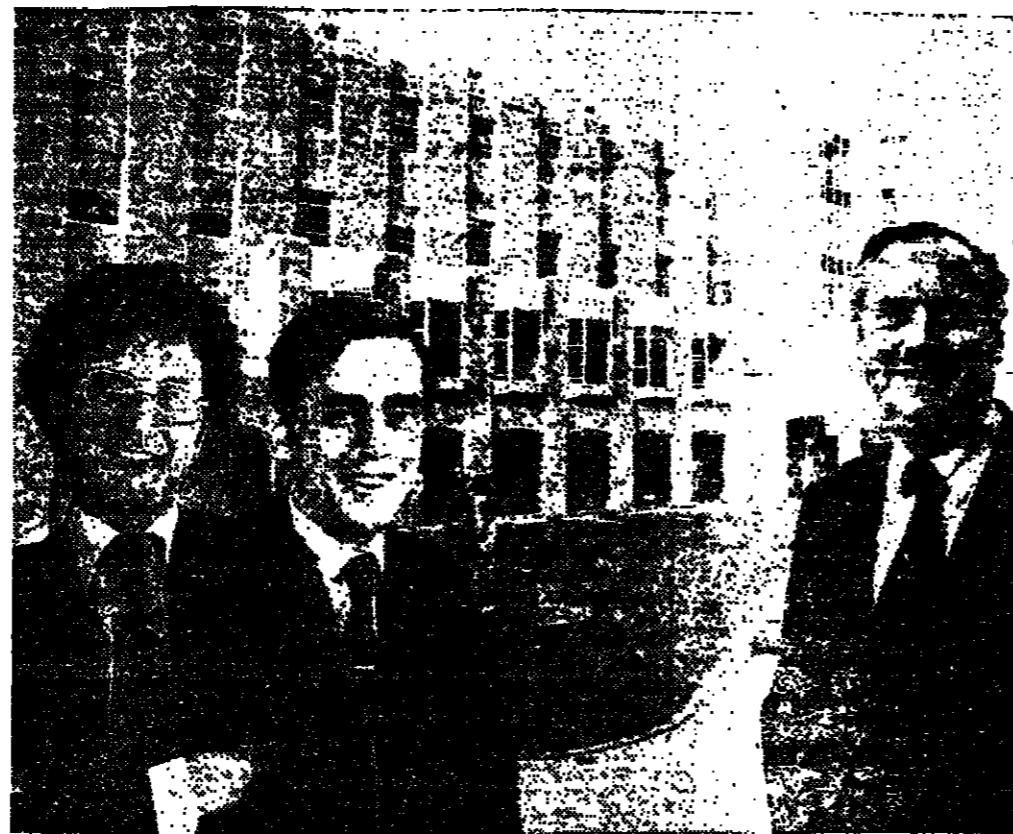
An executive dilemma

THE London Business School is in the middle of a major review of its long and short courses for practising executives. It must not only decide how far to extend the tailor-made programmes it designs for individual companies—for which demand is soaring—but also how to revive its longest executive course, the 10-week London Executive Programme for middle managers.

LBS relies on the "LEP" for a considerable amount of revenue, but attendance has slumped over the past three years, from 110 in 1978-79 to under 70 in 1981-82. This was originally blamed on the recession, plus competition from tailor-made programmes and resistance to the allegedly excessive length.

But Stopford now attributes the problems to the proliferation of similar programmes at other schools, plus the need to rejuvenate the curriculum—a move which has certainly revived the shorter though more high-level Senior Executive Programme, which fell into the doldrums at about the same time. LBS is also considering breaking the LEP into more specialised courses for managers in particular types of industry, because of the difficulty of trying to provide all things to all men and women.

The only change definitely decided so far is to redirect the Containing Executive Programme—a six week "sandwich" programme spread over 10 months—towards executives in smaller companies, or where they have an unusual degree of autonomy. This will help strengthen the LBS offering to small businessmen, though an ancillary reason is that the programme did seem to be drawing participants away from the LEP. Such changes form part of the new LBS strategy of greater segmentation: pitching particular courses at particular points in the career of a particular type of manager. The one market segment no British business school has yet really cracked, Stopford admits, is the boardroom itself.



Terry Kirk/Phili Thompson

Andrew Likierman (left), John Stopford and Jim Ball: staunch defenders of the need for business schools to be academic centres of excellence

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The extension will house the new Centre for Business Strategy, an international research unit to which David Sainsbury, one of the heirs of the supermarket family fortune, has just committed £1.25m over the next five years. As reported on this page on July 9, the centre is pledged to conduct empirical research of direct relevance to decision-making at board level. It will probably become the second largest team of academic researchers in the world in the fields of business policy and competitive strategy, after the massed battalions of the Harvard Business School.

The new building is also allowing LBS to expand one of its most popular services to in-

dustry, the provision of private courses which are tailor-made to the requirements of individual companies. Attendance on such programmes has more than doubled over the last six years, and would be even higher if it were not for the past constraints on space and staff.

As a result of all this, LBS is currently expanding its 40-strong faculty by about fifth—a dramatic contrast with the rest of the university world in Britain.

The type of person recruited will reflect the way the school is "gearing itself up for a higher profile role," as Stopford puts it, and a more precise concentration on its chosen markets.

High among its priorities is an intensification of its position as an international school. In terms of student numbers—both postgraduate students on the masters course and mid-career

executives—is marketing.

If all this is to be a success, and also if certain shortcomings of the full-time masters course are to be overcome, the school will have to develop greater coordination between the teaching of functional specialists than some of them might ideally like, as well as a greater centralised initiative in the planning of new

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TECHNOLOGY

EDITED BY ALAN CANE

World's power networks offer new communication possibilities

CEGB moves messages with power through the grid

BY GEOFFREY CHARLISH

IF YOUR phone bill comes to £15 annually and if you have already strung power cables on towers throughout the land, then you might well turn to the in-house use of those cables for telecommunications.

That is the Central Electricity Generating Board's position of course, but the problem is that the national grid network is designed to carry high power at 50 Hz, not minute communications signals perhaps a thousand times higher in frequency.

The Board has tried several ideas already. For example, the "power line carrier" technique of the 1960s is still in use in places but the physics of the massive transmission lines means that only a few audio channels can be carried and there are awkward problems of isolation of the terminal and repeater communications elements from the high voltage.

Microwave dishes on the grid towers have been tried too, but they are not cost effective and frequency allocations can be difficult.

Now however, fibre optics, immune from the serious interference problems encountered on big power lines, has come to the rescue—and could even open up a new telecommunications market.

It was soon seen that the fourth cable, an earth conductor

that is always strung along the very tops of the towers to deal with lightning strikes and fault currents, could easily have some optical fibres embedded in it at the manufacturing stage.

That is what BICC, the big cable maker, has done and an experimental link is now in action on a 400kV line between Fawley power station in Hampshire and Nursling substation some 21 km away.

It is an elegant idea, obviating the need for any extra cables and the problems they would produce in the very high voltage environment while at the same time the fragile fibres are fully protected inside the inch thick armoured cable.

The BICC system, called Fibral, employs Plessey repeater and terminal electronics and can carry digitised data and voice traffic at 34 megabits per second—the equivalent of about 500 phone conversations—on just two fibres.

The whole idea provides ample room for speculation. For example, although the Board needs such links for a considerable volume of telemetry, protection circuit signalling, an increasing volume of commercial data traffic and, of course, speech, it seems unlikely to use more than perhaps a quarter of the capacity on the two fibres. Bearing in mind

that many more fibres could easily be incorporated in the central tube of the cable, it is evident that such an organisation could, if it were so minded, offer very high capacity communication to other parties.

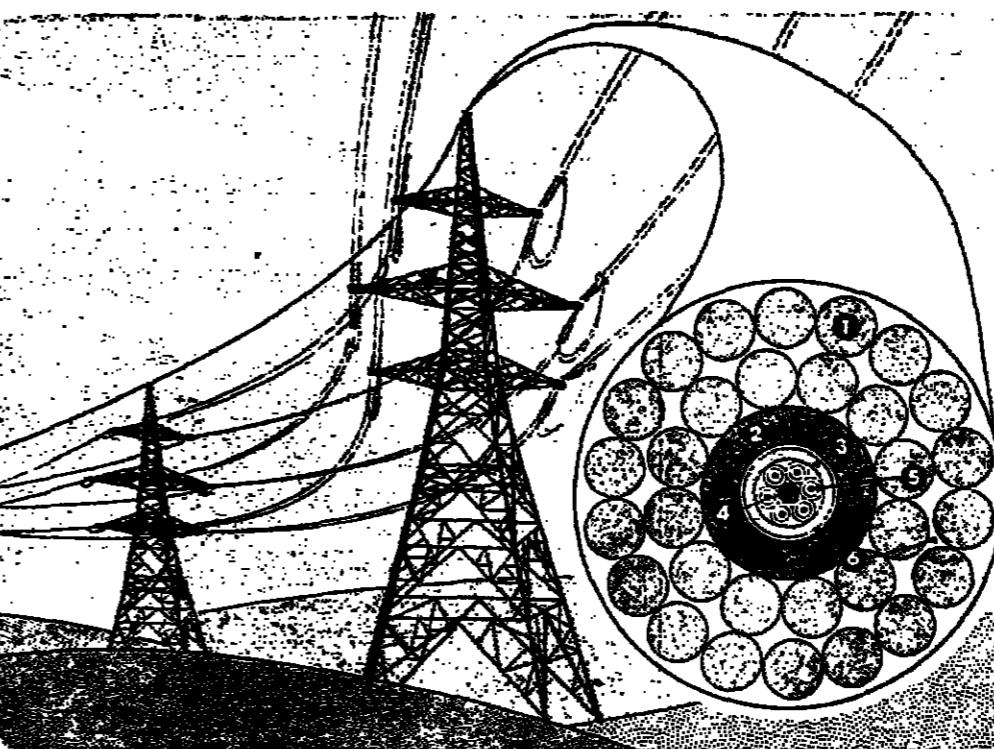
Speculative as the whole concept may be, there exists the basis of another network that reaches into every house, office and factory throughout the land—which cannot be said of the phone network.

But in the immediate scenario, Dr Peter Hayward, of CEGB's Guildford transmission centre stated at the Fawley demonstration: "If we were building the grid from scratch today, this system would certainly make economic sense."

In fact, the Board is faced with the cost of replacing 11,000 miles of earth wire at a time when growth in the electricity industry is static and cash short.

BICC and Plessey will be exploiting the "in-house" requirement for these systems throughout the world with electricity authorities which, like the CEGB, are looking for ways of cutting costs. Field trials are already underway with Hydro-Quebec near Montreal and with Pennsylvania Power and Light in the U.S. The Middle East oil states are also seen as a prime target.

BICC is in the useful position of having expertise in both



Main features of the CEGB/BICC tower-top earth wire for high capacity data transmission has aluminium outer wires (1) wrapped round an alloy tube (2) containing the fibres in an anti-vibration compound (5)

power and telecoms optical devices at the 1300nm wavelength and for some years has been cooperating with Plessey. The cable system has been tested between 30 deg C and -40 deg C, subjected to thermal pulsing to 200 deg C (a condition that arises during lightning and faults) and has been oscillated mechanically some 700 times.

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Computers Business information at home

THE IDEA that viewdata technology gives everybody with a domestic television set a computer terminal in their home takes on a new dimension with the latest from Computer Automation.

It has developed a package of computer instructions that makes a domestic viewdata set behave as if it was one of the most popular IBM computer terminals, the 3270.

This means that a company with a large IBM mainframe computer—say a 3031—could make it possible for its executives to get business information from the computer in their own homes.

The catch is that the company has also got to have a Computer Automation machine to run the software.

It works like this: the business executive telephones the Computer Automation machine (it's called a SyFA and it looks like IBM's office systems computer, the 8100) and requests access to the main computer. Specialised software in the SyFA connects it to the mainframe computer and makes it look as if the viewdata set is an IBM terminal.

The SyFA system can carry out other applications like local processing and networking while running the viewdata package.

Called SyFATEL, the package with the 3270 option costs £15,000.

Servo-systems For a tough environment

NEW, RUGGED electronics is making possible automated process control in tough environments where only a few years ago, manual systems would have been essential.

John Vince Controls of Lanarkshire, Scotland, has just developed a new range of microprocessor based heavy industry servo systems. And, according to John Vince: "The electronics are suited for use in situations where card frames would be crenellated and are constructed to be maintained by traditional craftsmen."

Vince's U.S. company has just put in a heavy duty forge press at Cameron Iron, Houston, Texas. Built to forge giant valve bodies for oil pipelines and the like, it develops 35,000 tonnes pressure.

Monitoring Radiation meter

NUCLEAR ENTERPRISES of Breamore, Berkshire, have introduced a new pocket-sized device to measure personal radiation dosage levels.

It measures dose and dose-rate simultaneously and provides digital readout on a tiny liquid crystal display.

According to Nuclear, it will provide company health specialists with a dose measuring and recording system which can be linked to identity security systems; it also allows the pre-planning of tasks and automatic adjustment of alarm levels so that operator time is used to best advantage.

The dosimeters—designated the PPD1 units—are supplied along with a manually controlled interface which provides data communications. Computer control is added by fitting the interface unit with the appropriate circuit board. Nuclear Enterprises is on 073-521 2121.

Labelling Jetaddress printing

IBM Business Machines has come up with Jetaddress, a high speed direct printing system which adds a new dimension to addressing and labelling methods.

The machine uses ink jet printing, a process in which tiny droplets of ink are fired at the surface of the paper and then immediately redirected by electric fields to form characters as the paper moves past.

Because no direct contact is made with the surface, the process allows characters to be printed on almost any surface however uneven including packages, cartons and plastics bags.

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develop our own ideas.

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At the gliding club, we check the weather before we fly, using charts produced by the facsimile receiver for which I designed and built the electronics.

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John Taylor, IBM UK 100,000 Europeans work for IBM

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- Development laboratory near Winchester
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- £118 million invested in UK in 1981

For further information, please write to External Communications Department, IBM United Kingdom Limited, P.O. Box 41, North Harbour, Portsmouth, Hants, PO6 3AU.

IBM

John Taylor

THE ARTS

Architecture

Colin Amery

Are you sitting comfortably?

Sit down and think of an architect. There is a fair chance that the piece of furniture you are sitting on was designed by or influenced by an architect. In an excellent small exhibition at the RIBA, Home Galleries (21 Portman Square, London, W1 until October 30), Architects' Designs for Furniture, the evidence of the involvement of the architect with furniture throughout history is displayed for the first time.

The exhibition coincides with the publication of a book by Jill Lever, *Architects' Designs for Furniture*, Trefoil Books, London, Hardback £11.95, Paperback £5.95, which is one of the promising series based on the riches of the RIBA Drawings Collection.

There are advantages and disadvantages to be found when books and exhibitions are based on the resources of the collection. While it is undoubtedly rich there are bound to be gaps—it seemed particularly unfortunate that, because the Charles Rennie Mackintosh drawings live in Glasgow, this seminal furniture designer is not represented in the exhibition. Despite a few holes of this magnitude, the exhibition has enormous scope. It covers the period 1800-1939, showing work of the architects who designed furniture and interiors in this country.

The show is principally of drawings with a few items of arts and crafts furniture, and sometimes it is difficult to see the innovative value of the architects' design without the

presence of the actual furniture. As a survey and a book this concentration on furniture raises some interesting questions. Jill Lever herself asks the important question: "Do architects design the best furniture?" Her reply is very positive, even biased in favour of the architect. I think, taking a broader view, that the influence of architects is much less significant.

The best furniture that has been produced in England was the work of Chippendale and Sheraton, and the most influential designer was undoubtedly Thomas Hope, who was an amateur designer and a great collector and connoisseur. His *Household Furniture and Interior Decoration*, published in 1807, had more influence on architects and the progress of the Neo-Classical idea than any designs by the architects. The great furniture-makers were, like the crafts, and it is this that makes someone like Chippendale much more influential than an architect like Chambers.

The lack of comparative material and the difficulty of discussing the actual craft of furniture-making should not distract you from the grandeur of this small exhibition. From Robert Smirks' design for a time closet or study (c.1800) to the superb simplicity of Marcel Breuer (1902-81), the drawings are best read as emblems of the development of style. Look at the work of architects like Oliver Hill and Edward Maufe, and it is this that makes someone like Chippendale much more influential than an architect like Chambers.

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A chaise-longue for double sisters designed by John Vandyke 1761

ing in the 1980s was an expression of the conflict between luxury and taste.

Kent, Talman, Pugin, Burges, Voysey, Lutyens, Wells Coates and Erno Goldfinger are all Indo-Regency for the Viceroy's

representative; but perhaps the most enchanting designs are those which mix the styles of the clumsy Gothic of the late Victorians. Furniture, after all, is the place for real design and experiment.

Streetwise/The Factory

Rosalind Carne

Critics ought to have the decency to keep quiet about their schooldays, but I must confess that Barry Reckord's new musical play strikes instant chords of recognition. Chords of sadness too. If this is a contemporary view, things haven't changed much: adolescent sexuality is still weakened by guilt, repression and confused longing. I had hoped girls were learning to understand their needs, but it seems that while we said "no" when we meant "yes" nowadays they say "yes".

The setting is a school music room, dotted with instruments, and the crisp, authentic dialogue shades easily into song. When the boys complain they can't find girlfriends (or a boy-friend; in one case) teacher leaps to the piano and instructs them to "sublimate, if you can't get a date". "I don't want to woo, I only want to screw," replies her sophisticated pupil.

Yvonne Brewster directs a talented, mixed-race cast, and the musical arrangements are by Chris Harrison.

Chamber Orchestra of Europe/Elizabeth Hall

Dominic Gill

This young virtuous band was founded last year by a group of players working with the European Community Youth Orchestra, with the admirable aim of combining "the professionalism and organisation of the senior world together with the spirit of enthusiasm and love of music-making found in youth orchestras". James Judd was the resident conductor. Claudio Abbado the artistic advisor. In barely 18 months, the COE have succeeded in translating their ambitions into musical reality with enviable success.

Their performances have a freshness and a vitality that put most established (and all too often established-sounding) chamber orchestras to shame: from the start to the finish of their concert, conducted by Maurizio Pollini on Thursday night the sensitivity of the playing, its fine-cut articulation and responsive attack were a constant delight.

It is an orchestra that a great conductor could do great things

with, and it is at this point that one is tempted to wish that Pollini might step down from the rostrum and return to the keyboard, where his genius decisively belongs. His direction was—perfectly acceptable—decent, intelligent, well made; but there was nothing in it which was truly outstanding, or which revealed the unmistakeable stamp of an original conducting personality.

There was every reason to suspect that his account of Mozart's piano concerto in E flat K482, conducted from the keyboard, might have been more interesting, and far more delicately nuanced, without the director.

Jazz in the Midlands

The Jazzcentre's Midlands branch has a busy autumn season scheduled beginning in early October with a tour by Spheres, starting October 3 at Leicester. Altogether 33 Midlands tour

dates have been arranged involving seven different bands going to ten Midlands towns and cities. In addition the Midlands branch will be supporting promotions in a number of other locations.

Prince Igor/Opera North

Arthur Jacobs

The Popularity of the overture and the Polovian Dances should be sufficient bait. Those who take this rare chance of seeing Borodin's *Prince Igor* on the stage will find the entire opera well stocked with magnificent memorable music. It is fitting that the honour of reviving it, for a new generation should fall to Opera North, of which David Lloyd-Jones is artistic director. The most knowledgeable of British conductors in the field of Russian opera, he has himself revised the surviving musical text (Borodin left the opera unfinished) and has provided a new translation. Working with a gifted producer who also happens to be Russian-speaking, Steven Pimlott, he delivers a performance of conviction and excitement.

The story of the 12th-century Russian ruler battling against southern invaders gave the composer his powerful contrast between a Russian and an exotic musical idiom—stern, archaic faith versus splendour and libretto. With characters half inspire him to write a good libretto. With characters half realised and various other proportions, *Prince Igor* is better in its parts than as a whole; Mr Pimlott, with Stefano Lazzari as his designer, wisely

by his double portrayal of Igor's treacherous brother in law, Galitsky and Igor's enemy, Khan Konchak. Party for this historic reason, the score is generally considered one of mainly male vocal glory. Not so here: the honour goes to Margaret Curphy in a superbly sung and passionately acted performance as Yaroslava, the true-hearted wife who the warring Igor leaves behind. The lucid handling of the words gives an additional keen edge to this portrayal. After her four-year absence from the stage for surgical reasons it is a particular pleasure thus to welcome Miss Curphy's return.

Other leading roles fared less well on Saturday. Malcolm Donaldson failed to show the sustained noble line necessary for Igor's great aria in captivity while in Roderick Kennedy's Konchak the requisite low notes were barely heard. Tom McDonnell was better as the villainous Galitsky, though he did not calculate the climax of his aria very well. A more lyrical "I don't want to woo, I only want to screw," replies her sophisticated pupil.

Yvonne Brewster directs a talented, mixed-race cast, and the musical arrangements are by Chris Harrison.

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by his double portrayal of Igor's treacherous brother in law, Galitsky and Igor's enemy, Khan Konchak. Party for this historic reason, the score is generally considered one of mainly male vocal glory. Not so here: the honour goes to Margaret Curphy in a superbly sung and passionately acted performance as Yaroslava, the true-hearted wife who the warring Igor leaves behind. The lucid handling of the words gives an additional keen edge to this portrayal. After her four-year absence from the stage for surgical reasons it is a particular pleasure thus to welcome Miss Curphy's return.

Other leading roles fared less well on Saturday. Malcolm Donaldson failed to show the sustained noble line necessary for Igor's great aria in captivity while in Roderick Kennedy's Konchak the requisite low notes were barely heard. Tom McDonnell was better as the villainous Galitsky, though he did not calculate the climax of his aria very well. A more lyrical "I don't want to woo, I only want to screw," replies her sophisticated pupil.

Yvonne Brewster directs a talented, mixed-race cast, and the musical arrangements are by Chris Harrison.

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Monday September 27, 1982

The challenge to Labour

IT WOULD be foolish to write off the British Labour Party because Mr Michael Foot continues to score record lows in the popularity ratings of political leaders, or because the Party seems to have spent the past few years engaged in internal disputes, or even because Labour's share of the national vote appears to be on a secular decline.

All of those factors are surmountable. Mr Edward Heath, the former Tory leader, survived very low personal ratings in the late 1960s to become Prime Minister in 1970. The Labour Party has had internal wrangles before; yet has been capable of more or less pulling itself together as an elected approach. And such is the nature of the electoral system that Labour could win a parliamentary majority with the support of little more than one third of the voters. In recent opinion polls it has rarely dropped below 30 per cent.

That is the positive side, from Labour's point of view. Yet as the Party begins its annual conference in Blackpool today, it can be hardly denied that it is in an acute state of crisis. It is not only the Militant Tendency that matters, of course. If Mr Foot does not succeed in his aim of establishing a register of affiliated organisations — from which Militant will exclude itself — the internal strife will go on and on, and the leader who came in as a conciliator to unite the Party will lose what credibility he has. But, assuming that he does succeed, there will be other hurdles to come.

Promise

To borrow a phrase from Mr David Steel, Labour has perhaps one year in which to "prepare for government"; certainly not much more, and possibly less. It is not well prepared at present.

The fundamental plank in any Labour programme is likely to be the promise of a close working relationship with the trades unions. In a sense that was always so, but this time more than ever, Labour is no longer quite the national party that it seemed to be under Mr Attlee in 1945. It is the unions which drive it financially and upon which the Party now relies for its raison d'être. Mr Foot would surely not dissent.

Protectionism and farm products

HARSHLY criticised by its trading partners, the EEC has been seeking to rebut charges of excessive agricultural protectionism, of wasteful farm support spending under the common agricultural policy and wanton disturbance of world markets through subsidised exports.

A Commission report to the European Parliament argues that the impact of the common agricultural policy on the trade of the developing countries has been relatively limited. The EEC's share of developing country farm exports was the same in 1979 as in 1982, when the common agricultural policy was introduced. Further, the EEC remains the main market for the agricultural products of the developing world, importing on a per capita basis twice as much as the U.S. and Japan. Not only that. Three-quarters of the EEC's agricultural exports are products for which developing countries are net importers.

The difficulty with this global approach is that it hides difficulties for particular products and particular countries. By last year the EEC share of world markets had risen, through subsidised exports, to 18.3 per cent from 8.3 per cent in 1978. With a world glut, the EEC has contributed to the reduction of free market prices.

Tariffs

While the EEC may be the biggest customer of the developing countries, this is not the same as saying that access to the market is always easy. In the 1970s rice imports were subject to import taxes running up to 60 per cent of EEC entry prices. Over half of the EEC's coal imports are subject to duties. Cocoa coming from countries not part of the Long Convention meets duties. For agricultural raw materials, the basic commodity may be tariff-free, but an article proscribed from it in a developing country would frequently attract a tariff and, in the case of cotton textiles, a quantitative restriction as well.

The EEC is not unique. A special study on protectionism commissioned by the Commonwealth Secretariat noted long-term rising trend in Japan's agricultural protectionism and a tendency in the U.S. to greater protection for sugar and livestock products. All three subsidise exports to a greater or lesser degree.

The important point about the reluctance of the indus-

M PIERRE MAUROY, France's Prime Minister, raises an eyebrow and shows his surprise with an elaborate gesture of the hand. Of course there has been no U-turn in French economic policy. Anyone who thinks there has must be suffering from a severe optical illusion. Perhaps there has been a change of means, but not of political objectives.

He is a heavy, big-shouldered, exuberant man, bursting with health and good humour. In a long interview with the Financial Times last week, he often spoke with his characteristic musical lilt, hands and body swaying to the rhythm of his words.

Now 53, he has spent his life in the Socialist movement and is the party's baron in northern France where he is still mayor of Lille. President Mitterrand picked him for his ability to generate enthusiasm and to know together the different factions in the party. Until earlier this year he was still touring France like an evangelical preacher announcing that "recovery is at hand" and that the Government was on the right course.

He is still determinedly optimistic. But implicitly he recognises that the \$4bn loan, raised this month to bolster the franc, has provided a welcome breathing space not only for the franc, but also for him.

Recently as mid-August it seemed that President Mitterrand might replace him before the end of the year. M. Mauroy's popularity had tumbled in the opinion polls (as had that of the President) in the aftermath of the June devaluation of the franc and the shock of the subsequent wages and prices freeze. Critical comments by President Mitterrand to friends on the way M. Mauroy was running the Government suggested that the President had lost confidence in him.

Then, after the Cabinet meeting at which the \$4bn loan was approved, M. Mitterrand for the first time lent his name publicly to the defence of the franc and personally endorsed the Government's austerity measures. In one of those elliptical, Gaullist style phrases almost impossible to translate, he had no doubt, he said, that from month to month "la fécondité de la nouvelle économie française s'affirmera", (that the new French economy will bear fruit). Since then, M. Mauroy's star has again risen; in the ascendant, and he has moved on to the "counter-attack".

"I arrived in office with a plan of navigation, it was the course proposed to the French people by the President of the Republic during the elections. What were our objectives? Decentralisation, labour reforms, new nationalisations, industrial modernisation, the right to retire at 60... we had before us a perspective of economic recovery and we embarked on a programme of expansion through increases in consumption."

"Then we saw that our industry, which has made progress, was not in the same posi-

tion of strength to take advantage of this pick-up in consumption as was industry abroad and particularly in our neighbouring country, Germany. The economic crisis is now far deeper. Will there be a recovery? I don't know... but at all events we are now ready to face this situation... The currents have been greater and more turbulent than we thought. We found boulders on our way and we have stopped to push them aside. If there is a turning, one has to take it. But a turning that involves means, not policy objectives."

Since June M. Mauroy's partner in this tricky act of navigation has been M. Jacques Delors, the Finance Minister. They have been the main architects of the stabilisation measures designed to keep France within the European Monetary System and to avoid a third devaluation. At first sight, they two could not be more unlike.

M. Delors is immediately impressed by his immense seriousness and intellectual honesty. Distinguished in appearance, sparing of words, he surprises by his unexpected, warm flashes of humour and his knowledge of bygone days. He has the rare quality in a politician of uniting his personal and political beliefs into a coherent philosophy of the world — one rooted in Christian socialism and consensus in society in opposition to the Marxist conflict of classes that provides the ideological mainstream of the French Left. As a former employee of the Bank of France who had earlier served in government, he was picked by President Mitterrand to add experience to the administration...

M. Delors had a hand in M. Mauroy's conversion to the virtues of anti-inflationary policy as the prerequisite to long-term job creation. But he considers that the world economy is indefinitely stuck in a rut — taking for his holiday reading Keynes' letters and a history of the Depression years. He believes that the Socialists must be prepared for the worst.

Temperamentally and because he is the leader of a Government committed to social change and lowering unemployment, M. Mauroy personally dislikes such pessimism. He recently demanded that the new five-year plan prepared by M. Michel Rocard, the Minister of the Plan, who is equally gloomy about the years ahead, should be revised to provide a more optimistic horizon. "I see that the crisis is serious," he says.

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Pierre Mauroy

By temperament, M. Mauroy (above) is far more of an economic interventionist than M. Delors, the Finance Minister (right). He has that breathless enthusiasm for technology that inevitably recalls Harold Wilson's "white heat of the technological revolution" in Britain in the 1960s.



Jacques Delors

within the Government is over the rate of growth which will be possible after the period of austerity. The constraint that became fully visible last year was that in running a higher growth rate than its neighbours, France exacerbated its trade deficit by sucking in imports and thus added to the pressure on the franc. M. Delors firmly believes that if OECD or German growth rates fall further, France must lower its growth rate in step.

M. Mauroy speaks a similar

language when he says that if the economic crisis worsens then "there can be no question of relaxing our effort in adapting to it". It is also the view accepted by officials at the Elysée. But it is not the view of some Ministers in the Government — nor necessarily of President Mitterrand — who are concerned that a downward spiral in the growth rate could put paid to the Socialist programme.

When the crunch came this June with the Government being pushed off the franc, there

were differences of emphasis in the approach favoured by M. Mauroy and M. Delors. The Prime Minister's instincts were to look to a wages and prices freeze as the immediate answer to inflation — the most important and the most spectacular of the post-devaluation decisions, M. Mauroy says. It M. Delors has long been a supporter of an incomes policy but has never concealed his doubts about a prices freeze. He puts his anti-inflationary faith as much in the more orthodox measures of stricter budgetary and monetary control.

The difference in emphasis has been reflected in the division of labour between them. M. Mauroy stayed in Paris through August building on the wages freeze — a measure no other French government has taken — to win the unions' acquiescence to ending the indexation of wages. M. Mauroy sounds remarkably confident that he has succeeded in this more revolutionary step. Of course, the unions "were not pleased with a wages and prices freeze", he says. "But they realised the need to rid ourselves of excessive inflation."

Last week M. Mauroy wrote to the heads of public sector corporations formally telling them to abandon indexation in wage agreements over the next 15 months.

One chairman of a nationalised company said afterwards that M. Raymond Barre, the former Prime Minister, had never done anything as drastic as that.

By temperament M. Mauroy is far more of an economic interventionist than M. Delors. He talks of the immensely complicated series of agreements the Government is negotiating with every sector of industry to ensure a slowly phased increase in prices after the freeze ends in October with the toughness of an architect for a particularly intricate construction.

Like many of his Ministerial colleagues he has had that breathless enthusiasm for technology that inevitably recalls Mr Harold Wilson's "white heat of the technological revolution" in Britain in the 1960s. (One of the Government's most compelling arguments for resisting a further devaluation is also drawn from the Wilson Government's experience of the 1960s, by which a devaluation by initially widening the trade deficit adds to the pressure on the currency).

The ministers who do not deliver on their promises are probably treated under the instructions of the Fifth Republic. Former President Giscard d'Estaing dropped M. Jacques Chirac as Prime Minister in 1976 after his attempt to expand the economy during an international recession ran into the same impasse as the Socialists' experiment. M. Mauroy is under no illusion that he could also be sacrificed to protect M. Mitterrand.

It might suit him, in any case, to step down next year. He is an obvious potential presidential candidate for the Left. But he would clearly like to leave on the note of having carried through the major structural reforms of the Socialist administration and of returning the economy to good health.

Men & Matters

Flower power

Willy Brandt, as optimistic as ever at a breakfast meeting in Brussels, predicts a regeneration of West Germany's SPD party now that it faces the prospect of losing political power. He, of course, is chairman.

He senses relief among ordinary party members whose ranks have swelled daily since the collapse of the political coalition brought an end to compromises on economic policy with the FDP. He expects the SPD to begin building bridges with the younger generation and with the environmental movement whose support has been growing to the Green party.

The present economic climate and the power of the farm lobbies makes such a sweeping approach unrealistic to contemplate. The barriers have been put up over 30 years and even under the easier circumstances of the Tokyo Round trade negotiations in the 1970s there was little disposition to reduce protection. Agriculture has slipped away from the disciplines of the General Agreement on Tariffs and Trade (GATT).

The trade issue cannot be considered apart from national agricultural policies and the latter have become more closely geared to the needs of the market, rather than being seen as a benefit for farmers, protectionism will remain in place. But there are several opportunities for immediate, though limited, action.

Very serious consideration should be given to the Austrian idea of a standstill on all protectionist measures. A commitment on this could be part of the communiqué from the GATT ministerial conference in November. This would provide a breathing space to consider ways of unwinding the web of barriers. Within the Organisation for Economic Co-operation and Development, talks planned for next month on export subsidies could be used both to discuss ways of imposing ceilings on the level of subsidies and to dismantling food aid and food trade.

The EEC role in this process would be vital. Without the EEC, no agreement is possible.

First, then, it is necessary for the EEC to acknowledge that there is a problem and not to

consider criticism of the common agricultural policy's manifestations as harassment.

For the association's headquarters, Kelly has chosen Chicago.

Nearby Lake Michigan is so polluted by industrial chemicals that he freely admits that he will not touch salmon in his home town unless he is assured that it came from the U.S. Pacific Coast and not from the lake. Sounds like shrewd professional advice.

Surveyor's guide

Next month sees a new venture in the area of specialist property publications, which is a surprisingly sleepy old world in spite of the air of speculation and excitement that the journal reports.

The Chartered Surveyor, the venerable, 114-year-old monthly publication for the 60,000 members of the Royal Institute of Chartered Surveyors is to be revamped into Chartered Surveyor Weekly.

When asked why Schmidt has not yet assured the party that he will lead it at the impending elections, Brandt disclosed that his leadership is not the one-man affair that most people suppose.

He senses relief among ordinary party members whose ranks have swelled daily since the collapse of the political coalition brought an end to compromises on economic policy with the FDP. He expects the SPD to begin building bridges with the younger generation and with the environmental movement whose support has been growing to the Green party.

The Chancellor's wife is in Brazil, apparently, "looking at flowers", and he has not yet managed to contact her and find out what she thinks.

Clean cover

Pollution seems an odious subject for insurance firms to be dealing about in. But such is the bunting ground of the newly-formed Pollution Liability Insurance Association (PLIA).

If you ask your friendly local insurance man to tell you a policy covering you against pollution claims, then he can go to PLIA for specialist advice.

The EEC role in this process would be vital. Without the EEC, no agreement is possible.

First, then, it is necessary for the EEC to acknowledge that there is a problem and not to

LABOUR PARTY CONFERENCE



Which part of the hall do you want to infiltrate?

Fact or fiction

A chain of university bookshops in the north-west of England hardly sounds like a growing business at a time when dons are threatened with redundancies and student rents with cutbacks. But these seem nothing but good news at Parry Books, jointly owned by Blackwell, the academic booksellers, and Oxford University Press.

Parry sells to the university trade via its Campus bookshop. It turns over about £3.5 million annually and has just clocked a knock at the recession by spending £25,000 on "doing up" its flagship premises at Liverpool University.

The feat was achieved, according to the Maharishi's people, after the square root of one per cent of the American population (or about 1,600 people) came together at the Maharishi International University in Fairfield, Iowa.

The added presence of 400 mediators at the Maharishi's college in Washington just five minutes from the White House, ensured that "more coherent, harmonious behaviour" would sweep the nation.

The Surveyor is losing money

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Observer

FINANCIAL TIMES SURVEY

Monday September 27, 1982

UK BANKING

Despite a number of major problems facing Britain's banking sector, there is a refreshing mood of awareness among senior managers that, if they are quick-witted enough, these challenges can be exploited to the sector's advantage.

Strategic decisions in the years ahead

By WILLIAM HALL, Banking Correspondent

EACH GENERATION of new bankers tends to believe that they are experiencing greater changes than their predecessors. This time they may be right.

The current pace of change and its structural implications for the fabric of British banking are such that for the first time in a long time, Britain's senior bankers can no longer relax in the comfortable belief that they are completely in charge of their own destiny. They are not.

The strategic decisions which the banks must make over the next few years will have a profound impact on the long-term success and health of their institutions.

The banks have for years paid lip service to the idea that they were competing with each other, but it never amounted to much. Profits continued to climb, staff numbers rose steadily and there was a mood of well-ordered yet comfortable complacency in Britain's banking parlours.

Over the last year or two, however, the complacency has been disappearing (it has not vanished completely), and is being replaced by a refreshing awareness on the part of most of the current generation of senior managers that the golden era of British banking is fast coming to an end.

UK banks face a number of major problems, and they also face several challenges which, if they are quick-witted enough, they may be able to exploit for their own advantage. The following

from the position that they are paying more than enough tax, either directly, or via benefits which they pass on to their customers in leasing business and so on. The politicians, and a growing number of independent observers, are less convinced. In the short-term, the problems of the international banking community may postpone any new tax measures in the next budget, but the subject of the adequate level of bank taxation has still to be adequately debated.

More competition

The competition facing the banks is going to intensify over the next few years as new technology radically alters the way banks distribute their banking services and encourage new players to enter the game.

The clearing banks' huge branch networks—a traditional source of strength—and their vast armies of staff, will have their work cut out keeping ahead of the game, especially since they are no longer fully in control of the pace of change in areas such as credit cards, point-of-sale terminals and electronic funds transfer. The banks are no longer setting all the ground rules.

The new competition is coming from a number of areas, to vex both bankers and politicians alike. The banks start

CONTINUED ON NEXT PAGE

Within the banking community itself, institutions such as the Co-op Bank and the Trustee Savings Banks are showing more entrepreneurial flair than some of their much larger rivals.

Then there are the building societies, which have made massive inroads into the banks' retail deposit base over the last couple of decades and are now showing interest in becoming more heavily involved in the money transmission business, for long the sole preserve of the clearing banks. The Abbey National and the Halifax are planning to issue cheque books and others are beginning to distribute plastic cards.

The new technology being introduced may well mean that, in years to come, access to a centralised card-holder base may be more important than access to the traditional network of thousands of clearing bank branches.

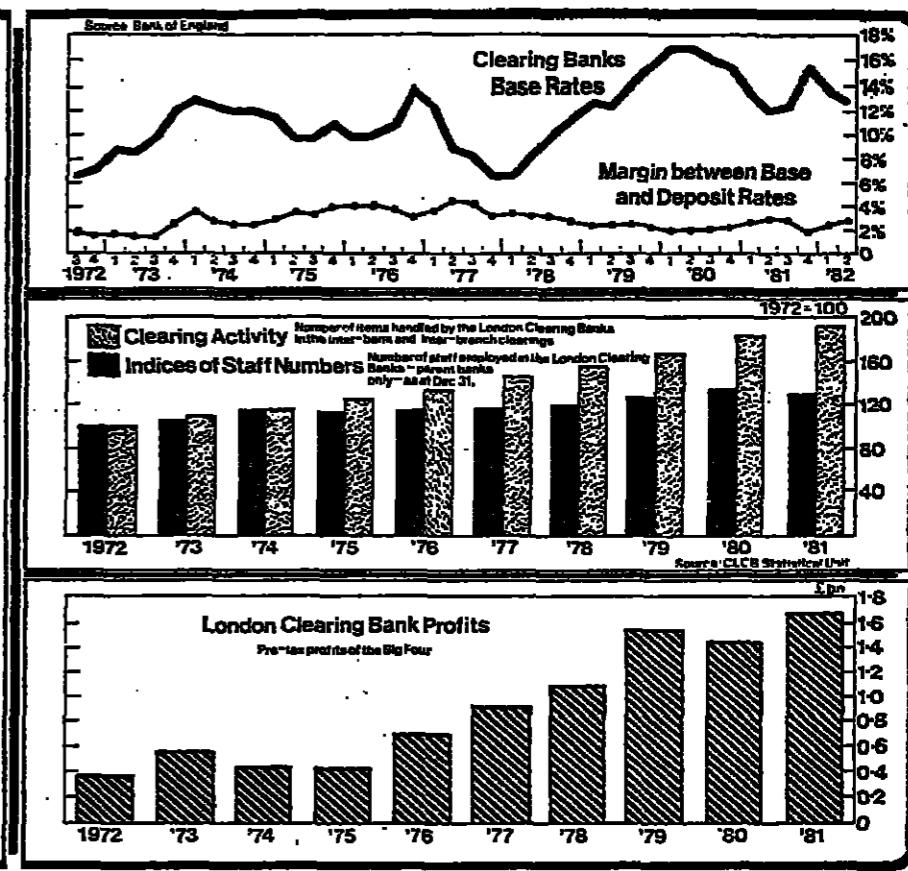
Several building societies have over 5m customers apiece, more than most clearing banks, and this customer base could provide a valuable tool in years to come, especially if the societies are allowed to participate in electronic banking.

Finally, there are signs that the banks are going to face competition from new entrants from outside the financial community. As in the U.S., a few

Top 30 banks in Britain

	Assets £m	Net Income £m
Barclays Bank	48,752	461.4
National Westminster	43,304	437.0
Midland Bank	41,015	192.9
Lloyds Bank	27,661	262.7
Standard Chartered Bank	19,822	158.5
Royal Bank of Scotland Group	7,763	78.3
Grindlays Bank	4,464	10.7
Bank of Scotland	4,359	40.4
Melville-Benson	3,155	21.7
Schroders	2,497	8.03
Saudi International	2,022	7.2
Nordic Bank	1,942	10.4
Orion Royal Bank	1,599	4.3
Samuel Montagu	1,821	6.0
Morgan Grange	1,766	10.1
Hambros Bank	1,765	4.6
Hill Samuel	1,764	12.5
Moscow Narodny	1,568	2.2
N. M. Rothschild	1,491	2.0
Banque Nationale de Paris	1,339	8.8
Scandinavian Bank	1,324	7.7
Midland & International	1,309	7.0
Libra Bank	1,245	12.6
S. G. Warburg	1,234	17.0
British Bank of Middle East	1,226	14.3
Johnson Matthey Bankers	1,155	15.8
Lazard Bros.	931	6.5
Yorkshire Bank	958	14.9
Eurobraz	817	7.8
Co-operative Bank	791	3.3

Source: BCA Banking Analysis



IN THIS SURVEY

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Taxation: an uneasy truce

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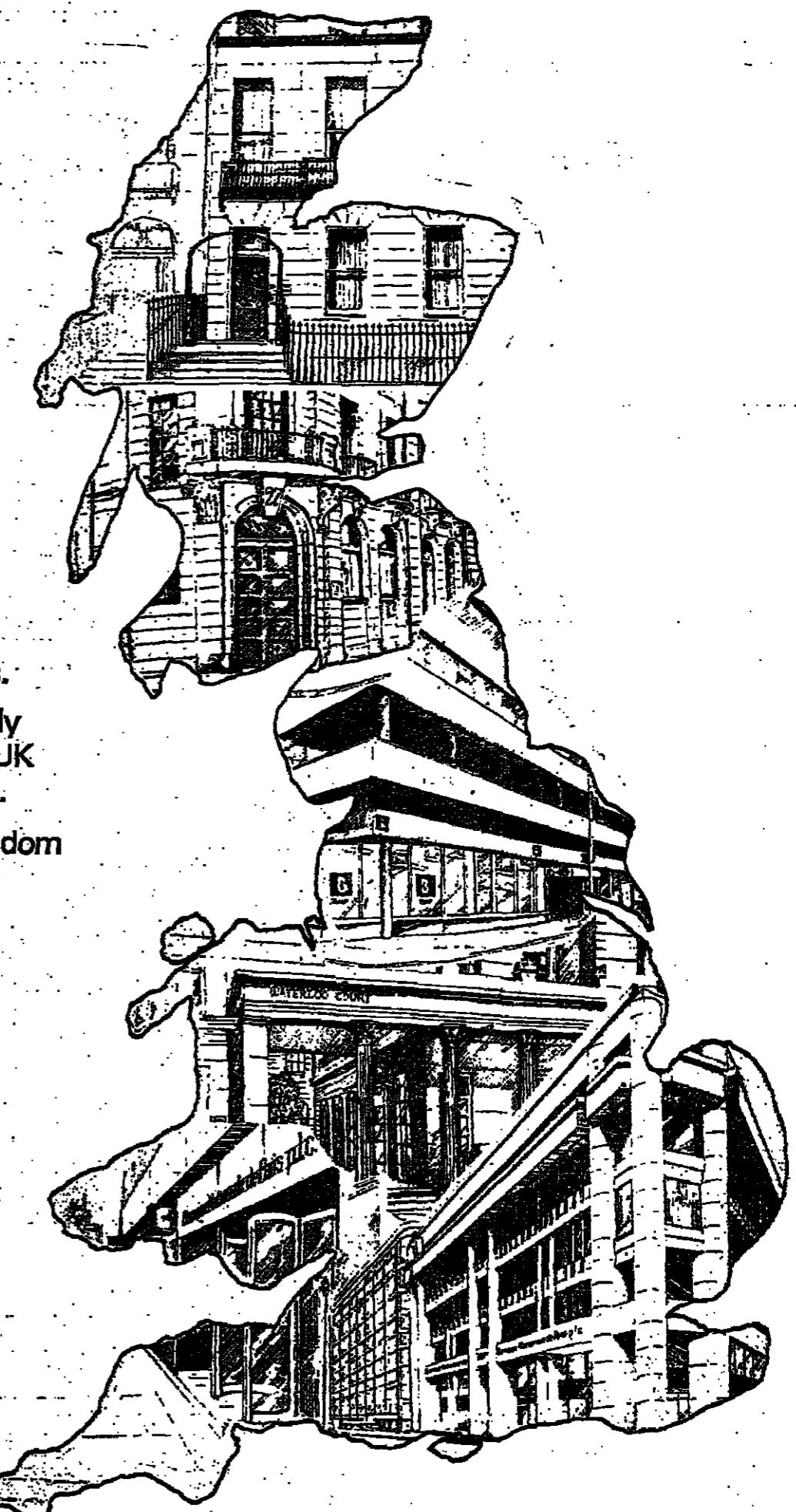
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UK BANKING III

Despite some early fears, the Bank of England has retained a great deal of flexibility in its role as central supervisory authority under the 1979 Banking Act.

New rules have revolutionised supervisory environment

IT HAS taken some time, but in the past few months most of the important outstanding elements in Britain's new system of banking supervision, established under the 1979 Banking Act, have been slotted into place.

The time that has elapsed since the Act became law has, moreover, been well spent. Some aspects of the new regulations which have revolutionised the supervisory environment were initially impalatable to the banks, and not only to the UK institutions themselves, but also to many of their foreign rivals operating in the United Kingdom.

But an extensive dialogue has taken place between the authorities and the representatives of the banks which has resulted in substantial changes in some of the proposed controls and reassured the banks that they will not be stymied by excessively rigid constraints.

It has also been demonstrated that, although now operating within a framework of specific legislation, rather than in the previous informal atmosphere, the Bank of England has retained a great deal of flexibility in its role as the central supervisory authority and is still prepared, with a greatly expanded supervisory department, to adjust its rules to individual cases.

Nonetheless, the new rules, put into place partly as a result of the need to satisfy EEC requirements, but also in order to sort out the supervisory confusion which contributed to making possible the fringe banking crisis of 1973-74, have imposed a different order on UK banking.

To start with, Britain now has for the first time a specific definition of what is a bank instead of the confusing range of

banking recognitions which existed previously. The Bank of England's first task under the Act was to process applications for licences, producing a list which now numbers around 300 each of recognised banks and licensed deposit-taking institutions.

The division between the two categories has caused some upset; the Bank insists that there is no intention of sorting the market into sheep and goats or of conferring a lower status on the LDIs than on recognised banks.

In a couple of cases, however, LDIs appealed against the Bank's ranking of them; and the fact that British-based LDIs are not allowed to call themselves banks has forced several to change their names.

The second important stage was for the Bank to establish guidelines and methods of reporting to be followed in the supervision of banks and LDIs.

In carrying out this function the Bank has demonstrated that, while setting up a framework for prudential supervision in the form of general rules to be followed by the banks, it is nonetheless prepared to be flexible in administering the rules and has retained the case-by-case approach which enables it to take account of the particular circumstances of each individual institution. Three main prudential areas have been covered.

• The first, and least controversial, covered the measurement of capital. The final version of the Bank's paper on the subject was produced in September 1980, describing two capital ratios, the gearing measurement and the risk measure.

No specific numerical guidelines were set out, but the paper provides a frame-

work for discussing capital adequacy. The gearing measurement relates the capital base to the total of deposits and other non-capital liabilities; the risk measurement relates capital to an adjusted total of risk assets, applying varying weights to different categories of assets.

The rules have, in general, been regarded as acceptable by the banks, though at times when the pound has fallen they have affected particularly banks such as the consortia which have mainly foreign currency assets with a sterling capital.

SUPERVISION

MICHAEL BLANDEN

• Much more debate was caused by the subject of the second paper produced by the Bank concerning the measurement of liquidity. The initial version contained specific proposals for an "integrated measure" of liquidity which aroused a good deal of criticism not only from the British banks but also from the foreign banking community in London, particularly the influential Americans.

After extensive discussions, the proposals were amended and the final version of the paper eventually appeared in July this year.

The system now adopts a cash flow approach to the measurement of bank liquidity, using a "maturity ladder" into which assets and liabilities are inserted to give a series of accumulating net mismatch positions in successive time bands. And the banks are generally happy with

the system in its present form.

• The third area covered by the Bank's new regulation is foreign currency exposure. It is a part of the banks' operations which had not previously been specifically covered by the authorities' prudential supervisory activities, because until the end of 1979 information on exchange positions had been available to them as a result of implementing those controls.

To fill the gap, the Bank brought out a paper on foreign currency exposure at the end of 1979, proposing constraints on the positions of banks in currencies and gold. This aroused a good deal of criticism, and again the Bank amended its approach.

In a paper published in April 1981, the limits proposed were eased, to allow normally a net open dealing position in any one currency (for banks experienced in foreign exchange dealing) of up to 10 per cent of an adjusted capital base and net short open dealing positions of all currencies together of up to 15 per cent of capital.

Dealing position guidelines are agreed with each individual bank, so that the rules are not by any means rigid.

The other main brick in Britain's defences against a repeat of the fringe bank collapses was put into place in mid-February this year, with the establishment of the deposit protection fund required by the Banking Act.

This has been opposed by the big UK clearing banks, though they accept its inevitability, essentially on the grounds that they are unlikely to make use of it (and indeed are far too big to be accommodated) but would provide the bulk of the contributions to support smaller accounts.

They were also annoyed that their rivals in the savings market, the building societies, were not subject to a similar requirement; though the societies have proposed a similar, voluntary scheme.

Under the scheme, a small cash fund was to be set up totalling some £5.6m from contributions related to the level of non-bank sterling deposits in the UK of banks and deposit-takers.

The fund is administered by a board including the Bank's governor, deputy governor and chief cashier, and can be topped up by further calls on the banks. It covers losses by depositors up to 75 per cent of the first £10,000 of any deposit.

With this move, the main part of Britain's new supervisory structure has been completed. There are still some outstanding issues arising from the activities of the European Commission—the presentation of bank balance sheets, consolidation of accounts (not a great cause of concern to UK banks) and proposals for foreign bank branches to produce separate accounts.

The last of these has been causing some anxiety among the foreign banks in London, especially the Americans, because their branch activities are so closely integrated with their worldwide networks that they fear separate accounts would be meaningless and possibly damaging.

Nevertheless, by and large, the British banking community is reasonably satisfied that the City will retain its attractions as an international banking centre.



Mr Peter Cooke, head of banking supervision at the Bank of England. The Bank's first task under the 1979 Banking Act was to process applications for licences, producing a list which now numbers around 300 each of recognised banks and licensed deposit-taking institutions

More flexibility in the London money markets

MONETARY CONTROLS

MARTIN TAYLOR

periods of relative passivity, when it is prepared to see interest rates drift within an established range, but a desire to see rates broadly unchanged is qualitatively no different from a desire to see them, say, five points higher.

So, MLR was set with reference to the Treasury bill rate, which was itself influenced, if not actually determined, by the Bank of England.

At times, nothing the Bank could do could prevent hot-headed elements from outside the well-disciplined discount market forcing the Treasury bill rate down to inappropriate levels. Then there was nothing for it but to suspend the Treasury bill-related formula. Everyone saw, of course, that the Bank of England was fudging things, but in reality, only the degree of visibility distinguished these occasions from the norm.

Influence

When it was quite clear that MLR was essentially identical with bank rate, another effort had to be made, and there is a certain intellectual neatness about solving the problem by abolishing the officially posted rate altogether.

In practice, the new system hangs on the Bank's attempts, whether subtle or crude, suggestive or insistent, to influence the clearing banks' base rates.

Within a month of the introduction of the new method of operation, it became necessary to raise interest rates to protect the pound. The Bank initiated a two point rise to 14 per cent by the age-old expedient of lending at a penal rate to the discount houses.

When this new level was seen to be insufficient to hold the exchange rate, the discount houses nervously unleashed paper on the Bank at ever higher rates of interest, and within a couple of weeks base rates had moved up to 16 per cent.

A rate of 16 per cent did the trick, and has been followed—*at the time of writing*—by 11 successive half point declines.

The success of the operation depended on the swiftness with which it was carried out.

Although the effect was just the same as if MLR had been lifted to 16 per cent, it might not have been possible for the Bank to push such a sharp increase past the politicians so quickly. Instead the impression given was that clearing bankers were responding to mysterious—even unfathomable—market forces (which Conservative politicians regard with awe), rather than to prods from an interfering central authority.

More recently, the prods have been more evident, since clearing banks become progressively less profitable in their retail banking operations as rates decline, and therefore progressively more reluctant to respond to signals calling for lower interest rates.

This central question of presentation apart, the system has performed well enough. The eligible bill market has proved well able to cope with the flows. It is required to carry, even in times of exceptional shortage, and it took surprisingly little time for market participants to familiarise themselves with the Bank's new operating practices.

The clearing bankers grumble about the importance—or even the existence—of the role accorded to the discount houses.

It is true that the Bank has

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UK BANKING IV

Pay negotiations move into harsher climate

BANK STAFF
BRIAN GROOM

"hard line" have been demonstrated—so unions claim—in a "tight-fisted" approach to discretionary fringe benefits, a refusal to consult staff bodies adequately, and two years of pay settlements below inflation.

These developments have coincided with sharply increased anxiety among the UK banking industry's 350,000 employees about job losses and changed working patterns which they fear will result from labour-saving new technology.

Mr Jack Britz, general secretary of Bifu's rival, the non-TUC Clearing Bank Union, comments: "We are seeing more change than has taken place in the banks since the 1900s, at a time when the unions are weak because of recession and unemployment."

Frustration caused by this weakness is one reason for the harsh words: unions have little strength to force their will on employers. After last year's industrial action by Bifu over the annual national pay talks, both main unions this year monthly accepted an 8.5 per cent settlement in the English clearers.

"The effects of this allegedly

are relieved to have reached a deal which exceeds the average level of 7 per cent settlements across the UK economy. And they concede that the harsher bargaining climate results largely from the same chill wind blowing elsewhere.

But there is evidence of an underlying hardening of bank attitudes towards staff costs. This is because the growing competition in the finance sector, from building societies and other institutions, seems set to increase further.

Vulnerable

Bank profits appear fat, but because of the structure of high operating costs, bankers are worried about the vulnerability of their profits to a sharp fall in interest rates. They are also concerned about their dependence on the "subsidy" from non-interest bearing current accounts—on which they are under growing pressure to pay interest.

The banks are among the most labour-intensive sectors of

the economy, and staff account for roughly two-thirds of their operating costs. Last year the English clearers' staff costs rose by between 16 and 22 per cent, but it was higher still in some previous years.

The desire to bring costs down is one reason for paying wage rates below inflation, but here another factor comes in. For two years, banks have been under heavy pressure from the Government, industrial customers and industrialists on their boards, not to use their large profits to sign pay deals which would have a knock-on effect elsewhere in the economy.

Perhaps the strongest reason for the level of pay settlements, however, is that the banks can get away with it as long as the unions are weak. The unions say this attitude has been reflected in a wide range of issues.

The situation has become particularly bitter at Barclays. Matters have been brought to the boil by the imposition of selective opening of branches on Saturdays, staffed by volunteers,

reversing a decision taken by the high street banks 13 years ago. The move is in response to competition from building

unions were outraged by many aspects of the decision, including lack of prior consultation. They fear it will eventually result in a return to compulsory Saturday work, and may spread to other banks.

Barclays has provided a test-bed for the militancy of union reaction. The moderate Barclays Group Staff Union recommended its members in a ballot to vote for industrial action—beginning with two token stoppages.

This was an historic move. The three staff unions comprising the Clearing Bank Union (CBU), of which BGSU is one, have never taken industrial action, and represent some of the most moderate of British societies.

In the event, BGSU members rejected the recommendation by four to one. Thus, although it confirmed tougher frame of mind among CBU leaders, it provided no evidence that the bank's alleged "hard line" was

over new technology, about which Bifu has expressed considerable alarm.

Bifu is in favour of moving towards a cashless society, but believes it could have a disastrous impact on jobs if introduced in an uncontrolled fashion. The banks have largely refused Bifu's demands for new technology agreements, giving the union the right to negotiate the introduction of new equipment.

There was a call at Bifu's annual conference for refusal to operate any new technology introduced without negotiation, but it was defeated on the grounds that it was impractical. Members could not be guaranteed to carry it out.

Bifu believes new technology is already having an impact on jobs. It cites as evidence a fall of over 6,000 in the English clearers' staff in 1981, proposals for 2,000 job losses at Midland Bank, and redundancies in Barclays' cheque book library.

Banks accuse the union of exaggerating both the scope and time-scale of developments, in-

CLEARING BANK STAFF	
Staff	numbers
1960	109,933
1961	117,163
1962	124,003
1963	129,226
1964	134,531
1965	140,874
1966	146,008
1967	151,209
1968	156,828
1969	165,067
1970	173,415
1971	176,699
1972	174,784
1973	182,294
1974	196,175
1975	202,068
1976	201,423
1977	205,427
1978	211,283
1979	218,945
1980	230,925
1981	233,558

cluding such areas as electronic funds transfer. The staff cuts of 1981 were the result of over-recruitment the year before, banks say, and staff are set to increase slowly for the foreseeable future.

Electronic techniques improve flexibility

1982 WAS the year the "Second Wave" of electronic banking techniques started to make its presence felt in the UK. A whole spectrum of novel ideas, many of them already in service in the US and elsewhere, began to see the light of day, spurred on by commercial expediency and made possible by cheaper and more reliable hardware.

● Midland Bank won the race among retail banks to offer "self-service" banking to its corporate clients.

● Midland Bank and National Westminster Bank agreed to operate a scheme to make each other's automated teller machines available to all their customers.

● National Westminster announced it was sufficiently satisfied with its "electronic bank manager" trial to extend the scheme to 51 branches.

● By December 1983, the major clearing banks will have installed new machinery to process automatically credits in addition to their already huge computerised systems for clearing cheques.

● Next year, the London Clearing Houses Automated Payments Scheme (CHAPS) is scheduled to go on-line, replacing the present system of messengers.

● British Telecom approved the first of the "transaction telephones" which will make possible electronic funds transfer at the point of sale (EFTPOS).

Self-service banking—where a corporate client has a com-

puter terminal on his own

premises through which he can inspect his various accounts world-wide, transfer funds and make payments—is the flavour of the month in banking technology.

All the big U.S. banks are offering the facility to their own clients and several are offering their systems for sale or franchise.

Citibank, for example, offers Chase Manager, Chase Mainte-

TECHNOLOGY

ALAN CANE

Hattan offers Infocash while Chemical Bank has a system called Chelink.

Midland's offering is based on a cash management system developed by its U.S. subsidiary Crocker Bank and called Cash Express. In the UK, it will be run on the computers of a commercial computer bureau, ADP.

Midland's lead will swiftly be followed by the other UK clearers. National Westminster is putting the finishing touches to a package it is rewriting provided by the U.S. bureau National Data Corporation; Barclays is discussing packages with a number of bureaux and network operators and Lloyds' Bank is likely to develop a system based around elements of CHAPS, the first of a new breed of payment systems in the City (see report below).

It should not be forgotten that a form of electronics funds transfer has operated for the clearing banks since 1968—this is the Bankers' Automated Clearing Services (BACS) which accepts magnetic tapes, while it takes five seconds to transmit a payment from Tokyo to London it is taking another couple of days to get it up to Edgware, especially when more than one bank is involved.

CHAPS is the first of a new breed of payments system in the City and in the bankers' jargon will provide banks and their customers with an "automated means of making guaranteed clean inter-bank same day value payments in the UK."

Most people outside the banking community do not realise that if they pay a cheque into their bank accounts, it will be three days before they can spend that money. In the City, however, there is a ritual known as the "town clearing" where cheques of over £10,000 face value are exchanged between banks so that their customers get value on the same day.

The speed and efficiency of the town clearing is an enormous help to big companies and money market operators since it means that their funds are not idle.

Every day a small army of messengers march around 100 branches of the London clearing banks in the City exchanging 20,000 cheques with a value of £20bn.

The system works well in the City at least but its capacity is severely limited and customers in the provinces, such as solicitors, have frequently criticised the problems they have in effecting same day settlement.

There have been an increasing number of reports that

the now only now? According to Recognition Equipment, one of the leading suppliers of reader/sorters, automated debt clearing in three days benefits only the banks; furthermore, the banks could control the production and printing of virtually all cheques.

Recognition Equipment points out: "Credit clearing, on the other hand, is a customer orientated service, with most documents being produced by the customers themselves."

Cheques are coded magnetically using a special font called E-13B, which has only numeric characters and which the IBM 3890 reader/sorter is specially designed to handle.

Credit clearing documents will use optical character recognition fonts or magnetic ink character recognition.

The banks are looking for new equipment to automate this new area. Midland Bank has ordered S6000 systems from Burroughs. Barclays internal branch to branch clearing uses off-line OCR-Scandata machinery, but there is no public announcement yet on its major credit clearing operation.

Lloyds Bank has also made no

decision but is believed to be experimenting with an IBM 3890 modified to read magnetic characters optically.

National Westminster is using a system called the Trace 1 from Recognition Equipment; the Bank of England is also ordering machinery from this company.

But projects now in progress are bringing closer the day when electronic signals replace paper in both credit and cheque clearing—even if most bankers agree that cheques can never be completely eliminated.

New approach

The growth and utilisation of automated teller machines (ATMs) has been substantial: agreement between Midland and NatWest on the reciprocal use of their machines offers the possibility of all the banks sharing in a nationwide network.

Lloyds Bank, however, has taken a distinctly different approach from the other clearers in ATM development.

While the others are for the most part using a terminal built by NCR which will operate on its own or in conjunction with the bank's main computers, Lloyds is using IBM

terminals which only operate when the bank's computer centre is open.

The point is that each and every transaction is checked by the computer, which Lloyds believes is the only true answer to fraud.

The "transaction telephone" introduced earlier this year and now being installed by a number of large stores, tackles the same problem.

When a credit or debit card is run through the terminal, it automatically telephones the card issuer and checks the card is valid and that the transaction is within the agreed limits. Such telephones are seen as the only sensible way to operate electronic funds transfer at the point of sale.

Banks are also experimenting with new technology to reduce their paperwork and file storage. NatWest installed an IBM 8100 system at its Surbiton branch to replace much of the manual record keeping other banks are experimenting with videotext systems to the same end.

It is likely to be some years yet, however, before bank branches are merely electronic switching centres connected to their customers by telephone wires and visual display screens.

AL UBAF GROUP

1981 HIGHLIGHTS

Total Footings
World Trade Transactions
Syndicated Loans Volume
Money Market Turnover

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Japan

Many advantages from automated clearing system

while it takes five seconds to transmit a payment from Tokyo to London it is taking another couple of days to get it up to Edgware, especially when more than one bank is involved.

As a result the banks decided to automate the town clearing although they insist that this will not make the army of messengers redundant since they will still have to carryunclean payments around the City—payments which can only be made on production of documents.

The first attempt, which involved a plan to build a purpose-built centralised computer system was scrapped and CHAPS II as it is known is taking shape. The clearing banks, which will be known as CHAPS settlement banks, because of their ability to settle with one another at the Bank of England will provide (some will share), a CHAPS gateway.

These gateways will exchange payment messages via British Telecom's packet switching service (PSS) and at the same time provide a standard interface to each bank's own payments system.

The gateway system provides only the audit, routing and communications control functions necessary for an orderly and secure operation. It will be up to the banks to adapt to their own uses and market it themselves. The system's reliability will be ensured by the use of Tandem "nonstop" computers, where the circuitry is duplicated to prevent total failure.

There have been an increasing number of reports that

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UK BANKING V

When the recession is over, the experience of getting close to the problems of their customers is something the banks will want to build upon

More help for troubled clients

"If a business has a chance of being viable, then it deserves banking support," says the manager in charge of the so-called intensive care unit at one of the major clearing banks.

"You need to have some sympathy with management in trouble," observes his opposite number at another of the Big Four.

It is instructive now, in the midst of an industrial recession which has required so much banking innovation, to remember the sterile old debates about the role of the banks in the British economy.

They stood accused of being concerned with little more than crude balance sheet details, ready to strip out secured assets at almost the first sign of trouble, and unwilling to back a company over the medium term.

Bodies such as the Wilson Committee endlessly discussed comparisons with, for instance, the German banks which were said to be ready to support company managements over the long-term with extended credit facilities and often through equity participation as well. It was argued that the banks and industry in countries like Germany or Japan worked together in a way that was unknown in Britain.

Those arguments now look very much out of date. The British clearing banks have developed elaborate new procedures for supporting and reviving their ailing corporate customers.

As for the German banks, their willingness to get very close to their industrial customers in the post-war boom, and to accept very high levels of exposure through high gearing ratios in corporate balance sheets, has now put them under considerable pressure in the recession. The crisis at AEG-Telefunken, for instance, is on a greater scale than anything facing the British banks.

After the years of arguments about the differences between national banking systems, bankers are now finding that

they have a great deal in common. Many of the world's major banks find themselves in the same boat when they try to solve the problems of multinational companies such as Massey-Ferguson or Borthwick.

"You need to have some sympathy with management in trouble," observes his opposite number at another of the Big Four.

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They stood accused of being concerned with little more than crude balance sheet details, ready to strip out secured assets at almost the first sign of trouble, and unwilling to back a company over the medium term.

Barclays, for instance, has its Special Team, which takes in staff of about 40. In all, something like 600 problem cases are

INDUSTRIAL RESCUES

BARRY RILEY

on its books, although there is direct and regular involvement with only about 15 per cent of these.

The attitude at Barclays is that it is much better for problem cases to be referred to the special team early, and the bank relies on branch managers to take the initiative here. At the same time, Barclays admits that one of the major hurdles is often in persuading a company's directors that a problem really exists.

Too often a company staggers on by stripping its good parts of cash to keep the bad operations going, so that by the time the intensive care unit arrives on the scene the company is on its last legs and has probably seen whatever good managers it had, hand in their cards.

For largely historical reasons the bank facing some of the worst problems in the present

recession is probably Midland, traditionally the banker to industry. Its intensive care unit, part of the corporate finance division, has been investigating problem cases at the rate of about 60 a year, though many of these companies are actually handled elsewhere in the bank.

Midland's banking doctors are keen to point out that companies can also come successfully out of intensive care—in the last two years some 40 corporate clients have been released as "cured." All the same, the unit is currently supporting some 70 companies with total borrowings of £200m or so.

When companies get into financial difficulties, the first action of the clearing banks will be to undertake a thorough financial investigation—sometimes subcontracting this to outside accountants. Solutions may then become apparent—and the banks are nowadays ready to put pressure on companies to change their management. They will not actually seek to impose their own nominees, though they will certainly suggest names and may insist on a right of veto.

In the end, though, there may be no alternative to appointing a receiver. Even in such a case, however, the banks insist that they will choose a receiver who has shown himself capable of saving at least some parts of a business.

The clearers have been forced to develop skills at dealing not only with outside professionals like accountants, but often with various other banks, which may have different interests and priorities.

In big cases there may well be merchant banks involved too, and sometimes the problems are extensive enough for the Bank of England to become interested.

Why are the clearers taking so much more care over problem customers than they used to? Obviously they feel a sense of responsibility towards industry, though it is also true that they are under significant political pressure to perform in a manner which can be seen to be public-spirited. Cynics also

point out that industrial assets are now of such low value in Britain that the break-up option now has little appeal for the clearers, who are forced towards the going-concern route.

The clearers used to keep a very low profile in questions of corporate insolvency, refusing to discuss the affairs of clients. But the row over Stone-Platt last spring, when a number of City financial institutions flatly accused Midland Bank of jumping the gun by putting a receiver into the ailing engineering group, has highlighted the way in which they are being forced to come more out into the open, and defend their approach.

In the background is the question of extra taxation of the high level of clearing bank profits, which would become a hot issue if too many politicians came to believe that the banks were neglecting their industrial responsibilities.

When the recession is over, the banks' experience of getting close to the problems of their customers is something which they will want to build upon. On the other hand, they will not want to be too close. The dangers of high gearing have once again been emphasized.

Another danger which has become apparent is that of too many banks serving the same customer. The clearers are keen to assert the concept of a lead banker who will take long-term responsibility for a corporate client in return for the major slice of his banking business.

For a corporate treasurer to play 30 banks off against each other so he can obtain the finest terms is splendid whilst the going is good. But which of the 30 banks will stand by the company when conditions get

Britain's major retail banks

Bank	Branches (No.)	Staff (No.)	Assets £m	Minimum charge for free banking £	Bank charges automated	other	National average allowance	Per cent of customers enjoying free banking
NatWest	3,200	74,653	43,304	50	12	30	5½	67
Barclays	2,980	73,225	48,752	100	10	20	5	63
Midland	2,446	71,800	41,014	100	15	20	3½	50*
Lloyds	2,350	47,946	27,661	100	15	20	4½	50*
TSB England	1,980	14,767	4,596	50	15	15	—	n.a.
Royal Bank of Scotland	603	9,500	4,267	50	12	17	9½	60
Bank of Scotland	569	8,200	4,359	50	12	17	5½	65
Clydesdale	378	6,060	1,968	nil	10	14	6½	70
Williams & Glyn's	316	6,507	3,593	nil	10	20	5½	72
TSB Scotland	294	2,525	1,087	nil	—	10	—	n.a.
Ulster Bank	236	2,300	1,465	100	—	20	—	n.a.
Northern Bank	221	3,310	1,231	100	15	20	6½	n.a.
Yorkshire Bank	204	3,000	858	nil	15	18	5½	65
Co-op Bank	71	3,475	836	nil	20	20	—	81
TSB Northern Ireland	55	601	266	100	—	10	—	n.a.
Counts	18	1,500	1,137	1,000*	—	—	—	n.a.
National Giro	+	5,000	786	nil	30	30	—	n.a.

Credit items free except for Williams & Glyn's. *Average balance. †Outlets through 20,000 post offices.

Banks set up specialist divisions

CORPORATE CUSTOMERS

RAY MAUGHAN

BRITISH BANKERS have been taking to heart the very simple business rule which says that the more you know about your customer and the greater number of services you can offer him, the greater the feedback in terms of additional business.

It is axiomatic that the banks' local directors, responsible for big corporate customers, know their banking well enough, but do they know enough about their customers' multi-national operations?

Can they service their overseas requirements? If the ground rules of the clients' industry are changing fast—electronics, energy and communications are obvious examples—can the regional bank director (responsible for a broad portfolio of varied clients) keep adequately in the forefront of these changes?

Many banks have concluded that their more complex clients need help and advice

backed with a more intimate knowledge of their problems. As a general rule, the banks have been setting up separate divisions to run their major corporate clients, staffed by executives whose detailed knowledge of an industry is as important as a thorough banking background.

Much of the impetus for this change came from the development of North Sea oil.

Competition

It was an area where the UK banks obviously felt they had to lead, but, faced with competition from abroad, notably from North American banks which were already well versed in the intricacies of financing field exploration and new growth opportunities, although not existing market shares, may have been lost.

Shipping finance was another catalyst as the great expansion of the world's

a number of teams, headed by a director and staffed by a small group of up to six executives.

Based at head office and able to draw on the services, for example, of the bank's international and currency arms, these teams are designed to service comparatively small numbers of clients.

The banks say that the stimulus has little to do with devastation wreaked by the current industrial slump, which in itself demands an ever-deepening awareness of the customers' needs, and these divisions would almost certainly have been established had trade been booming.

Midland has been in this field for some time and Barclays and Lloyds are quite recent entrants. Barclays divides the newly-formed large corporate division into

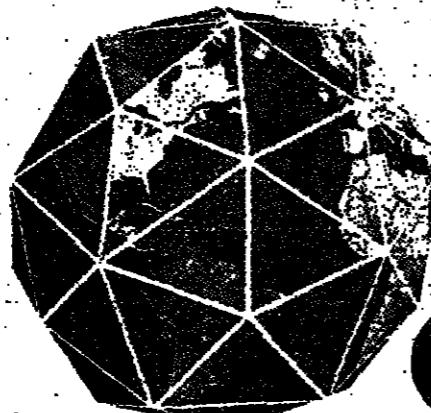
At present, the overwhelming majority of the banks' business customers will remain in the charge of their regional offices and large national customers will stay with them.

As for the future, bankers believe that the greatest advances will take place in the transmission of information on a worldwide basis.

Instant access

One of the principal aims of these new corporate divisions will be to obtain instant access to a customer's balances, at any time, in every country and area it operates.

One or two banks are apparently on the way to an information system on this scale and other international banks, the UK clearers included, can be expected to develop their own, fully computerised, information transmission networks.



Geobanking in the U.K.

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BALANCE SHEET at 31st DECEMBER 1981

	ASSETS		LIABILITIES	
	1981 USS	1980 USS	1981 USS	1980 USS
Cash in hand and at banks	4,413,216,132	2,860,478,149		
Items in transit	24,559,972	14,869,301		
Bonds (Government and Other) ...	223,691,512	43,488,851		
Investments (including subsidiaries)	51,724,708	48,439,337		
Bills discounted	167,844,967	129,612,027		
Loans to customers	1,553,993,590	1,198,924,705		
Bank premises (less depreciation)	25,163,358	17,727,532		
Furniture and equipment (less depreciation)	10,155,556	4,535,766		
Other assets	20,688,906	9,097,064		
Total Assets	6,493,090,721	4,527,172,733		
Customers' liability on guarantees, credits and acceptances (per contra)	2,862,745,782	2,165,363,052		
Balance Sheet Total	9,355,836,503	6,692,535,784		

Jordanian Dinar (JD1) in 1981 = US\$2.95 (approx.). In 1980 (JD1) = US\$3.24.

FINANCIAL HIGHLIGHTS

1981 FIGURES AT THE ARAB BANK LIMITED ACHIEVED GOOD RESULTS

Gross earnings totalled JD 317,075,829 in 1981, an increase of JD 164,865,096 or 108% on the 1980 figure. The strong earnings performance registered by the bank was due to the high interest rate environment that prevailed throughout 1981 and to the continued increase in the volume of transactions executed by our branches. Expenses were also up, reaching JD 298,575,829 at the year's end. This is due to the increase in interest payments and friend benefit depreciation, premiums, taxes and other expenses. After deduction of all these expenses a net profit of JD 18,500,000 was left over for appropriation.

As shown in the Statement of Profit and Loss on Page 7 of the Annual Report a total amount of JD 14,635,500 was allocated from the Net Profit to the Profit Reserve and an Undivided Profit. The Board recommends the allocation of JD 3,850,000 as dividend to be paid to the shareholders at the rate of 35 dinars per old share and also to pay on behalf of the shareholders the dues on capital increase fixed by the Jordanian Government as JD 1.5 per new share making a total of JD 5,00. The remaining salaries of Net Profit JD 14,500 will be paid to the Board members in accordance with their attendance at the Board meetings held during the year. However, the year's figures exclude those of the Arab Bank branches which started operating under the name of Arab National Bank, 40% of which is owned by the Arab Bank and the remaining 60% by Saudi Nationals.

ARAB BANK BRANCHES IN EUROPE

ARAB BANKS LTD
P.O. Box 150
115 Kensington High Street
London W8 7SD

ARAB BANK LTD
P.O. Box 138
Empire House
8-14 St. Martin's Le Grand
London EC1P 1DR

ARAB BANK LTD
P.O. Box 4NE
114 Park Lane
London W1A 4AP

ARAB BANK LTD
Succursale de Paris
26 Avenue des Champs-Elysées
75008 Paris, France

AND
Bahrain, Dubai, Egypt, Fujairah, Gaza, Palestine, Jordan, Lebanon, Oman, Qatar, United Arab Emirates, Yemen, Arab Republic

Arab Bank Sister Institutions, Subsidiaries and Affiliates:

1. Arab Bank (Switzerland) Ltd., Geneva and Zurich
2. The Arab Bank Investment Co. Ltd., UK
3. Arab Bank Maroc, Morocco
4. Arab National Bank, Saudi Arabia
5. (U.A.E.) Arab German Bank, Luxembourg & Germany
6. (U.E.A.F.) Union des Banques Arabes et Françaises, France
7. (U.E.A.F.) Arab American Bank, USA
8. (U.E.A.N.) International Ltd., Hong Kong
9. Nigeria-Arab Bank Ltd., Nigeria
10. Arab-Tunisian Bank, S.A., Tunis

Demand is strong for loan scheme

IF SHEER numbers alone were a criterion of success, the Loan Guarantee Scheme would go down as one of the Government's greatest small business triumphs. Soon after it was launched in June 1981 as a three-year pilot project with an annual ceiling of £50m it quickly became clear that strong demand from small firms would make it necessary to increase the allocation faster than initially expected. Thus the second £50m was brought forward to as early as last October; the third £50m was approved by the Chancellor in this year's Budget. At the same time he announced that the original total of £150m was being doubled to cover the second year's operation.

Up to the end of last month a total of £202.5m had been lent to 6,045 companies and though there was a slight slackening of demand in August the Department of Industry nevertheless expects the money to run out some time early next year.

That means decisions will have to be taken probably before Christmas, the most important being whether to put it on a more lasting basis or continue with the present pilot arrangements.

The most important consideration for Ministers, however, will not be its undoubted popularity but the rate at which companies in the scheme have failed and the amount of genuine extra lending which would not otherwise have taken place.

The initiative was launched last year after much heart-searching in Westminster and in the City. Reports from the U.S. suggested that the American version was a significant contributor to new employment and an important catalyst in getting small companies adequately financed.

The key feature of the Loan Guarantee Scheme is that the Government underwrites 80 per cent of the risk of a loan in return for a 3 per cent premium over and above what the bank charges. This is intended to cover the cost of failures. The lender, meanwhile, carries the other 20 per cent of the risk and charges a rate of interest varying from 15 per cent (in the case of the Co-op) to about 23 per cent. There are about 30

banks approved to lend under the scheme, though inevitably the Big Four, with their extensive branch networks, have taken the lead.

Loans are considered up to a maximum of £75,000 for a period of between two and seven years. Sole traders, partners, co-operatives or limited companies may apply. Though there is no formal limitation on size, large businesses and their subsidiaries are excluded. Repayment of capital (but not payment of interest) may be deferred for up to two years.

The main objective of the scheme is to provide "additional" finance for small businesses, in the sense that in its absence the borrower would not

SMALL BUSINESSES

TIM DICKSON

have obtained the money elsewhere. At the end of the day this must depend on the judgment of an individual bank manager and in some quarters the air has been thick with allegations that the scheme is being abused.

Nobody would deny that there is an obvious temptation for a bank manager to put a high risk business into the scheme if the taxpayer will pick up 80 per cent of the tab if things go wrong. An ambitious manager, on the other hand, could well take a different view, namely that the more money lent imaginatively under his bank's own schemes the more income it will receive and the better his promotional chances.

Some clue as to the way the scheme has been working was provided by the Government's recently published Interim Assessment. This was based largely on 100 telephone interviews with a cross-section of borrowers and showed that 80 per cent of those selected (by number) would not have been able to raise finance on any terms or only by the pledging of personal assets. Excluding those that could have got funds if they had been prepared to

early to start drawing conclusions about this and points out that premium income received is still higher than the value of the guarantees paid out. Altogether 54 were paid out in the year to June last but more are known to have been rolling in since. Unofficially it appears that a casualty rate of between one in ten and one in 15 is beginning to emerge, which is neither startlingly high nor surprisingly low.

It should be remembered, of course, that failures are not a total write-off either for the Government or the bank concerned since loans under the scheme are often secured by business assets. What is left is split 80-20 between the bank and Government.

Between now and November the DoI will be attempting to draw some firmer conclusions.

In a nutshell the Government has three options. The first is to do nothing, end the pilot scheme and hand total responsibility back to the banks. This is highly unlikely given the demand for loans. The second is to introduce a permanent scheme, probably modified in the light of experience. The third, and most likely, is to continue the pilot version for another year or 18 months either on the same basis or with different guidelines.

"I AM thinking of instituting a rule that all the bank's directors should spend at least two days a month, when they are all in the office," says Mr Michael Hawkes who takes over as chairman of Kleinwort Benson, Britain's biggest merchant bank, next May, from Mr Robert Henderson.

With more than 48 executive directors roaming the world looking for business Michael Hawkes finds it difficult to get them all seated down together. This is just one of the major changes which has taken place since he entered the bank in the early 1950s on coming down from Oxford with a rowing Blue.

He had intended to work in insurance, but was encouraged to read for the bar, and joined Kleinwort, Sons & Co, "a tiny little bank" in those days. The merger with Robert Benson Lonsdale, in 1961, put the bank on the map and, for the next seven years, Mr Hawkes operated Kleinwort's Scandinavian business.

His first major break came in 1967 when he was put in charge of the bank's foreign exchange operation. Within four years he was heading Kleinwort's banking division and assimilating Sharps Pixley, the bullion dealers, into the organisation.

"My greatest challenge was to apply new rules for controlling the risk at Sharps Pixley," says Mr Hawkes.

When he showed his ideas to the bullion men "they said they would not work, but they did." Today, Sharps Pixley has one of the most sophisticated computer systems of any bullion dealer in the world and the same goes for the foreign exchange operation.

The biggest change at Kleinwort's, in his view, is the expansion of the bank's foreign currency business and the physical expansion of banking operations overseas.

Today, Kleinwort Benson ranks amongst the ten biggest UK banks, operates in eight overseas financial centres and has representative offices in another dozen cities.

The bank is still not as heavily involved in North America as Schroders, its close rival, and this is something Mr Hawkes is reviewing.

Kleinwort Benson Inc, the U.S. subsidiary, was established 12 years ago and is involved in underwriting and selling securities, and, as a result, Kleinwort is prevented from having a banking branch. Nevertheless, its offices in New York, Los Angeles and Chicago, keep the bank in touch.

WILLIAM HALL

Leasing sector experiences squeeze on growth

Mixed reaction by authorities

ONCE AGAIN leasing is under threat from the authorities after a period when it seemed to have won acceptance. The attitudes of officials—and in particular the Inland Revenue—have been soured by the enthusiasm with which UK banks began last year aggressively to export its advantages abroad for the benefit of non-UK companies. Although the clearing banks subsequently came to an informal arrangement not to continue this type of leasing, tough legislation was nevertheless introduced to make sure the export of this benefit could not re-emerge.

At the same time Sir Geoffrey Howe, the Chancellor, announced in his Budget speech this year that there would be an examination of the taxation of banks. Since the device the banks have used to reduce their tax bills has been principally leasing, any changes in taxation could obviously have implications for the leasing market as a whole.

The main reason for both the rapid growth in leasing in Britain during the 1970s and its controversial nature, was because it was based on the tax system. In contrast to most other countries, since 1972 tax legislation has allowed buyers of assets to claim 100 per cent relief in the year of purchase. Businesses which would not normally buy

anything like enough assets for their own use to match their profits, in particular banks, soon began to buy the assets and pass them over for the use of manufacturers through a leasing agreement.

In practice this meant that the investment incentive was shared, through the leasing rates, between the lessor, who was deferring his tax liability until he had to pay tax on his rental income, and the lessee, for whom the rental would be very much lower than the interest rate burden of buying outright if he did not have the capacity of his own.

The rapid growth rate of the 1970s is indicated by the figures of the Equipment Leasing Association, whose membership is dominated by the big banks and which claims to account for at least 80 per cent of the market. In 1971 annual leasing undertaken by members was £155m; by 1976 the figure had risen to £421m. From 1978 there was a jump from £126m to £158m. In 1979 an increase of 48 per cent.

Subsequently the rate of expansion has slowed considerably, however. In 1980 the amount of business written rose by only 31 per cent; after inflation this was the equivalent of a 14 per cent increase in volume. In 1981 the increase in business written was a mere 13.4 per cent. This gain was

only obtained thanks to a very sharp increase in international leasing.

While the ELA claims there has been a pick-up in 1982 so far, the signs are at the headlong growth in leasing is slowing towards a probable saturation point in terms of lessor demand in the region of 20 per cent of

LEASING DAVID FREUD

total capital expenditure. This is the market share at which the U.S. leasing industry appears to have stabilised.

Among the reasons for the squeeze on growth last year were the legislative changes in the 1980 Finance Act. Whatever the reasons for the slowdown—and the recession in the UK has clearly been another contributory factor—it has had an impact on rates. Once committed to leasing, the banks have put themselves on a treadmill. If there is a sharp turnaround in leasing business they are threatened with a clawback of tax allowances already granted, or at the very least much higher effective rates of tax on the current year's in-

come. Moreover, while there are signs of a squeeze on profits developing over the last two years, profits of the clearing banks have held up rather well. Healthy profits mean more taxable income needing shelter through leasing.

Already in the September 1980 issue of the Bank of England Quarterly Bulletin an article pointed out that the effective rate on which leasing deals were done had fallen dramatically. It found that whereas in 1976 and 1977 effective lease interest rates were around the level of the Finance Houses Association base rates, by 1980 the effective rate had fallen to about half. Since then it looks as if the gap has widened further and earlier this year Barclays claimed that lease rates were so low that the benefit of the tax allowance was passed on to the lessor.

Another sign of the aggressiveness with which the big banks chase leasing deals occurred last January, when Lloyd's announced it had clinched up an £80m deal for an oil rig single-handed. There was no sharing of the risk as might have been the tendency for a loan of this size. Moreover, the effective interest rate was below 6 per cent—although the potency of the capital allowances was backed up in

CONTINUED ON NEXT PAGE



PROFILE:

MICHAEL HAWKES

Top post caps long service

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Substantial profit levels could become more elusive

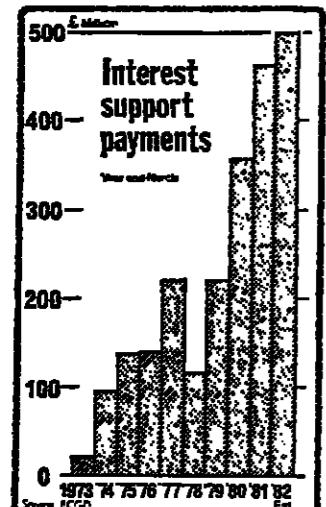
THE HIGH level of demand for fixed rate export finance from the banks appears to have slackened as the recession has led developing countries to curtail capital spending plans and hold back imports.

At the same time the margins paid through the Export Credits Guarantee Department (ECGD) by the Treasury as a fee to the banks for the service has been pared. A new system of assessing the banks' margin of return came into operation on July 19.

The combination of these two factors suggests that the making of substantial profits from fixed rate export financings could become progressively more difficult.

But the vast bread-and-butter business of export financing on short-term credit is unaffected by the new ECGD system and banks expect it to continue as a matter of routine.

On the face of it the provision of fixed rate export finance, credits for over two years, has always appeared lucrative. The banks obtained the funds at market rates and on-lent them at the lower rates specified in the Arrangement on Guidelines for Official Supported Export Credits—better known as the OECD Consensus.



Support payments from the ECGD, in respect of export finance supplied by banks, reached record levels last year.

The Treasury made up the difference between the two interest rates and added a margin of 14 per cent as a fee to the banks. The finance was covered by the ECGD.

Certainly the Treasury considered the banks were doing well enough out of the system, arguing that the way in which they had reduced their fees to attract business meant that they were taking their profits out of the margin.

For the banks this was not an attractive argument. Rather, they said, the business may look lucrative but the messy way in which the system was organised meant that they never really knew whether they were making any money at all. Reduction of the margin could mean the disappearance of some banks from this part of the market altogether.

In essence the banks had to face a cash flow problem. Loans were being drawn down but the banks were bearing the cost of them for quite lengthy periods because ECGD was making the

interest make-up payments only once every six months.

The argument rumbles on because the changes which came into effect two months ago reduced the margin but did not wholly address the problem of the system's reorganisation.

Essentially the changes involved a reduction in the margin from 14 per cent over three month sterling LIBOR to 1 per cent for credits with a repayment period of up to 12 years. After the 12 years the margin rises to 1 per cent.

At the same time the interest make-up payments are being made on a quarterly rather than a half yearly basis. ECGD is now publishing a reference rate each month so that the 150

export finance has become smaller.

But anecdotal evidence suggests that there has been some hardening of fees and that banks are looking increasingly carefully at loans with longer maturities. This in turn has given rise to suggestions that there should be a varied scale of margins, with more at the longer end of the market.

From the banks' point of view, however, there is a wider context. Negotiators active in the major developing countries—the newly industrialising countries which have been buyers of UK capital goods and recipients of export credits—report gathering resentment against the higher interest rates paid out that this momentum has faltered this year.

Mirroring this general experience, the level of buyer credits supported by ECGD reached record levels in the year to March 1982, but the demand was tapering off towards the end of the financial year and the more that £1bn provided is no longer likely to be exceeded this year.

At the same time the developing countries are being asked to meet the demand for higher fees. The confluence of these two factors at a time when recession is in any case affecting the capital goods markets has led in turn to the argument that the wrong time has been chosen to change the margins.

It is pointed out that the savings to the Treasury are very small. They have been put at just over £10m between now and March 1983. But this has amounted to the ECGD has been

paying in interest equalisation payments. In 1980-81 they came to £461m and in the year to March 1982 they will be over £500m. In the current financial year, however, they should decline quite sharply provided commercial interest rates do not rise again.

This year, though, the level of business is likely to drop. One of the reasons why world trade in manufactured goods held up reasonably well last year was the continuing demand from the developing countries. But the General Agreement on Tariffs and Trade (GATT) has pointed out that this momentum has faltered this year.

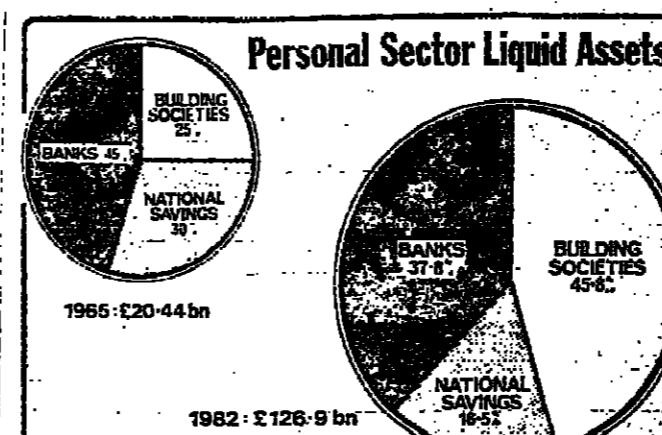
Given the fact that banks are faced with the problems of debt reschedulings in markets like Mexico, Zaore and Concorde, it looks as if the competition will be harder still to lend to the diminishing list of countries which are not over-borrowed.

The first thing I did was to take up the cudgels on the tax front," he says.

The BBA's 340 members were up in arms about the Chancellor's planned changes in the double taxation relief available to banks for their overseas lending.

"It generated a tremendous amount of heat," says Mr Barber, "because of the danger it posed to London's position as

Personal Sector Liquid Assets



Money transmission volumes*

	Chances cleared	Bank giro credit	Direct debits	Other	Standing orders	Total
1971	1,087	83	41	11	11	1,412
1972	1,132	256	55	13	98	1,557
1973	1,218	266	69	19	111	1,692
1974	1,226	323	81	23	109	1,790
1975	1,287	268	93	37	110	1,853
1976	1,473	339	100	48	115	2,099
1977	1,560	346	113	53	123	2,241
1978	1,678	365	131	70	137	2,421
1979	1,780	391	153	82	153	2,601
1980	1,954	423	175	96	208	2,860
1981	2,031	414	193	115	212	2,982

* Includes inter-bank and inter-branch clearing.

† Does not include standing order inter-branch.

Source: Banking Information Service.

PROFILE: DAVID BARBER OF THE BRITISH BANKERS' ASSOCIATION

Beavering away behind the scenes

MR DAVID BARBER is nine months into his two-year stint as chairman of the British Bankers' Association (BBA) executive committee and admits that "things have gone rather quiet lately."

"But that is no bad thing," says Mr Barber, a Midland Bank general manager. "When I took over from John Cooper, the major Bank of England papers on foreign currency exposure, the measurement of liquidity and monetary control, had all been agreed."

"The first thing I did was to take up the cudgels on the tax front," he says. The BBA's 340 members were up in arms about the Chancellor's planned changes in the double taxation relief available to banks for their overseas lending.

"We produced a formula and said we would be prepared to restrict the benefits to 15 per cent. And they agreed," he adds.

Another area where the BBA is

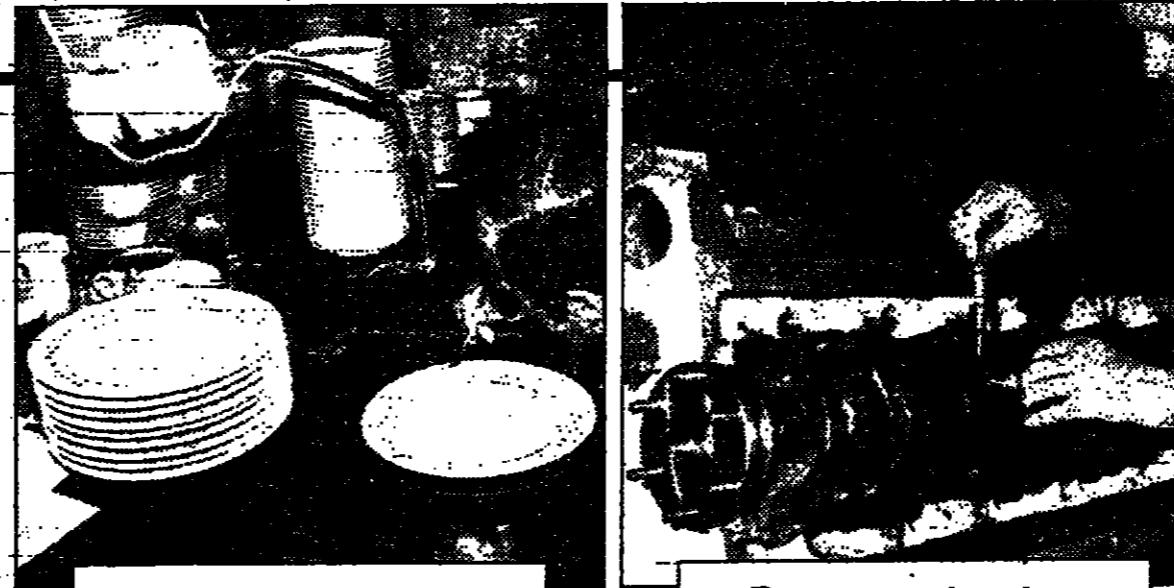
beavering away behind the scenes, is in looking after British interests in the regular discussions about EEC policy initiatives.

"We have gone to town on that," says Mr Barber, who organised the BBA's first ever seminar on EEC affairs and next month is heading a group of some of the City's senior bankers on a visit to meet the EEC's "top brass" in Brussels.

The BBA is flourishing as an EEC watchdog, but it has never quite defined its territorial limits with the Committee of London Clearing Bankers (CLCB), on which Mr Barber's chairman, Sir Donald Barron, sits.

The CLCB remains the main lobbying body for the big clearing banks, but it is interesting that in areas such as the review of UK bank taxation the BBA is becoming more heavily involved.

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Attitudes to leasing

CONTINUED FROM PREVIOUS PAGE

this case by Government-backed ship mortgage finance.

The pressure valve used by the banks until recently to let off some of their excess leasing capacity was the outside world. Last year international leasing soared from £184m to £572m. Many of the deals involved the use of leasing finance to fund projects in the U.S.

This kind of deal has been dubbed the "double dip." Under it a British bank bought an asset and claimed British capital allowances on it to be set off against its own profits at the 25 per cent rate set in the 1980 Finance Act. The cash flow benefit was passed on by the way of lower rental charges. At the same time the U.S. user could, under American law, also claim tax allowances against its profit. So tax allowances were claimed twice over. The biggest such deal involved Barclays and General Motors, for a production line.

To kill this possibility, the 1982 Finance Act reduced the rate of writing-down allowances for assets leased to non-residents from 25 per cent to 19 per cent. Similar changes were applied to capital allowances for chartering ships or aircraft overseas and to film finance.

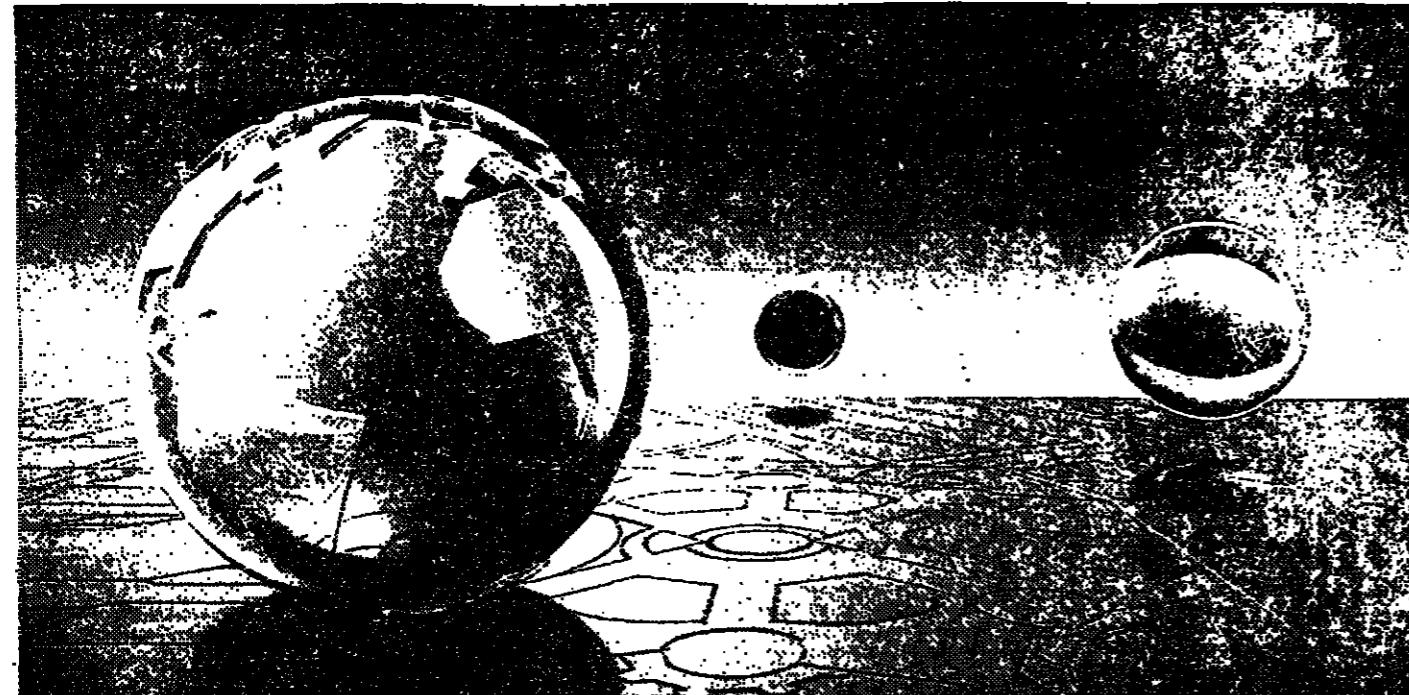
At the same time the Revenue moved to kill one

obvious avoidance mechanism—very long leases with delayed rentals which would give lessors their tax relief early in the life of the lease but delay the tax liabilities until much later. The Act has a provision eliminating capital allowances where there is irregular payment of rentals, rentals payable at more than annual intervals, a lease period of more than 13 years or any payment based on the value of the plant at the end of the lease.

The attitude of the authorities remains mixed. Certainly earlier suspicions of the leasing industry in the Bank of England appear to have subsided. In 1979 the Governor of the Bank, Mr Gordon Richardson, warned that there was concern in some quarters as to whether the industry's growth carried "some risk of instability." But the September 1980 Bank Bulletin said it was a good example of a competitive financial market where narrowing margins had increased the benefit to industry. The attitude of the Revenue is much more hostile, and the foreign leasing episode has increased its determination to curb the activity of the banks in this area. Holding the balance is the Treasury, and the outcome of the investigation into bank taxation now being carried out will show which view has gained the upper hand.

Giant steps

It takes one to make one



In the economic world, size alone does not make a giant, although Mitsubishi Bank certainly qualifies in that respect. But more important than size is direction. Mitsubishi stays ahead of today's uncertain world economy with three other giant steps, all in the right direction. First, Mitsubishi has close contacts with many independent think tanks (in addition to one of our own) to ensure a more precise vision of future economic trends. Second, we keep in touch with the world with the latest electronic banking equipment — automatic and computerized — which handles two million transactions in an average day. Third, with our choice of personnel, all highly trained men who observe and evaluate the changes in financial trends not only in the complex Japanese market but in 18 countries around the world. So that people in one part of the world who want to invest in another part can get data and advice from their nearest Mitsubishi man. Regardless of the size of their investment. Today's new world requires new action on a mammoth scale. Giant steps. Share them with Mitsubishi Bank. They're the best way to get where you want to go.

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HEAD OFFICE: 7-1, Marunouchi 2-chome, Chiyoda-ku, Tokyo, Japan. OVERSEAS OFFICES: New York, Chicago, Los Angeles, Houston, Toronto, Mexico City, Caracas, London, Düsseldorf, Frankfurt, Paris, Zürich, Madrid, Tehran, Bahrain, Seoul, Beijing, Singapore, Hong Kong, Jakarta, Sydney. The Mitsubishi Bank of California in Los Angeles, San Francisco, San Diego and San Jose, The Mitsubishi Bank of Canada in Toronto and Vancouver, Mitsubishi Bank (Europe) S.A. in Brussels, Mitsubishi Finanz (Schweiz) AG in Zürich, Banco Mitsubishi Brasileiro S.A. in São Paulo, Rio de Janeiro and Brasília, Mitsubishi International Finance Limited in Hong Kong. ASSOCIATED BANKS: Japan International Bank in London, Libra Bank in London, Australian International Finance Corporation in Melbourne, Thai-Mitsubishi Investment Corporation in Bangkok, Diamond Lease (Hong Kong), Liu Chong Hing Bank in Hong Kong, P.T. Indonesian Investments International in Jakarta, Ayala Investment & Development Corporation in Manila, Amanah-Chase Merchant Bank in Kuala Lumpur

Face the facts.

NMB Bank's key figures as at December 31, 1981
(in millions of Dutch guilders — 1 US\$ = Dfl. 2.47).

Balance sheet total	Dfl. 55,513
Total deposits	Dfl. 52,383
Debtors	Dfl. 32,100
Total shareholders' equity and subordinated loans	Dfl. 2,163

Some highlights from our 1981 Annual Report (54th financial year):

- The combined balance sheet total increased in 1981 by 16% to more than Dfl. 55 billion.
- Debtors increased by 12% to more than Dfl. 32 billion from Dfl. 28,661 billion at the end of 1980. This increase is largely attributable to the growth of our foreign loan portfolio.
- As part of our branch office programme, a number of NMB branches were opened in 1981. The total number of NMB branches at home and abroad amounted to 48 at the end of the year, with employees totalling 10,918.
- NMB Bank has subsidiaries and branches in Paris, Zürich, Geneva, Curaçao, New York, London and Representative Offices in Caracas, Mexico City, São Paulo, Hong Kong, Singapore and Bahrain.
- As a member of the Inter-Alpha Group of Banks, we have a joint representative office in Tokyo.
- Revenue from stock exchange business again showed an even greater percentage rise than overall stock exchange turnover.

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del nmb

UK BANKING VIII

The banks have successfully challenged many of the bad habits of the building societies

Competition from clearing banks prompts some hard thinking

RECENT HISTORY for the building societies could have come straight from Beethoven's *Pastoral Symphony*. Two years ago they were merrily going about their business, with no competitors in sight, expanding as if there were no tomorrow. Then a terrific storm blew up in the shape of competition from the clearing banks. Something close to panic gripped the movement.

Finally, in the last two months, the storm has gone and the societies are surely singing their hymn of thanksgiving. There is hardly a cloud in the sky.

However, things will never be the same again. The societies did receive a very rude shock and there will be no going back. Competition from the clearing banks has brought into focus a number of skeletons in the societies' cupboard and has prompted some serious and long overdue thought about the future of the movement.

The societies have lost, presumably for ever, their comfortable life as monopoly suppliers of mortgages.

Banks have successfully challenged many of the bad habits that buildings societies had developed, without any one inside or outside the movement really noticing.

Borrowers, in future, can thank the banks when they see the buildings society surveyors' report, or when they do not have to pay a substantially higher rate of interest for a large loan (i.e. one large enough to pay for half an average house).

Comparison

And soon they will be able to make a fair comparison of the interest rates charged by both banks and building societies. (Assuming, of course, that the societies ever move round to implementing the Office of Fair Trading's recommendation that they publish APRs).

Important though these changes are, those which point to the future of the movement are more important still. Clive Thornton at the Abbey National first saw the need for the societies to take stock of where they were and where they were going. He blew the whistle on the way in which the societies were becoming ever more like commercial banks, leaving far behind their original co-operative and high-minded ideal of improving people's housing conditions.

Abbey National has been active in building houses for sale and for rent, and in working to improve the inner cities, and other societies have cautiously followed at a safe distance.

For all that, building societies have to live with today's competition, and that means getting daily more like banks.

When the banks threatened to take a big bite out of the societies' lending market, it

seemed as if the societies might have too many branches and staff for their new straitened circumstances. For a number of societies, the answer lay in counter-attacking at the banks' dominant position in money transmission services.

The Leicester and Birmingham building societies both rather unwise offered their customers introductions to bank

BUILDING SOCIETIES

DAVID STENHOUSE

ing rivals who would be only too delighted to provide them with a cheque book service. (In the Birmingham case, customers receive probably the least attractive chequing service that man has yet devised.)

The Abbey National, on the other hand, has kept the reins in its own hands and will soon be launching, with a little help from the Co-operative Bank, what looks like being the first serious challenge to the clearing banks' stranglehold on money transmission.

The second will come from the Halifax, which has made similar arrangements with Barclays. If they live up to their advance billing, making no charges but paying real interest, these accounts must surely be successful.

Mr Thornton may be helping the societies rediscover their past, but he is clearly no slouch at leading the way forward to the future.

It seems inevitable that the societies will move towards full service banking, however much they fear it. And at precisely the moment they

need it, technology is coming to their assistance. Several societies are installing cash dispensing machines and this trickle looks as though it will soon turn into a flood. The Halifax should have 100 machines by the end of next year.

More important still, the banks' plans to introduce an electronic point of sale payment system offer the societies the chance of giving customers a modern money transmission system with none of the expensive and messy problems of dealing with cheques.

Meanwhile, it is strange that building societies are not doing more to challenge the high street banks' campaign to get wages paid through the banking system.

The banks' challenge seemed really promising a couple of months ago. They were accounting for around 40 per cent of the increase in mortgage lending and the societies were struggling to keep their market share about 50 per cent, compared with their accustomed 80 per cent.

Not only were the banks attracting the building societies' best customers, but Barclays was on the point of re-opening for business on Saturdays, to fight back in the battle for deposits and Lloyds was buying its way towards a big stake in the estate agency world and threatening the long-standing cosy relationship between societies and estate agents.

Most of the big banks now appear to be suffering from indigestion after their feast of mortgage lending and are cutting back, but what has really come to the rescue of the societies is the dramatic fall in interest rates.

Suddenly, building societies are back in the driving seat on deposits, paying far better

rates than the banks and even outbidding them for deposits of non-taxpayers. As if to turn the knife in the wound, Abbey National now offers an extra 0.75 per cent for deposits at seven days notice, totally upsetting the comfortable view that a seven-day deposit account was directly equivalent to a building society share.

Other societies, too, have been at the critics' who claim that all they offer is uncompetitive earlier.

The Alliance has left every else behind by its linked deposits, where depositors can pick up use bonuses all over the place, lump sums as small as £10 and longer periods of notice. Building society leaders are suggesting that new legislation should allow them to provide rented accommodation, to conveyancing, to make consumer loans. At least some societies want to be able to offer overdrafts, so that they can run proper current accounts.

The authorities have, however, let it be known that societies cannot enjoy the benefits of unfettered competition without losing their long-standing fiscal and regulatory advantages. It is by no means clear what is best for the societies will appeal to small ones. Today's leaders have a great responsibility: they will be shaping the development of the movement for the next 10 or 20 years. Watch out for fireworks!

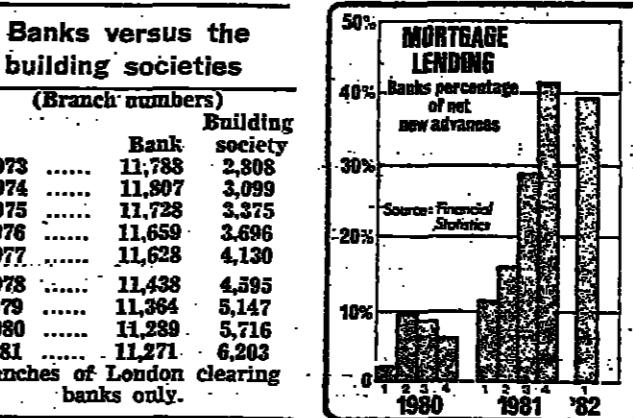
But right now, societies are comprehensively outbidding the banks for deposits. Almost any future course of development looks rosy in extreme. Far from worry about banks opening Saturdays, it just seems a further convenience those moving their deposits over to the building societies.

Banks versus building societies

LENDING TO PERSONS FOR HOUSE PURCHASE (net lending by quarters)

	Major banks mortgage lending		
	(mid-September 1982)	Monthly	rate
Barclays	Scheme estimate Nov 1980	£m. 1,500	No. of new borrowers lending 65,000 .50
NatWest	July 1980	884	30,895 .96
Lloyds	Jan 1979		
Midland	June 1979	667	32,362 .25
TSBs	Aug 1979	508	34,000 .30
Williams & Glyn's	June 1981	150	6,000 —

Quarter to	London clearing banks	Building society
February 1980	50	1,06
May 1980	54	1,24
August 1980	125	1,47
November 1980	83	1,65
February 1981	110	1,54
May 1981	256	1,74
August 1981	438	1,77
November 1981	578	1,325
February 1982	767	1,079
May 1982	950	1,741
August 1982	1,267	2,077



Visions of the 'cashless society'

The shape of things to come

"HERE WE ARE at the check-out of a supermarket."

"The shopper hands her card to the sales girl who runs it through the card reader attached to the store's electronic cash register. The card itself could be a debit or credit card. In other words, it is a card accessing a conventional current account at a branch or a centralised line of credit."

"The shopper identifies herself by entering her Personal Identification Number (PIN) into the keyboard. Meanwhile, the sales assistant has entered the total of the purchase."

"The necessary details of the transaction, the account number and PIN and the amount are then sent to the card issuer's host computer. The host responds—authorise, decline or refer—within four or five seconds and the transaction is completed."

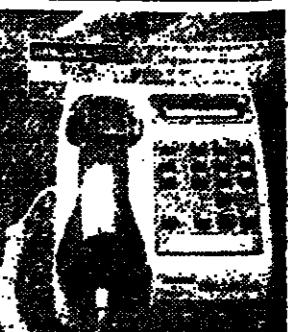
As he puts it: "We've fed up with committees. There has been a lot of talk from the CLCB, but very little action."

A great cheer went up last November when the CLCB issued a Press release announcing plans to go ahead with the introduction of a new payments system, based on the use of terminals at the point of sale. A full-time project team was organised to take the work forward and to hold talks with banks, card issuers, potential suppliers, retailers, British Telecom and other interested parties.

But the CLCB was vague about its plans: "A totally distributed system is envisaged, under which each participating organisation will enjoy considerable freedom to set up its own commercial policy for the implementation of POS."

What are the attractions of POS?

It can reduce fraud—always a problem for banks and payment organisations. It can reduce the significant cost of paper-based systems such as cheques. It can provide a more speedy and efficient method of purchasing for customers and



Cardsure, a new automatic authorisation telephone terminal which Barclays-Visa is introducing at retail outlets.

In the UK, the Barclays-Visa system is known as Cardsure. The system will have to be compatible with other cards such as American Express and Access, and this is a problem for planners. But such a machine could enable retailers to check a customer's creditworthiness in 20 seconds. A French Visa cardholder, for example, could enter a shop in Oxford and produce his card. The magnetic stripe on the back of the card would be put through a terminal and, via normal telephone lines, the customer's account would be verified.

The process would run as follows: first from Oxford to the Visa computer centre in Northampton, then from Northampton to a central Visa terminal in California, next from California to the customer's Paris bank, back from Paris to California and then to Northampton again—all in 20 seconds.

Such banking technology may seem futuristic, but it already exists. The challenge is to make use of it on a mass commercial scale.

UK BANKING IX

JULY 1982

New personal lending						
	1976	1977	1978	1979	1980	1981 standing
Consumer credit						
Banks	265	387	895	1,132	1,163	2,034
Finance houses	67	288	530	523	630	304
Insurance companies		25	24	36	51	60
Retailers	141	98	160	194	98	59
Sub-total	473	808	1,698	1,943	2,457	11,297
Loans for house purchase	3,839	4,302	5,527	6,890	7,382	9,690
Other	611	886	1,018	2,200	1,678	2,160
Grand total	4,923	6,086	8,154	10,885	11,003	14,207

* Includes lending to unincorporated business and non-profit making bodies serving persons

Source: Financial Statistics

Spreading the banking habit

UK credit card market						
	1969	1976	1979	1981	1981	No. of cardholders (end 1981)
Cash	75	59	54	44	10.3	168,000
Cheque	10	12	14	15	2.4	175,000
Direct to bank accounts	15	27	37	28	7.0	53,000
Other	—	2	1	3	0.7	41,000
Source: Banking Information Service						45

* Includes lending to unincorporated business and non-profit making bodies serving persons

Breaking down barriers for the unbanked

WE ARE far behind other industrialised countries... We have one of the most sophisticated banking systems in the world and yet we still lag behind other countries in the number of people who have bank accounts."

These frank words, from the man appointed by Britain's high street banks to convert "the great unbanked," underscore the depth of the problem. Mr. Ferry McCarthy, project executive of the clearing banks' Payment of Wages Working Group, minces few words when discussing the reasons why 30 per cent of Britain's adult population still does not have a current account.

The working group was launched early last year to persuade Britain's employers, trade associations, unions and professional bodies to disseminate information to employees which in turn will persuade the unbanked population to open an account and allow wages to be paid directly into it.

The mere fact that the clearing banks only woke up to the need for a formalised campaign as late as 1981 must raise some questions. Why has it taken so long to realise the need? How can it be that, as of last year, 44 per cent of the workforce was still paid in cash?

Mr McCarthy admits that, in part, the banks' decision to take action on cashless pay was "reactive." The banks are responding to much keener competition for deposits from building societies, to the need to bolster their deposit networks and to the growing attractions of Britain's personal sector market.

For many years the banks were not willing to take on the social and cultural wall which prevented a number of working class people from opening bank accounts.

As Mr McCarthy puts it: "We are still living with the legacy of the industrial revolution and the real distinction between social classes which has been prevalent in this country. We still have a long way to go."

Compared to other Western industrialised countries, the UK is far behind. In the U.S. around 98 per cent of the workforce is paid either by cheque or by direct transfer to bank accounts. In France, the figure is above 90 per cent, while in West Germany it is higher than

98 per cent.

The arguments in favour of cashless pay seem almost self-evident. For the employer, the cost of wage processing can be reduced through cashless pay and through a move to monthly, rather than weekly, payment. By shifting from cash to direct payment there are savings on insurance expenses, the security

CASHLESS PAY

ALAN FRIEDMAN

risk implicit in cash payment is eliminated and companies may achieve an improved cash flow management.

A recent policy statement from the Trades Union Congress shows that union leaders, at least, are coming along with the banks. The TUC said: "In overall terms the TUC favours the general evolution towards improved terms and conditions of all workers, and recognises that improved terms and living standards are often accompanied by non-cash wage payment systems."

But Mr David Bennett, general secretary of the General and Municipal Workers' Union, told a recent London seminar: "I cannot quite see the connection between those two statements."

He said that unions recognise the security advantage of cashless pay, the prospect of better personal budgeting and most importantly, "the process towards single status employment in industry."

He warned, however, that "all the TUC can do is to create an atmosphere: what you really want to know is what the local official of the union is going to say and what sort of attitude he

BANK ACCOUNTS IN BRITAIN, 1981*

Account type	Number of accounts	Percentage of adults
Bank current account	20.25m*	61%
Bank deposit/savings accounts	25.85m*	23%
Building society accounts	34m	50%
National Savings Bank	20.2m	18%
None of these	—	15%

* Includes London clearers, Cooperative Bank, trustee savings banks, Giro Bank, Scottish banks.

Source: Inter-Bank Research Organisation.

PROFILE: CLIVE THORNTON

Thriving on controversy

CLIVE THORNTON, the chief general manager of the Abbey National Building Society, is the bête noir of the clearing banks. Whenever he stands up, he says something which annoys them and he runs rings round them in his frequent radio interviews.

His critics say that Abbey National's policy changes every time Clive Thornton stands up to speak, and there may be an element of truth in this. Nevertheless, as head of Britain's second biggest building society with assets of over £16bn, 6.5m customers and more than twice as many branches as Williams & Glyn's, Clive Thornton is making the banks sit up, listen... and react.

Senior executives at Barclays Bank, the market leader in retail banking, monitor Clive's words, rigorously and silently fume at the injustices he does them by his "off-the-cuff" remarks.

Clive Thornton once worked in a bank but left because it had "no soul." "This society was formed by Cobden, Bright and Bumé," says Mr Thornton, who argues strongly that the societies should be much more heavily involved in social lending and community involvement, an area where he feels the banks are lax as well.

"I do not see us becoming a popular savings bank," says Mr Thornton but he feels strongly that the building societies should be permitted to "match the broader based operations of the banks in

case this is necessary to offer a competitive mortgage and savings service."

He thinks societies should be allowed to offer overdrafts (as calls them debit balances), pay interest gross on wholesale money market funds, and become more heavily involved in estate agency, insurance and the provision of legal services—all of which fit in with the Abbey's basic objective of serving the housing market and encouraging thrift. They still use that word even in the most modern societies!

He believes that technological change may blur the distinction between the process of attracting savings deposits and the process of operating a money transac-

tion system—the traditional preserve of the banks.

"Advanced systems of money transmission could make it inconvenient to save with non-participating organisations. In view of these possibilities we should seek to have direct access to systems as and when they become available," says Mr Thornton.

The Abbey National's first move in this direction is its planned interest bearing checking account service due before the end of the year. Having been rebuffed by Barclays when they floated the idea, the Abbey National found a friendly ear at the Co-op Bank which is prepared to clear its cheques and may well offer a personal loan facility in place of a traditional overdraft.

The true colours of the Abbey's new cheque book service have still to be revealed. Contrary to earlier indications it will not be accompanied by a cheque/credit card and will be more limited than some people had first thought. It will pay interest of around 5 per cent and will not involve any bank charge.

On the subject of the banks' efforts to compete in the building societies' home patch, Mr Thornton is refreshingly open.

"Wherever there is competition the standing of the customer is elevated. The entry of the bank was a marvellous thing. It was long overdue," he said.

William Hall

Business is better than ever

THE PAST year has been one of the best ever for credit cards. The threats of widespread surcharging have been lifted, there is a new weapon to combat fraud—a new breed of gold card has been established, business has continued to boom and profits are riding high.

It was only last December that the Minister for Consumer Affairs, Sally Oppenheim, after balancing on the fence for fully 14 months, finally came down on the side of the credit cards.

A number of new bank cards have appeared, greatly expand-

ing a guarantee card for the issuing bank's cheques.

Banks are also increasingly moving into the travel and entertainment (T & E) card market, which has for long been the exclusive preserve of American Express and Diners Club International.

National Westminster already owns just under half of Diners Club UK, but the other members of the big four have set their sights on the new golden premium cards that go far beyond mere T & E cards.

Premium cardholders receive enhanced benefits such as free travel insurance, superior cheque cashing privileges, and a guaranteed overdraft facility of several thousand pounds at a special low rate of interest.

Lloyds Bank has been issuing the American Express Gold Card since April 1981, and made hay whilst it had the market to itself, to the tune of 40,000 cardholders in just over a year.

In the spring of this year, Midland started issuing gold MasterCards, while Barclays is on the point of introducing its gold Visa card. Gold cards are supposed to be what every good materialistic Briton aspires to, the card that says the holder has a huge income and can afford the annual fee.

In the warm afterglow from this decision, it is difficult to remember that not all credit card operations are universally successful. The enormous numbers of retailers' own budget account cards which erupted a few years ago seem to have fallen on hard times.

Barclays Bank has closed down its special Barclaycare operation for handling retailer cards, because of disappointing card numbers and low average credit balances.

Another casualty was Citibank which discovered that it had picked up a poor portfolio of cards when it took over the UDS Vantage card.

Some cardholders also receive

free insurance when they buy travel tickets with their cards and most Visa cards double up

expect them to become a fairly common feature of credit card transactions in future. They can be used to authorise any of the main credit cards and Barclays has invited the other issuers to piggy-back on its terminals.

Even after authorisation it is still necessary for retailers to go through the rather tedious process of filling out and embossing the sales slip and for credit card companies to go through the expensive process of transferring information from sales slips to computers.

Here again, technology is beginning to play a part. Several department stores have dispensed with paper and now capture sales information electronically, ready to pass on to the credit card companies.

Even these systems will be rendered obsolete if and when retailers receive the banks' electronic funds transfer system for point of sale payments. It should then be possible to authorise the transaction and transfer the payments data from retailer to credit card company in one single operation.

The credit card companies are heavily involved in planning the system and should be among its major beneficiaries.

Meanwhile, the business of the credit card companies seems to be booming. Figures published by Access show that dur-

ing 1981 it increased both turnover and interest-earning balances by a third, the sort of growth that is good news for a highly centralised and computerised operation.

The number of credit card transactions is approaching 200m a year, according for around 15 per cent of all retail payments, apart from those made in cash.

The number of transactions should jump sharply when the point of sale system cuts out the irritating hassle of form filling and managerial authorisation that credit card transactions generate in too many high street shops.

But that could bring its own problem—do retailers really want to pay for a month's free credit for the purchase of just a toothbrush or a felt-tip pen?

Will they abandon credit cards altogether and rely on the banks to provide any credit their customers need?

Right now, with volume up and interest rates down, credit cards should be profitable as never before. If there is one small cloud on the horizon, no bigger than a man's hand, it is the thought that the Office of Fair Trading will continue to monitor the way in which the credit card companies are using their technical monopoly of the market.

THE ALTERNATIVE

Change a manager
who puts you in your place
for one who puts himself
in your place.

When did you last see your bank manager?

asks Bill Wagstaff.

It's not usually much fun seeing the bank manager. Rather like a visit to the dentist—a painful necessity. We're well aware of this at Williams & Glyn's, and we regard it as a totally unnecessary state of affairs. Which is why we go out of our way to make our relations with our customers as relaxed and pleasant as possible. We enjoy meeting them, and we want it to be mutual.

Admittedly, we're lucky, in the sense that we're smaller than the other main clearing banks, and we believe in keeping our branches to a manageable size, too. This results in a number of special advantages of which we're very conscious and determined not to lose.

Our management and staff have time to treat their customers as individuals with individual needs. And this applies to all customers, big or small, business or personal. Our managers like to see things from the customer's viewpoint, put themselves in the customer's place. And this can apply quite literally in the case of business customers because our managers believe in visiting them on their own ground, to ensure a really good understanding of the particular business and the kind of financial problems and opportunities that can be anticipated.

This is particularly important to small businesses in the early stages of their development, and Williams & Glyn's is uniquely placed to play its very active role in this vital area.

If you run your own business you'll find this booklet interesting.

It's called *A Topical Look at Small Businesses* and it's produced by our Business Information Service. It's designed to provide small business proprietors with ideas on how to become more efficient, maximise profits and reduce tax liabilities, and includes useful information about Government schemes, enterprise zones, counselling organizations and special bank facilities, together with general advice on the day-to-day running of a business.

FOR A FREE COPY CALL IN AT ANY WILLIAMS AND GLYN'S BRANCH, OR SIMPLY POST THE FREEPOST COUPON BELOW.

WILLIAMS & GLYN'S

The Alternative Bank.

BS148

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UK BANKING X

Do you import capital goods from Spain?

Banco Exterior-UK, in conjunction with the Banco Exterior de España, Madrid, is offering loan facilities for up to five years at low preferential rates of interest. This line of credit should prove of particular interest to British importers of Spanish capital goods.

For further information please contact the Marketing Manager at the Head Office of the Banco Exterior-UK at 60 London Wall, London, EC2. Tel: 01-628 8714.

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Still viewed by the world as a safe haven

AFTER THE initial outcry, the Bank of England's decision in April to freeze Argentine assets does not appear to have had serious repercussions on London's standing as a financial centre.

Whilst bankers profess to dislike being involved in politics, they are becoming resigned to the increasing use of the international money system as a political weapon.

"There was widespread recognition that it was something outside the banks' control and that, ultimately, time will assess the damage," said one U.S. banker.

Put another way, "bankers' memories are short," says Mr Philippe Mouré, chairman of the Foreign Banks' Association. The Carter freeze on Iranian assets did not give rise to a significant shift of deposits out of New York, nor was there a marked disillusionment as agents in loan syndications. It is widely agreed that the Bank of England handled the

freeze in a sympathetic way. Unlike the U.S. freeze on Iranian assets which applied to all U.S. branches regardless of their location, the bank did not attempt to extend the freeze to banks outside its jurisdiction and in the words of an Argentine banker "interpreted the rules in as friendly a way as possible."

"During the Falklands

foreign currency deposits of \$2.2bn, largely the result of the prevailing uncertainties rather than any specific Latin American reaction, with New York and Zurich as the principal beneficiaries. But over the last few months foreign cash flows have risen steadily from £358m in May, to £1.5bn in June and a record £7.9bn in the month to mid-August.

Exchange rate movements have some bearing on the high figures but, according to Barclays Bank there has been a switch of funds out of New York and also out of Luxembourg in the wake of the default of Banco Ambrosiano Holdings.

What appears to be happening is that despite the Argentine crisis London is still regarded as a safe haven for foreign funds. With some of the larger U.S. and Canadian banks now looking sick, the broad spread of British banks' business appears to have inspired confidence.

The number of foreign banks in London is still on the increase—some 20 new names have been added to the list in the last year. Few offices have closed and the reaction of the Argentine banks in London is a good pointer to foreign bankers' attitudes.

In common with banks from Chile and Brazil, Argentine banks chose this year to expand their international networks into London. Banco Rio de la Plata set up a representative office in January, whilst Banco de la Provincia de Buenos Aires opened its representative office in April.

Recently, the Bank has made moves to monitor the market more closely and these are likely to be stepped up in the wake of the Ambrosiano affair. There was a widespread and erroneous impression following the Carter freeze that "it could never happen in London."

During the first month of the crisis there was a drop in business there was a lot of reticence," says Libra Bank's Mr John Finch, "but practically no retaliation of any kind."

"Although Venezuela was possibly the only Latin American country to do something to help Argentina financially, I doubt whether that included pulling money out of the UK. In any case, the major Latin American countries, being dollar-oriented, tended to keep their reserves with banks in the U.S."

This is not to underestimate the damage done by the freeze, which covered all banks in Britain, whatever their nationality.

With a market share of around 27 per cent, London's leading role as a Eurocurrency centre relates to a great extent on a politically stable and largely unregulated market.

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Recently, the Bank has made moves to monitor the market more closely and these are likely to be stepped up in the wake of the Ambrosiano affair. There was a widespread and erroneous impression following the Carter freeze that "it could never happen in London."

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UK BANKING XI

Battle to acquire Royal Bank raises questions over future

THE BATTLE to acquire the Royal Bank of Scotland Group and the subsequent rejection by the Monopolies and Mergers Commission, raises new questions about the future of the remaining British overseas banks.

British overseas banks are those banks which, although based in the UK, conduct the substantial proportion of their business overseas. They tended to specialise geographically: for example, Barclays DCO in Africa and the Caribbean; Grindlays in the Indian subcontinent, the Far East and parts of east and central Africa; Lloyds and Bank of London and South America (Bolsa) in Latin America; and Standard Chartered Bank of Asia and Africa.

The Hongkong and Shanghai Banking Corporation is sometimes added to this list, but since it is both based and managed from Hong Kong, it is not strictly in the same category. These banks were primarily engaged in financing Britain's foreign trade interests, but they also set up large retail branch networks to serve colonial settlers.

During the 1970s these networks were further expanded into the major Eurocurrency centres although the banks largely remained without a strong source of domestic deposits in the UK.

In 1971, the two clearing banks, Barclays and Lloyds, brought these banking interests under the umbrella of their newly formed international banking divisions.

Standard Chartered and Grindlays, however, have managed to hold on to their independence, though Grindlays has powerful shareholders in Lloyds and Citibank. Both banks have taken steps to diversify their geographical spread and have

expanded beyond foreign trade and short-term financing to become large international banks in their own right.

The larger and more aggressive of the two banks is Standard Chartered, Bank formed by the merger in 1970 of the Africa-oriented Standard Bank and the Asian interests of Chartered Bank.

**BRITISH BANKS
OVERSEAS**
JENNY IRELAND

Seven years ago the bank's assets were divided roughly 40 per cent in Africa, 34 per cent in the UK and Europe, and 20 per cent in the East. But in 1975 Standard Chartered's managing director, Mr Peter Graham, presented a report to his board which outlined two main strategies—one to build up a strong deposit base in the UK and secondly, to become a major force in U.S. banking.

In 1979, the bank purchased Union Bank of California with the result that the U.S. now contributes around one-fifth of group assets.

It has not been without its teething troubles. Successful corporate identification of the middle market sat uneasily with Standard Chartered's other U.S. representation—the retail-oriented Chartered Bank of London.

Like a number of Californian banks, the retail 'offshoot' was carrying too many fixed-rate residential mortgages on the books and Union's corporate business was under attack from the larger U.S. money-centre banks. When the management decided to look outside the bank for a new chief executive, it

some good loan officers left. The bank is now tackling these problems. Earlier this year, it moved its New York headquarters to Los Angeles, so as to better mesh the two banks' interests. With interest rates coming down, the bank's high money costs should not be such a problem and on the retail side the bank is now looking to the popular 'high net worth individual', says Mr Graham.

But the most audacious move came with Standard Chartered's proposed merger with the Royal Bank of Scotland Group.

Standard Chartered's UK network is still fairly small. It comprises the 90 or so branches of Chartered Trust, formerly owned by the Hedge Group, and on the corporate side a small network of 20 or so branches under the bank's own name. Shareholders' funds deployed in the UK and Europe to the tune of 45 per cent generated a mere 15 per cent in net profits last year. The bank's African sector in comparison generated 22 per cent.

The bank was anxious to seize the opportunity to increase its UK presence to over 50 per cent of total assets and more importantly secure a cheaper and more profitable source of domestic deposits.

Unfortunately, the move failed. Its first bid was warmly welcomed by the Royal Bank Group board, was easily topped by a counter-bid from Hongkong and Shanghai Banking Corporation. Standard Chartered raised its bid and the two bids were referred to the Monopolies and Mergers Commission, which recommended against them. Even if the bids had been allowed to go through, it seems likely that HKSBC would have won the auction.

Mr Graham is now developing another strategy. "There doesn't appear to be any way that we can become a retail bank in the

UK other than by acquisition," he says. He intends therefore to build up the UK banking presence in two ways—firstly as a corporate bank aiming at the banker's favourite, the middle market; secondly with expansion of the bank's merchant banking activities.

At the same time Mr Graham

is experimenting with a number of money shops run through Chartered Trust.

With total assets of £4.5bn

compared to Standard Chartered's £20bn, Grindlays has recorded a sluggish bottom line for some years. Its position is complicated by the presence of two large shareholders, Lloyds which owns 41 per cent of Grindlays Holdings and Citibank which owns 49 per cent of Grindlays Bank, owned 51 per cent by the holding company.

In addition, there is another

11 per cent in the hands of the new Bahrain and Middle East Bank.

The thin market for Grindlays' shares has jumped with monotonous regularity as speculators wait for the shareholders to make a move.

Last year, it was rumoured to be Lloyds' turn, but that Citibank's asking price was too high. It has also been suggested that Grindlays' international network would be a good match for the Royal Bank of Scotland Group.

This year, the bank has undergone a significant restructuring of its asset base with the sale of its substantial and profitable retail operations in Hong Kong.

The sale of Grindlays Dao Heng

and Grindlays Finance Limited for almost £70m has given the bank the opportunity to 'improve' its capital ratios, help its UK tax position and look for some way of building up its presence in Britain, currently the subject of a management study.

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How do you deal with cargo that is a solid one day, a liquid the next, and sometimes a gas?

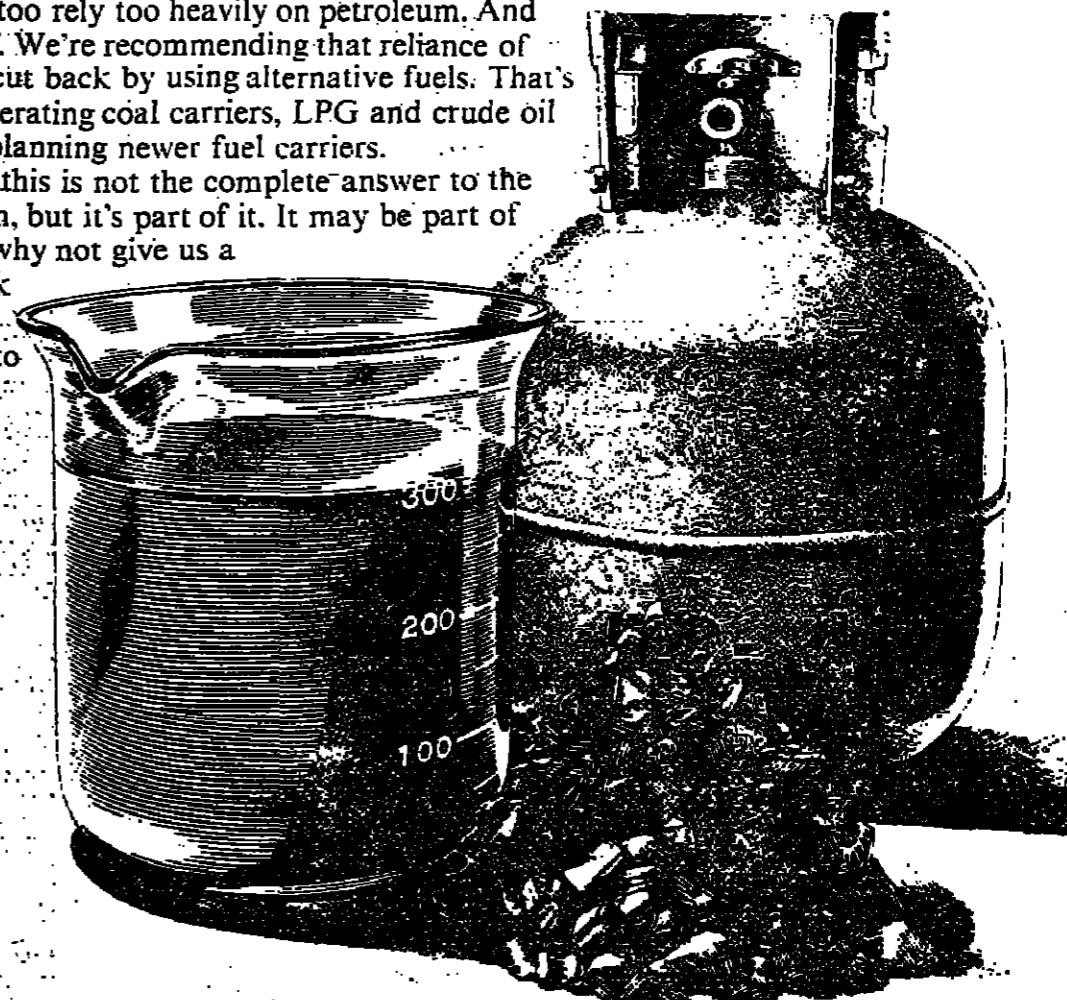
The cargo in question is energy, and it's coal from one destination. Crude oil from another. And more and more often, liquid propane gas as well.

You deal with it by building ships: Special carriers designed to carry these energy fuels in a safe, efficient manner. NYK has these types of ships in service now. More are planned. As energy needs change and newer energy sources are discovered.

At present Japan derives about 70 percent of its energy requirements from petroleum. Other nations too rely too heavily on petroleum. And that's not good. We're recommending that reliance of petroleum be cut back by using alternative fuels. That's why we are operating coal carriers, LPG and crude oil carriers—and planning newer fuel carriers.

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because we have the kind of ships to carry the fuels safely and efficiently.



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An important financial haven

CONTINUED FROM PREVIOUS PAGE

of England to upgrade its office to a branch in October. If this is delayed too long the bank might close down and look elsewhere, possibly to Madrid.

Although foreign banks have captured a fair slice of lending to UK companies, particularly now that some 50 foreign banks have joined the Bank of England's eligible list, it is still a highly competitive market and sterling activities just about cover exports, according to one U.S. banker.

UK subsidiaries of local companies are still the prime target, whilst many of the smaller foreign banks have taken the opportunity to put sterling assets on the book in the form of loans to local authorities.

With the Treasury's recent move to offer cheaper forms of finance through the Public

Works Loan Board, this easy business may be in jeopardy. The top performers of the year have been the Japanese banks and securities houses. Staffs have expanded, particularly on the securities side, and the Japanese now control more foreign currency deposits than any other group of foreign banks. Much of the £1bn increase in foreign currency deposits during July flowed into and straight out of Japanese banks.

Lifting of Ministry of Finance restrictions on participation in syndicated loans has had much to do with the growth, though there is always the possibility that these restrictions might be reimposed. This, coupled with the increasing use of the yen as an international currency and the lifting of foreign exchange controls at the end of 1981, has pushed many Japanese

banks overseas. Five regional Japanese banks, for example, have all announced their intention to set up offices in London in the next few months. So far, Chiba Bank and Ashikaga Bank have joined the long-established Bank of Yokohama. They will still remain representative offices, however, until the thorny question of foreign bank reciprocity is resolved with the Japanese authorities.

In the medium term it seems likely that London's Eurocurrency business may contract slightly whilst banks take a more cautious view of their international lending in general.

In the long run, however, London's status should remain unchanged, if only because alternative havens are few and bankers are leery of putting all their eggs in the New

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York IBF basket.

The bank's position was clear during the Royal takeover battle as he did not want this book to be next in line for an outside buyer.

The bank signalled its return to a more aggressive stance in the banking community with the appointment in August of four new directors to the Royal.

They included Mr Angus Grossart, managing director of the Edinburgh-based merchant bank, Noble Grossart.

Meanwhile, the bank brought the operations of the Royal and Williams and Glyn's closer together and made no secret of its hope to make the two into one bank in the more distant future.

Williams and Glyn's is seen as offering the main vehicle for retail bank expansion by the Royal group in the south.

The group has synchronised operations of the two banks to offer clients access to their accounts on either side of the border.

This was part of an extensive computerization programme which tended to be overlooked as the political controversy raged about the bank.

Beside an expanding cash dispenser network—320 to be on-line by the end of 1983, the

Birmingham and

Manchester

and Bristol.

One problem in providing nationwide facilities to its customers has been the difficulty in linking the bank's computer system to that of Barclays.

The Scottish Bank is pressing for the necessary changes to Barclays' system to allow its customers in the south to be able to make withdrawals at Barclays' branches.

While there was considerable expectation in the past six months that the bank might be about to purchase a U.S. bank, the bank still says it is "just looking".

The Glasgow-based Clydesdale Bank is a wholly-owned subsidiary of the Midland Bank. But this association dates back 60 years allowing the Clydesdale to gradually build up its Scottish presence.

The bank is in the midst of an extensive advertising campaign to improve on its estimated 24 per cent of the region's retail market.

It led the banks with point-of-sale facilities at two BP petrol stations near Aberdeen. Customers need just pass their banking card through a terminal to have their account debited directly for the amount of sale.

The bank report one in 10 customers using the Aberdeen terminal and are happy with the response.

Their Autobank network is tied in with the Midland in the rest of the country, although the recently announced tie-up between the Midland and Natwest computer terminals will not provide Clydesdale customers with access to their accounts through Natwest machines.

The bank reported a healthy response to its Clydesbank Industrial Finance, an equity-taking arm of the bank to aid new business set up in April 1981.

UK BANKING XII

Radical changes enforced in formula for survival

THE MEN who work for London's discount houses have many virtues but adaptability is not generally thought to be one of them. The top-hatted bill brokers who patrol the square yards around the Bank of England seem like survivors from the world of 19th-century finance. But in the past year they have had to change their ways as radically as over the past two decades.

The very survival of the discount market has been at stake. The clearing banks—and other members of the London banking community—are quick to point out that the special role of intermediary between the central bank and the banking system which the discount houses fulfil is not regarded as necessary in other financial centres where banks have direct access to central bank rediscount facilities. On top of this, the discount houses were widely believed to have privileged access to price-sensitive information by virtue of their position in the Bank of England's armful.

That belief was hard to square with the catastrophic losses occasionally incurred by houses which misread the trend of interest rates. All the same, there is no doubt that the Bank of England could have dispensed with the discount houses when it redesigned its open market intervention system in 1981. That it chose not to do so shows its preference for operating through small highly geared institutions which are bound to reflect official preferences on interest rates rapidly and faithfully, rather than slogging things out eyeball-to-eyeball with the clearing banks.

A major fault of the old system was that the Bank of England provided lender of last resort facilities ("last resort" occurring nearly every day) at a known and infrequently changed level. Intervention rates on Treasury bills were set according to an inflexible formula which took no regard of the shape of the yield curve in the short money market. And the end of every banking month saw a scramble as the banks tried to make up the required amount of reserve assets.

Since money at call with the discount market was a large

DISCOUNT HOUSES

MARTIN TAYLOR

lending and the purchase of public sector paper (Treasury or local authority bills), the traditional pillars of day-to-day monetary control, were relegated in favour of a system based on private sector commercial bills. In order to allow a massive expansion in the market's capacity to produce such bills, the Bank extended the list of "eligible" names—whose guarantee makes a bill acceptable for official intervention—far beyond the traditional list of accepting houses.

At the same time the Bank determined to allow market forces more scope in shaping the money market yield curve. Instead of publishing rates at which it was willing to buy bills, it invited the discount houses to tender paper of different maturities at prices of their own choice. When the market has been unwilling to sell paper outright at prices pleasing to the Bank, sale and repurchase operations have commonly been done, although the Bank naturally retains the prerogative of penal lending.

These new working practices were introduced with remarkably little strain, although the rather peculiar conditions in the money market in the first quarter of 1982—when the tax-paying season was heavier than usual because of the end of the Civil Service strike—did not provide an ideal background

for a display of flexibility. Credit conditions were very short for weeks on end.

If the Bank has made it clear that it sees a continued role for the discount houses, it also has strong ideas about the limits of that role. The houses are seen as a channel for liquid assets and ideally they should be capable of earning a living from the sheer volume of bills they handle without needing help from capital appreciation on paper held when interest rates are falling.

This implies that forays into the gilt-edged market should be unnecessary: the houses should be able to live without screwing up the risk/reward ratio too high. Highly geared investment in gilts (the houses were traditionally allowed to run a total book of 30 times their net worth) has been a traditional means of providing cream for the cake—cream which was, of course, turn extremely sour if the market goes the wrong way.

The case of Smith St Aubyn last January brought this issue into focus very sharply. This medium-sized house announced that its misreading of the gilt-edged market—it seems to have £300m of fixed-rate bonds at various times in 1981—had wiped out its revenue reserves. Smith was allowed by the Bank of England to have a necessarily small rights issue to restore its standing somewhat—rather to the annoyance of some of the larger houses, who have been discouraged from increasing their capital on the grounds that the market as constituted could not adequately reward a much higher level of assets employed.

The Smith St Aubyn affair was instrumental in speeding up a new Bank of England paper to refine the crude 30 times net asset multiple governing the size of the houses' books. Heavier weightings are now applied to assets with higher risks of capital volatility, so that a house may now hold a portfolio very much less than 30 times net worth if it has a big holding of long bonds—or up to 40 times net worth if it confines its operations to the gilt market. Thus the Bank encourages an active gilt market—and high capacity—for its own intervention and penalises undue risk-taking in the dis-

count market with one stroke of a quill pen.

With speculative profits harder to come by, the bitter facts of business life—that a large discount house costs very little more to run than a small one—might be expected to lead to a series of mergers aimed at reducing overheads. More likely, however, is that the steeply falling interest rate environment of the past few months will have kept all the houses in clover and put off any possible sell-off.

The houses have come through the changes of the last year in pretty good shape, but they are making money for the good old-fashioned reason that rates are falling.



Mr Michael Toynbee, chairman and managing director of Jessel Toynbee, a leading discount house, and chairman of the London Discount Market Association

How a tax 'threat' turned out to be little more than a storm in a tea-cup

Arguments end in agreeable compromise

FOR A WHILE this spring it looked as though the Inland Revenue was poised to strike a deadly blow at one of the most lucrative activities of international banks operating out of the City of London.

A brief sentence in the Chancellor's budget speech set bankers trembling with consternation when he promised legislation to end excessive exploitation by banks of double taxation relief.

Depending on how the legislation was formulated, bankers argued that it would not only deprive them of the opportunity to do attractive business—it would also drive such business to other banking centres like New York and undermine British relations with some long-standing customers such as Malaysia and India.

On the other side of the coin, the Inland Revenue argued that existing rules allowed banks to make loans at below market rates and pocket an unfair subsidy from the taxpayer in the form of a credit against corporation tax.

Two forms of double taxation relief were in question. The first concerned the broad area of interest withholding tax paid abroad on a loan to a foreign entity.

For example, a Brazilian electric utility might borrow \$100m at an interest rate of 10 per cent for a year. The total interest due would be \$10m, but Brazil charges interest withholding tax at a rate of 25 per cent, leaving a net interest available to lenders of only \$7.5m.

In practice, Brazilian borrowers have often paid the withholding tax themselves and paid the banks the full interest owed. They receive a tax receipt from the Brazilian authorities for the withholding tax which is also passed on to the banks.

The banks could use this tax receipt as an offset against their own corporation tax liabilities, so that in the example quoted above, the return would be \$10m of net interest plus a tax credit in an amount of about \$2.5m (this figure would have to take into account the effect of grossing up the notional interest rate).

The Inland Revenue claimed that banks were able to use this facility as a means of claiming tax deductions on profits that actually arose from other forms of business. It was particularly inappropriate in cases where

from paying withholding tax on its foreign loans.

The original aim of such agreements was to encourage lending and investment flows into developing countries, particularly Commonwealth countries such as Malaysia and India.

They meant that British banks were able to claim a tax credit against tax that was never levied abroad. As a result, loan margins on these deals had fallen to absurd depths and were typically only 1/32 per cent.

While admitting that the system had been open to abuse, bankers argued that changing it would force them to renegotiate some existing loan agreements. It was a particularly sensitive issue in that Malaysia had been paid to its fiscal authority.

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The specific form of tax relief that was targeted in the proposed legislation was so-called tax-spared loans. These work in a similar way to the example outlined above, with the big difference that a double taxation agreement with Britain formally exempts the borrower

Foreign Office and Department of Trade, and in the end a not too harsh compromise was worked out.

Under the compromise, interest withholding tax paid abroad was only eligible for relief up to 15 per cent of interest received. This meant that at all in most cases, a few countries with notable exception of Britain, charge a higher rate.

In the case of tax-spared credits, the UK bank's right for tax purposes was to gross up by the amount tax forgone by the foreign government. Effectively, it was splitting the difference between the bank and the Revenue. Tax sparing was to be allowed and will still be lucrative, although less so before.

By the summer Malaysia had got back in the market for tax-spared credits. Part of \$1.1bn jumbo-eurocredit was structured in this way, what had initially seemed to be a serious threat to the turned out to be little more than a storm in a tea-cup.

Trailblazer

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Obstacles on the Blue Nile included tree-covered islands which forced the expedition to man-handle the dinghies.

HONGKONG BANK

BENDIX AND MARTIN MARIETTA

Lombard

The battle that got out of hand

By Richard Lambert in New York

THE STORY SO FAR.

IN THE takeover battle between Bendix and Martin Marietta, the fate of two important American companies has now been decided after a lurid soap opera, complete with cliffhangers, heart-pounding drama, court scenes, and even a spot of romantic interest.

Business considerations appear to have taken second place amid the mighty clash of management egos, and the spectacle of two large companies trying to swallow each other up has paled in audiences from well beyond the confines of Wall Street.

Heading the list of dramatic personae is abrasive Bill Agree, 44, the chairman of Bendix. He is already a media figure as a result of his much publicised romance with lovely Mary Cunningham, a former Bendix executive who is now his wife. Agree has long yearned to make a big jump into high technology, but only a few months earlier had been cruelly rebuffed by RCA's chairman, Thornton Bradshaw, with what by now must rank as one of the most quoted jibes of the year: "Mr Agree has not demonstrated the ability to manage his own affairs, let alone someone else's."

Bendix decides that Martin Marietta is the answer to its dreams but reckons without the hostility of its recently appointed chief executive, leather-jacketed ex-sailor Thomas Pownall. He quickly shows his feelings by refusing to accept Agree's courtesy phone call announcing the bid, and retaliates in the takeover with everything short of one of his company's own Pershing missiles.

Marietta makes its own counter offer for Bendix, and turns as well for help to the city. Harry Gray, chairman of United Technologies who is known as the takeover king of Wall Street, he makes his own bid for Bendix.

All sides fire law suits at each other: "A pox on both your houses" exclaims one Federal court judge, misquoting the Bard in his exasperation. Agree flits from meeting to meeting, frequently accompanied by his wife who by now has been built up in the Press as his eminence grise. Bendix buys 70 per cent of Marietta's shares but fails to make its board. Marietta acquires over 50 per cent of

BENDIX

MARTIN MARIETTA

ALLIED CORPORATION

UNITED TECHNOLOGIES

BENDIX (1981 sales: \$4.6bn, net income from continuing operations: \$3.3bn, net income \$200m). The result of a merger in 1961 between the Martin Aerospace business and a diversified holding company, American-Marietta, the company has deliberately kept itself out of the headlines in the past, and has steered clear of contested takeovers. The jewel in its portfolio is the aerospace side, accounting for two-fifths of profits in 1981 and a lot more in 1982. Among other projects, it is deeply involved in work on the space shuttle, the MX missile, the Titan space launch vehicle and the Pershing missile programme. Its other main businesses are cement, aggregates, chemicals and aluminium.

Bendix's shares, and promises to keep on buying.

With both sides bidding at well above book values, it appears that the two companies could be merged into a financial cripple, with enormous debts, much reduced tangible asset base, and a warning management.

Faced with possible disaster, Bendix turns for help to Allied Corporation, run by Harry Gray's former lieutenant Ed Hennessy, who could be trying to get his men back. Four top non-executive directors of Bendix resign after a stormy board meeting, but following much coming and going Allied eventually agrees to a deal late last Friday night.

THIS WEEKEND, the main characters have been licking their wounds or counting their booty, and reflecting on the lessons to be learned from this extraordinary affair.

Bendix, far from coming out on top of a new technological empire, is to become a subsidiary of a not very glamorous conglomerate. Mr Agree's star has waned somewhat. He has received much criticism for his bid tactics—as Mr Hennessy put it on Saturday, not all that tactfully, the idea was good but "along the way he received some bad advice."

Already there is speculation about the future relationship of the two men. Mr Agree will keep his present titles at Bendix and become President of Allied. But Mr Hennessy has gone out of his way to stress that this does not mean he will be running the

MARTIN MARIETTA (1981 sales \$6.4bn, net income \$450m). Currently, most of its money comes from oil and gas, and is also involved in fibres and plastics, chemicals, electronics, health and scientific products. Its business has been reshaped since Mr Ed Hennessy took over in 1979, with over a dozen activities sold or discontinued, and more than a score of acquisitions. The biggest of these until now have been the Bunker Ramo electrical and electronic business, Supron Energy and Fisher Scientific. Its return on equity went over 16 per cent in 1981, but profits are sliding down this year.

Another is the "sweetheart deal", in which a company under attack agrees to sell one of its plums to a friendly editor whatever the outcome of the overall battle, again in order to discourage hostile bidders.

Who are the outright winners? Bendix shareholders have done well, having been paid \$75 a share and more for equity that was selling for as little as \$45 in the past 12 months. Mr Harry Gray has had some inexplicable amusement: Marietta is expected to pay the expenses which he incurred in making his offer.

The most obvious gainers are to be found on Wall Street. Arbitrageurs have made a lot of money. The fees to the three investment banks advising Allied and Bendix are likely, according to Mr Hennessy, to reach \$15m. Throw in Marietta's costs plus all those legal fees, and you probably would not get much change out of \$20m.

There are some morals to be drawn from all this, and none of them reflect well on the arguments for allowing the market a completely free hand in determining the outcome of takeover bids.

In the U.S. investment bankers are paid very large sums to tell managers what they most want to hear—that they are irreplaceable. This leads to the use of some extreme tactics in takeovers. One is the so-called "scorched earth strategy" in which companies sell off their prime assets in order to make themselves less attractive to an unwelcome bidder.

ALLIED CORPORATION (sales \$13.8bn, net income \$450m). Designs and builds a broad range of technological products, including aircraft jet engines (Pratt and Whitney), helicopters (Skidmore), semiconductor integrated circuits (Motorola) and elevators and escalators (Otis). It has enough businesses in common with Bendix to have prompted the Justice Department to ask for more information about its proposed offer, and the general suspicion is that United has quietly slipped away from the battlefield. It had over the weekend that it would reserve its position until it had studied the details of Allied's proposal.

The consequence was that neither company in the battle made any serious attempt to justify its position in detail to its shareholders or to explain why offers which appeared to be well in excess of recent market prices should be rejected.

Critics of the London takeover panel might take note of all this. Such an affair could not have happened in the UK where it would have breached perhaps five of the 14 general principles of the City takeover code. This does not have the force of law, but it does have the "ultimate backing" of the Bank of England.

Among the more important principles of the code is a requirement that all holders of the same class of shares should be treated equally, and given enough time and information to form an independent judgement. Directors of companies that are under attack may not take steps to frustrate a takeover bid without first securing the approval of their shareholders.

It is rather ironic that the City of London, with its pathological fears of a statutory securities and exchange commission should have much stricter codes of conduct in these matters than apply in the U.S. financial markets. In broad terms, the U.S. Securities and Exchange Commission is concerned with matters of disclosure, whereas the UK takeover panel is involved in detailed supervision of bid processes.

One of the few ways in which to enforce the concept of fairness in a Wall Street takeover is through the courts—and at one stage in the recent affair, seven simultaneous court actions were under way. The whole affair has not so far produced much in the way of a political backlash. But it is unlikely to be included among the great moments in the history of capitalism.

The idea is to stampede shareholders into accepting the limited cash offer, and both Bendix and Marietta used this ploy in their rival bids for each other. In such circumstances, defending companies have no time to argue the merits of their case, and instead are tempted to go to extreme lengths in an effort to seize the initiative.

The consequence was that neither company in the battle made any serious attempt to justify its position in detail to its shareholders or to explain why offers which appeared to be well in excess of recent market prices should be rejected.

A prime example was supplied during BBC 2's Newsnight programme last week by Mr Rodney Bickerstaffe, leader of the National Union of Public Employees. His drift was that the Government's refusal of extra money to the health workers is the reverse of economic. While strikes cost Britain 20m working days in 1979, he said, illness cost 300m. More spending on the health service would therefore not just stop weakening the economy through strikes, but strengthen it greatly by improving the health service.

Now Mr Bickerstaffe seems a bright enough lad. It is hard to believe that he really thinks a health service necessarily produces health in proportion to its cost, any more than a union produces unity. The only plausible reason I can find for his advancing such an absurd argument is that he feels that television viewers, or at least the large majority of them, are firm in the faith that increasing the expense of something called the health service, and particularly the pay of its staff, will inevitably make the population not only healthier, but more productive.

The same assumption might also be the reason why Mr Bickerstaffe's canard was not instantly corrected by the two other men taking part in the discussion, who did not look dim or naive either. For the belief that the audience is ignorant can work in two ways. As well as licensing some people to make absurd statements, it can deter others from openly refuting them, for fear that their necessarily more complex

Another road to serfdom

BY Michael Dixon

IN TELEVISION discussions on important issues are intended to make people think they certainly succeed in my case. The only trouble is that however much the topics of such programmes vary, they tend to leave me thinking the same views on ever more complicated matters of public importance.

The result would seem to be an in-built tendency towards oversimplification in the broad-based discussions that influence many, if not most citizens' views on ever more complicated matters of public importance.

The process is far from a new phenomenon, of course. Among the numerous issues which it has been obscuring for years is the debate about education. Take, for example, the question of class-sizes. An overwhelming majority of the public still take it as self-evident that smaller classes mean better education.

But none of the copious research carried out in various countries over the past fifteen years has supported the belief that children taught in small classes have a better educational attainment than those schooled in bigger groups. If anything, the research results suggest the opposite, although not to an extent justifying any conclusion more positive than that the quality of education is not simply related to the number of teachers available.

It is possible, but no more, that the decisive factor is how good or bad an individual teacher is at teaching, and that the good teachers tend on the whole to be put in charge of the whole to be put in charge of bigger classes. If so, the quality of our education might be much improved simply by sacking all the bad teachers employed now, and not replacing them. For all we know, something similar might apply to the health service.

But I have yet to see such uncertainties and complexities spelt out in peak-hour discussions—perhaps because their producers, too, are convinced that the viewers are stupid.

The danger of the apparently in-built tendency to oversimplify is not just that the continuing rule of false beliefs over public debate beclouds the prospect of real improvements in our social institutions. We would be wise to remember Hayek's dictum that any society which systematically misinforms its citizens is already well along the road to serfdom.

Letters to the Editor

Quantifying costs and benefits of foreign aid

From Mr J. Dingle

Sir—Your leader September 21 on the value of British aid reiterates a debate which has been going on for some time without doing much more than reinforcing preconceptions. The reason is that until recently there has been little attempt to quantify costs and benefits.

In the case of aid for industrial projects, it seems entirely right for the Government to be "giving a greater weight to political, industrial and commercial considerations alongside our basic development objectives." The output from these projects when commissioned often changes profoundly the markets open to our own manufacturers. And, while it is hardly surprising that aided projects should spin off benefits to our leading contractors—nothing wrong in that—it is far from clear that the chain of sub-contractors who supply goods and services which make up the greater part of the project value, and which contribute most to the economy at large, also benefit proportionally.

There is therefore a good deal to be said for the Government's point of view. In as much as it shows willingness to be more discriminating in its application of aid. But nothing very useful can be said until we know unambiguously what is the net benefit to us.

The World Bank claims in its latest annual report that typically, a return on investment close to that forecast in feasibility studies. Setting aside some doubts about the methodology of these studies, we can fairly assume that an efficiently run aid programme directed to the needs of the developing countries is in Britain's best interests.

A key factor in ensuring efficiency is the use of methods which enable individual people

Economic viewpoint

From Mr M. Taylor

Sir—Samuel Brittan (Economic Viewpoint, September 16) describes his analysis of the labour market as "standard elementary economics and common sense" which, at least prima facie, is true. But a little knowledge is a dangerous thing.

Mr Brittan's analysis is indeed in line with the standard neo-classical synthesis which has dominated post-war macroeconomics, arguing that in the absence of pathological quirks such as high interest rates (the "liquidity trap"), unemployment must be due to institutional rigidities in the labour market—i.e. trades unions.

Unfortunately, however, this approach is partial equilibrium analysis in disguise and does not withstand closer scrutiny in a more general setting, as witnessed by the "Keynesian reappraisal" literature.

Unfortunately, however, this approach is partial equilibrium analysis in disguise and does not withstand closer scrutiny in a more general setting, as witnessed by the "Keynesian reappraisal" literature.

The fundamental point is this: bananas cannot be compared to people. Why? Because bananas are economic goods, not economic agents and the difference is crucial. In general, an unemployed worker will reduce his demand for goods and money below his levels of demand when employed, thereby creating downward pressure on prices and further depressing the demand for labour: a vicious circle. An unwanted banana has no comparable effect on the economy. Mr Brittan thus ignores the impact of market imbalances on other markets—the crux of the Keynesian reappraisal.

Mr Brittan then compounds his errors by introducing the quantity equation of money and claiming that government can only influence monetary demand—the MV side of the equation. This is in general true only if the authorities drop bundles of money on to the economy out of helicopters. In general, changes in the money supply will affect real variables in the economy through the government budget constraint and will have other things equal, the familiar Keynesian multiplier effects.

Fortunately, macroeconomics as a discipline is becoming increasingly rigorous and moving away from the ad-hocery of which this article is a good example.

Mark P. Taylor,
Birkbeck College,
Malet Street, WC1

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As to your remarks about the cost of the evening, the £39,000 (not £55,000), including travel-

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INSURANCE

Fears over size of Lloyd's fund

By JOHN MOORE CITY CORRESPONDENT

LLOYD'S of London's central fund, an essential element in the security of a Lloyd's insurance policy, is understood to stand at around £92m—a sum which is smaller than the volume of premium income accepted by some of its largest individual underwriting syndicates.

The fund, founded in 1927 in the wake of a Lloyd's scandal, is also understood to have been as low as £50m in recent years. This compares with Howden's two main syndicates' total premium capacity of £117m.

Lloyd's has never released the figures, because it has argued that to do so would encourage irresponsible underwriting within the Lloyd's insurance market. Underwriters, they have said, would trade in the knowledge that if their underwriting went wrong they could be bailed out.

The size of the fund is extremely disturbing, according to certain underwriters to whom the figure has been disclosed.

Troubles in recent years culminating in the Howden affair at Lloyd's, have involved large sums of money.

In the Sasse affair, a 100-strong underwriting syndicate faced liabilities and claims of £21.5m. Then, when Lloyd's admitted that the members of the syndicate had justifiable grounds for complaint when they made allegations of broken rules and breach of duties against the Lloyd's establishment, the central fund had to be brought into action.

Lloyd's used the central fund to guarantee loans of about £7m to the Sasse syndicate so that they could meet insurance

claims while the syndicate sorted out disputes with Lloyd's and other parties. Eventually the Corporation of Lloyd's indemnified the members by arranging an in-house reinsurance within the market under which all members of Lloyd's were expected to meet all claims falling on the syndicate over and above £6.25m.

In the wake of the Howden affair, 3,800 members of Lloyd's who form the Howden-managed underwriting syndicates within the market face huge insurance claims. So far Lloyd's and Howden have curbed the underwriting of the syndicates, because the syndicates were in danger of breaching their premium income limits earlier this year.

The syndicates will not accept new business, and this is likely to continue until the management problems within Howden can be sorted out following last week's revelations.

Insurance claims are still falling on the syndicates and they have to pay them. The syndicates, in turn are relying on collecting reinsurance claims from Howden-managed insurance companies with which they have taken out reinsurance policies.

These insurance companies have had to receive a capital injection of £10m (£5.9m) from Howden's U.S. parent Alexander and Alexander, and the U.S. group has warned that there is likely to be a shortfall in assets of up to £25m.

If the members of the syndicates cannot collect on the reinsurance from Howden-managed insurance companies, then they will have to meet the special reserve funds amounts

lost out of their own resources. The claims and outstanding liabilities against Howden-managed insurance companies could be over £50m.

The chain of security at Lloyd's works in the following way:

All Lloyd's members accept the principle of unlimited liability. They are individually liable for all insurance claims to the full extent of their personal wealth.

On admission, each member of Lloyd's must furnish security in an approved form. His Lloyd's deposit, which is held in trust by the Corporation of Lloyd's. Deposits are available solely as security for a member's underwriting liabilities.

Total members' deposits at Lloyd's probably exceed £500m. In addition personal wealth of the entire 21,000 membership is expected to be over £1bn.

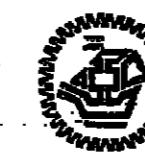
All premiums which are accepted on behalf of Lloyd's members during business trading must be placed in a premium trust fund from which only claims, return premiums, reinsurance and expenses or ascertained profits may be withdrawn.

Investment of the premium trust fund is managed by the member's underwriting agent and the criteria for investment are laid down by the Lloyd's committee, the main criterion being that of ready realisability to meet underwriting liabilities.

All U.S. and Canadian dollar premiums are paid into trust funds maintained in those countries.

In addition, underwriting members may transfer to a special reserve funds amounts

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September 27, 1982

Fresh move to avert collapse of Viners launched by consortium of investors

By TERRY GARRETT

FOR THE second time in just over a year a rescue attempt is being launched to save the ailing Viners, largest cutlery manufacturer in Sheffield, from collapse.

A consortium of investors, including the previous management, has agreed in principle to buy Viners from the receivers called in by Midland Bank, the company's bankers, in July.

Also involved in the rescue operation is Sheffield's Labour-controlled city council, which has a £2m fund to help struggling businesses.

If the company can be rescued, it would save 300 jobs in the badly-hit cutlery industry.

It is only 12 months since the old family company of Viners was revived by an Anglo-American consortium which bought control and injected nearly £1.5m of cash by way of a rights issue.

In the first six months of 1981 Viners lost £1.03m, and the board and their families agreed to sell out at 2p a share when approached by the consortium, led by Mr Lucius Andrew, a U.S. businessman, and Mr Peter Breach, his British partner.

Midland backed the original rescue plan, but this summer it called in Mr Geoffrey Martin and Mr Peter Phillips of the

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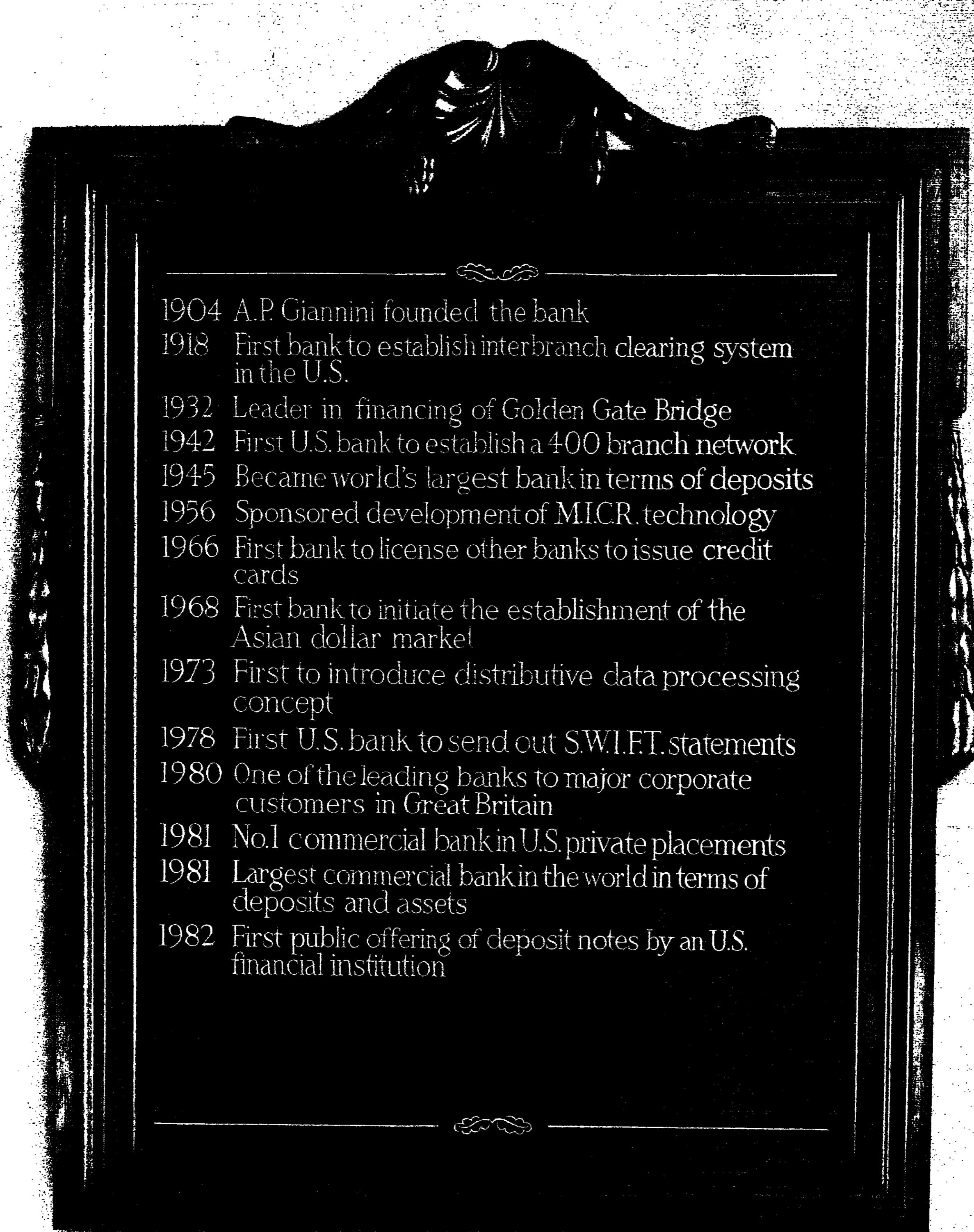
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U.S. BONDS

Wall Street sinks its teeth into peak new issue volume

WALL STREET was in no need of bicarbonate of soda last week to digest a record supply of new Treasury securities and a continuing flood of new corporate bond issues. In all, the treasury raised some \$22bn from the sale of short, medium and long term securities while in the corporate market a total of \$1.2bn in new straight debt issues sold out quickly.

The Treasury's heavy slate of new issues was helped along by the continuing steady monetary posture of the Fed. Fed Funds are coasting along in the 10 per cent range and the central bank seems to be intervening in the market to ensure the rate stays at this level and strong retail demand for government issues.

Moreover, as Mr. Henry Kaufman of Salomon Brothers pointed out on Friday night, market fears of a significant run-up in the cost of Fed Funds in response to near-term

that the Fed is unlikely to tighten credit in current economic conditions whatever the money statistics, market sentiment remains on the whole bullish.

With Wall Street, for the time being at least, appeased by the Fed's current intentions, the market has been trying to get somewhat clearer idea of where the economy is heading. The Reagan Administration last week revised its earlier optimistic view that the recovery was now underway and said it had abandoned hope of strong recovery in 1983.

Although the generally gloom picture for the U.S. economy is continuing to add strength to the bond market, it is also having an impact in some sectors of the money markets by putting a premium on so-called "quality" issues. Indeed, the most noticeable effect of the premium investors are putting on quality has been in the CD market.

Mr. Frank Mastrapasqua, of the Wall Street firm of Smith Barney, says that for the week ending last Thursday, the yield differentials between CDs and Treasury Bills and commercial paper and Treasury Bills increased to the highest levels reached in the current cycle. Since the beginning of this year the spreads have consistently widened.

The reason for this is that although rates have been declining sharply, financial and business difficulties continue unabated. Mr. Mastrapasqua says last week alone five ailing thrift institutions merged with government help, bringing to 34 the number of such salvage merger operations so far this year. The financial problems which emerged last week at GHR, an oil and gas company owing \$750m to a group of major U.S. and foreign banks, the troubles at International Harvester and at other large manufacturer concerns are all causing increasing worries among investors about the possibility of more loan losses and problem loans for the banking system.

Paul Betts

Swedish utility bids for shares in power group

BY WILLIAM DULLFORCE IN STOCKHOLM

SYDKRAFT, the south Swedish power company, has made a SKr 1.1bn (\$17m) offer for the 15.47 per cent of Kraangede Power Company owned by SKF, the roller bearings group. SKF has agreed to discuss the offer, stating that the sale would reinforce its financial position and help to consolidate its main bearings and steel operations.

For Sydkraft the purchase would raise its stake in Kraangede to 23.55 per cent and increase the hydro-electric power at its disposal. In the first half of this year 64 per cent of the electricity supplied by Sydkraft came from nuclear power and only 24 per cent from cheaper hydro-electric generation.

Kraangede owns six hydro-power plants with a combined effect of 690 megawatts. It also disposes of electricity from two thermal plants and has shares in the nuclear power stations at Forsmark and Oskarshamn.

Sydkraft also reports a fall from SKr 357m to SKr 231m in first-half 1982 earnings on sales ahead by only 2 per cent to SKr 1.7bn. Sales of electricity grew by 9 per cent, mainly as the result of widespread change to be around SKr 500m compared with the SKr 536m reached last year.

This would correspond to a higher production costs which in turn resulted from a reduced output of hydro power, increased charges for temporary purchases of power from external sources less than last year.

Wessanen expands in U.S.

WESSANEN, THE Dutch Foods group, is to bid for Crowley Foods, a New York-based company which produces cheeses and yogurts and has moved recently into pet foods. Crowley employs some 700 workers and

had sales last year of \$110m. Walter Ellis writes from Amsterdam.

Crowley has six production and 17 distribution centres. Its results this year have been satisfactory and the medium-term outlook is said to be good.

INTERNATIONAL APPOINTMENTS

has been appointed senior executive loan syndication department of Midland Bank International in London, in succession to Mr McLean. He was previously a manager in this department.

Mr Neil R. Austrian, who had been president and chief operating officer of DOYLE DANE BERNBACH INTERNATIONAL, has become president and chief executive officer of the agency. He succeeds Mr Joseph R. Daly, who will continue as chairman of the board and who has signed a contract to remain with the company through 1987. In other moves, the board elected two new members: Mr Roy Grace, vice-chairman of the board, executive creative director of DDB/NY and Mr. Barry Loughrane, president and chief executive officer of DDB/West.

Mr Maurice Aman, who was in charge of the international business department, has been appointed executive manager in charge of the central directorate for international affairs and co-operation at CREDIT LYONNAIS. His responsibility will be mainly to develop relationships with French borrowers, tapping the Eurobond market and with large financial institutions and institutional investors. Mr. Marcel Sarmet, who is responsible for project financing, will also be head of export

manage the international finance department.

At NATIONAL MUTUAL LIFE ASSOCIATION OF AUSTRALIA, Melbourne, Mr. R. F. McDonald, assistant general manager, has been elected as deputy general manager from October 1. He has elected to retire in August next year. From January 1, Mr. E. A. Mayer, assistant general manager, will be appointed deputy general manager. Mr. I. N. Ferres, chief investments manager and Mr. R. M. Hoskins, manager for New Zealand, will be appointed assistant general managers from that date. It is intended that Mr. Mayer, Mr. Ferres and Mr. Hoskins, will join the National Mutual board at the annual meeting in February 1983.

Mr Peter K. Travers has been appointed chief manager corporate and institutional division of marketing since 1981. PETRIE STORES CRP has appointed Mr Michael J. Boyle as president and chief executive officer from November 1. He has been divisional director of marketing since 1981.

Mr Harry Morita has been appointed senior business development manager at NATIONAL WESTMINSTER BANKS' executive office Far East and Australasia in Singapore. Prior to his new appointment he was head of export

Court says yes to Bell Canada plan

By Robert Gibbons in Montreal

BELL CANADA can go ahead with its major corporate reorganisation by the year-end without submitting the move to prior approval by the Canadian Radio-Television and Telecommunications Commission, the Superior Court has ruled.

The reorganisation would split Bell's regulated telephone business from the non-regulated businesses operating in telecommunications equipment, printing and management contracting and overseas operations.

The Federal Government and the CRTC, through the Attorney-General's office, had intervened, arguing that because the CRTC must approve all Bell Canada's new financial and operational moves, the additional deficit is likely to be subject to its approval. The CRTC regulates Bell's telephone service rates.

Bell replied that the reorganisation was not a new financing and the CRTC had no jurisdiction over its corporate structure.

Japan may issue new style state bonds

By ALAN FRIEDMAN IN TOKYO

THE JAPANESE Government is searching for ways to finance an additional Y5,000bn to Y6,000bn (\$22.6bn) 1983 budget deficit caused by a shortfall in tax revenues. The commission is considering the introduction of West German-style promissory notes — long-term privately placed paper which would provide a higher return than normal government bonds.

The deficit for fiscal year 1982 (the 12-month period to next March) is now expected to total around Y17,000bn (\$60bn). Prime Minister Zenko Suzuki has already declared a financial state of emergency amid political jockeying over the problems. Most of the additional deficit is likely to be financed through the issue of supplementary government bonds, now carrying an 8 per cent coupon with a varying maturity.

It has emerged, however, that Japanese financial authorities have asked insurance companies

to consider accepting 15-year promissory notes. These could carry a coupon just below the current Japanese long-term prime rate of 8.9 per cent, possibly a level of around 8.7 per cent.

Such promissory notes would be similar to the "Schuldschein" notes which are issued by the West German Government. They are generally unknown in Japan as a method of financing the government.

Japanese financial authorities attempted last year to persuade the country's large commercial banks to accept the "Schuldschein" concept, but the banks were unwilling to co-operate.

It remains unclear whether Japanese insurance companies will find the idea of such promissory notes attractive despite the possibly higher interest rate. If the idea is successful, it would be implemented at some time before next March.

Berkeley board since 1987 and has served as vice chairman since May 1980.

Mr. Per G. Kristiansen, presently director of marketing for resins and intermediates, is now president and chief executive officer of that company on December 1.

Mr. Michael R. Alexander has been appointed director of professional services and resource development for TOUCHE ROUSE INTERNATIONAL, New York. He was director of research and technical activities of the financial accounting standards board's executive committee.

Mr. Donald W. Jones has been named director of fabricated products and marketing for PPG INDUSTRIES' flat glass division, Pittsburgh. He has been divisional director of marketing since 1981.

Mr. Peter K. Travers has been appointed chief manager corporate and institutional division of marketing since 1981. PETRIE STORES CRP has appointed Mr. Michael J. Boyle as president and chief executive officer from November 1. He has been divisional director of marketing since 1981.

Mr. H. HEINZ COMPANY has elected new chief executive officers for two of its major subsidiaries. Mr. Richard L. Beattie will become president of Star Kist Foods, California, on January 31, 1983. He will suc-

ceed Mr. John J. Real, who is

retiring. Mr. John F. Hinckley, currently director of sales for H. J. Heinz Company, England, will succeed Mr. Beattie as managing director of that company on December 1.

Mr. Michael R. Alexander has been appointed director of corporate accounts and distributor affairs, based in Horgen, Switzerland. He will be passing duties October and will be fully involved in his new position by November 1.

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Mr. Thomas Rodriguez has been appointed in charge of administrative liaison for Latin America for FLEXI-VAN. He will be responsible for all administrative matters between the New York office of Flexi-Van Containers/Chassis and all Latin American customers and agents.

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Mr. William S. Barrack Jr has been appointed president of TEXAC

APPOINTMENTS

Sun Alliance management changes

Mr R. J. Taylor has been appointed as assistant general manager of the SUN ALLIANCE INSURANCE GROUP, responsible for commercial business in the home division. In the life division, Mr P. G. Taylor has been appointed marketing and development manager. Other life division appointments: Mr J. J. Woods, to be life and pensions manager; and Mr M. J. Hall to be pensions manager. Mr R. G. E. Howard, underwriting manager, home division, is to retire on November 30.

Mr George Price, Prime Minister of Belize, has been appointed a member of the PRIVY COUNCIL.

J. DEGE AND SONS has appointed to the board Mr Peter R. Bay, who has been with the company since his apprenticeship.

Mr Peter Capstick has been appointed managing director of DAVY COMPUTING. He was previously managing director of INTELLIGENCE (UK) for UK and Europe in place of Mr John Butler who is going to Houston, Texas, to establish the company's operations in the U.S. Mr Low was managing director of ACT (Microsoft).

Mr Gisela Burz, Mr (George) Neville, Bowman Shaw, Mr Richard Stark Evans and Mr C. F. (Fraser) Seckine have been appointed members of the BOIS & PARTNERS Epsom. He was formerly chief engineer, instrumentation and control, within Atkins' engineering and industrial processes division.

Mr David Low has been appointed director of software sales of INTELLIGENCE (UK) for UK and Europe in place of Mr John Butler who is going to Houston, Texas, to establish the company's operations in the U.S. Mr Low was managing director of ACT (Microsoft).

Mr Gisela Burz, Mr (George) Neville, Bowman Shaw, Mr Richard Stark Evans and Mr C. F. (Fraser) Seckine have been appointed members of the BOIS & PARTNERS Epsom. He was formerly chief engineer, instrumentation and control, within Atkins' engineering and industrial processes division.

Mr Ian Barnard has been appointed technical director in charge of the control and communications department at WS ATKINS AND PARTNERS Epsom. He was formerly chief engineer, instrumentation and control, within Atkins' engineering and industrial processes division.

Mr Michael A. Edwards, managing director of LEEDS & NORTHRUP, has been appointed to the board of NORTHERN ENGINEERING INDUSTRIES. He is founder and managing director of Exports Limited, an electronics exporting company she set up in 1981. In 1981 Ms. Burz was selected Business Woman of the Year. Mr Bowman Shaw has been chairman of Lancer Bois Group and a member of its subsidiaries, some overseas, since 1971. Mr Evans has since 1979 been assistant under-secretary of state Foreign and Commonwealth Office. Mr Sedcole is vice-chairman of Unilever.

The management structure of NEI's UK operations has been organised into three management groups: Electrical and Industrial Group — managing director, Mr F. S. Gibbs; Power Group — managing director, Mr J. G. Anderson; and Mechanical Group — managing director, Mr J. R. Baker. Mr Baker, previously at the University of Southampton

ZAMBIA COPPER INVESTMENTS LIMITED

(Incorporated in Bermuda)

RESULTS FOR THE YEAR ENDED JUNE 30, 1982

The following are the audited results of the Corporation and its subsidiaries for the year ended June 30, 1982 which should be read in conjunction with the accompanying notes.

	Notes	1982	1981
Revenues		US\$'000's	US\$'000's
Dividend income	2	2,067	5,944
Interest and sundry income		2,487	2,045
		5,154	7,989
Expenses			
Administration		425	625
Exchange loss		2,313	3,049
		2,737	3,674
Earnings before taxes and extraordinary items		2,417	4,315
Foreign taxes (including withholding taxes)		872	1,510
Earnings before extraordinary items		1,545	2,505
Extraordinary items (deficit)	3 & 4	(101,045)	—
Net (loss) earnings		(99,500)	2,505
Retained earnings at beginning of year		3,514	1,069
Transfer from share premium	5	(25,985)	3,514
Retained earnings at end of year		101,045	3,514
		5,059	3,514

1. In March 1982, Roan Consolidated Mines Limited (RCM), in which a 9.8% interest was held, merged with Nchanga Consolidated Copper Mines Limited (NCCM), in which a 40.0% interest was held, and subsequently changed its name to Zambia Consolidated Copper Mines Limited (ZCCM). The Corporation holds a 27.3% interest in the merged company.

2. Dividend income comprises the final dividends of NCCM and RCM in respect of their financial years ended March 31, 1981. No dividend income from NCCM and RCM was externalised from Zambia during the period under review and as at June 30, 1982, the kwacha equivalent net of withholding taxes, of approximately US\$64 million of dividend income from NCCM and RCM remained blocked in Zambia.

3. The market value of the Corporation's holding in ZCCM as at June 30, 1982 amounted to US\$21,083,000 compared with a carrying value of US\$20,553,000. In the light of the very serious economic difficulties at present facing Zambia in general and ZCCM in particular, the directors are of the opinion that there may have been a permanent diminution in the value of the investment in ZCCM and that if such a permanent diminution has occurred, it is not possible to quantify the amount of such a diminution. Nevertheless the directors have considered it prudent to make a provision of US\$100,776,000 or half of the present carrying value, against such a possible permanent diminution in the value of ZCCM, which provision is considered reasonable in the circumstances. This provision has been treated as an extraordinary item.

4. In October 1979, this Corporation granted De Beers Consolidated Mines Limited (De Beers) a fixed charge over all its assets as security for certain contingent liabilities undertaken by De Beers at that time in respect of Botswana RST Limited (BRL) and BCL Limited (BCL). In June 1982, the financial structure of BCL was substantially reorganised and, as a result, certain of the abovementioned contingent liabilities crystallised and it is anticipated that others will do so in the future, although the amounts thereof cannot be reasonably estimated. In consequence, at June 30, 1982, this Corporation was obliged to pay to De Beers an amount of US\$341,000 of which US\$269,000 has been determined as irrecoverable and treated as an extraordinary item. As at June 30, 1982, the contingent liabilities, excluding the provision for the payment of interest on such amounts, amounted to the equivalent of US\$13,988,000.

5. In the light of the abovementioned circumstances, the directors have decided not to declare a dividend in respect of the financial year ended June 30, 1982.

6. Subject to the approval of members at the forthcoming annual general meeting, the deficit on extraordinary items amounting to US\$101,045,000 has been covered by a transfer from share premium account.

7. The summarised results of ZCCM for the year ended March 31, 1982 are given below. The 1981 comparatives are the combined results of NCCM and RCM.

	1982	1981
Production (tonnes):		
Copper	591,653	587,918
Cobalt	2,686	2,988
Lead and zinc	47,913	43,916
Sales (tonnes):		
Copper	569,995	598,154
Cobalt	2,341	1,294
Lead and zinc	44,800	44,221
Average proceeds (Kwacha per tonne):		
Copper	1,522	1,620
Cobalt	24,904	40,340
Lead and zinc	729	536
Total sales (millions of kwacha)	977.1	1,093.3
Net (loss) income (millions of kwacha)	(173.6)	56.5
Dividends declared		9.5

8. The annual report at June 30, 1982 will be posted to shareholders on October 11, 1982.

Pembroke, Bermuda

September 27, 1982

This announcement appears as a matter of record only.



European Economic Community

Dfls 150,000,000
10% per cent. Bonds 1982 due 1985/1994

Annual coupons October 15.

Algemene Bank Nederland N.V.

Amsterdam-Rotterdam Bank N.V.

Bank Mees & Hope N.V.
Pierson, Heldring & Pierson N.V.
Coöperatieve Centrale Raiffeisen-Boerenleenbank B.A.
Nederlandse Middenstandsbank N.V.
Bank der Bondssparbanken N.V.

Banque Paribas
Credit Suisse First Boston Limited
Deutsche Bank Aktiengesellschaft
Kredietbank International Group
Morgan Stanley International
Nomura International Limited
Orion Royal Bank Limited
Société Générale
S.G. Warburg & Co. Ltd.

September, 1982

THE EMPLOYMENT BILL

The Financial Times published a series of articles during March and April looking at Norman Tebbit's Employment Bill. These articles have now been reprinted as a booklet and are available at a cost of 50p (including p&p).

Please send cheques or postal orders payable to Financial Times to:

Nicola Banham, Publicity Department,

Financial Times, Bracken House, 10 Cannon Street,
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MONEY MARKETS

Credit shortages and PWLB

Credit shortages were quite severe in the London money market last week, while interest rates continued to hover around 11 per cent. Events in the U.S. regarding the weakness of the economy and above target money supply brought conflicting forces to the U.S. rates, but in London the market appears to have settled down to wait for the next cut in bank base rates.

Shortages were generally at least \$500m a day, and the Bank of England was called upon to give very substantial assistance, including repurchase agreements running into the latter part of next month.

The Friday repurchase agreement was also conducted in a lower interest band of 10½-10½ per cent, against 10½-10 per cent. These very large shortages have generally been the result of two major factors: bills maturing on

in the hands of the Bank of England, and the unwinding of repurchase agreements, by which bills previously sold to the authorities on a temporary basis to relieve market shortages are bought back.

Unwinding repurchase agreements reflect the earlier restance of the discount houses to permanently part with high yielding paper, in the hope of lower interest rates. They have been disappointed so far this month, but the rolling over of debt through further "repos" this week is as much a factor of problems over market liquidity as a reflection of the absence of sell bills outright.

It was hoped that the decision of the Public Works Loan Board to make available variable rate loans to local authorities from August 20, with the option of

conversion to a fixed rate, would encourage use of the PWLB for a facility which had previously only been found in the interbank market. In this way it was expected that the liquidity position of the money market would be improved, but at the moment it is not clear how much benefit will accrue from this move. There is certainly no sign of

smaller money market shortages yet, although it is probably too early to tell what the final outcome will be. All that can be said at present is that the local authorities do not seem convinced that rates are likely to move significantly lower, and will prefer to take fixed rate money at what they consider to be an attractive rate.

There is certainly no sign of

BANK OF ENGLAND TREASURY BILL TENDER

Sept. 24	Sept. 17	Sept. 24	Sept. 17
Bills on offer... £100m	£100m	Top accepted rate of discount	10.0074% 10.1077%
Total of applications... £294.72m	£266.02m	Average rate of discount	9.9670% 10.0701%
Total allocated... £97.505	£97.48	Minimum accepted bid... £100m	10.22% 10.33%
Allotment at minimum level... 76%	2%	Amount on offer at next tender...	£100m £100m

*91-day bills; 92-day bills £97.48; and 93-day bills £97.455.

FT LONDON

INTERBANK FIXING

	Sept. 24 1992	Sept. 24 1992	London Money Rates
3 months U.S. dollars			
Overnight... —	7.12%	104-10½	
2 days notice... —	104-10½	104-10½	
7 days notice... —	104-11	104-10½	
One month... 11-10½	11-10½	11-10½	
Two months... 10½-10½	10½-10½	10½-10½	
Three months... 10½-10½	10½-10½	10½-10½	
Six months... 10½-10½	10½-11	10½-10½	
Nine months... 10½-10½	10½-11	10½-10½	
One year... 10½-10½	10½-11	10½-10½	
Two years... —	11½	—	
5 months U.S. dollars			
— bid 11 8/4 offer 11 7/8			
6 months U.S. dollars			
— bid 12 5/8 offer 12 1/2			

The fixing rates (Sept 24) are the arithmetic means rounded to the nearest one-eighth of the bid and offered rates for \$10m quoted by the market to five reference banks at 11 am each working day. The banks are National Westminster Bank, Bank of Tokyo, Deutsche Bank, Banque National de Paris and Morgan Guaranty Trust.

Finance House Base Rates (published by the Finance Houses Association) 12 per cent from September 1 1992. London and Scottish Clearing Bank Rates for lending 10½ per cent. London Clearing Deposit Rates for sums at seven days' notice 7½ per cent. Treasury Bills: Average tender rates of discount 9.9670 per cent. Certificate of Deposit (Series 5) 11 per cent from August 12. Deposits withdrawn for cash 3 per cent.

ECGD Fixed Rate Sterling Export Finance, Scheme IV Average Rate for interest period 4 August to 7 September 1992 (including 10.0074 per cent for 91-day bills; 92-day bills £97.48; and 93-day bills £97.455).

The fixing rates are the arithmetic means rounded to the nearest one-eighth of the bid and offered rates for \$10m quoted by the market to five reference banks at 11 am each working day. The banks are National Westminster Bank, Bank of Tokyo, Deutsche Bank, Banque National de Paris and Morgan Guaranty Trust.

— bid 11 8/4 offer 11 7/8

— bid 12 5/8 offer 12 1/2

EURO-CURRENCY INTEREST RATES (Market closing rates)

Sept. 24 Sept. 24 1992



FT SHARE INFORMATION SERVICE

FOOD, GROCERIES—CONT.

LOANS—Continued

Interest	Stock	Price	Yield	Last	Term	Div.	Ref.
20	200/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
21	210/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
22	211/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
23	212/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
24	213/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
25	214/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
26	215/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
27	216/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
28	217/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
29	218/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
30	219/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
31	220/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
32	221/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
33	222/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
34	223/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
35	224/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
36	225/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
37	226/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
38	227/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
39	228/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
40	229/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
41	230/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
42	231/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
43	232/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
44	233/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
45	234/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
46	235/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
47	236/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
48	237/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
49	238/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
50	239/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
51	240/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
52	241/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
53	242/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
54	243/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
55	244/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
56	245/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
57	246/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
58	247/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
59	248/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
60	249/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
61	250/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
62	251/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
63	252/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
64	253/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
65	254/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
66	255/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
67	256/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
68	257/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
69	258/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
70	259/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
71	260/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
72	261/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
73	262/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
74	263/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
75	264/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
76	265/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
77	266/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
78	267/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
79	268/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
80	269/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
81	270/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
82	271/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
83	272/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
84	273/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
85	274/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
86	275/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
87	276/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
88	277/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
89	278/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
90	279/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
91	280/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
92	281/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
93	282/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
94	283/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
95	284/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
96	285/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
97	286/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
98	287/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
99	288/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
100	289/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
101	290/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
102	291/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
103	292/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
104	293/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
105	294/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
106	295/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
107	296/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
108	297/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
109	298/FTT 14c. 1985	102	11.5	11.4	11.5		11.5
110	299/FTT 14c						

Argentina in talks to sort out foreign debt

By Peter Minnagh in London and Jimmy Burns in Buenos Aires

ARGENTINA has begun intensive discussions with leading international bank creditors aimed at putting its \$37bn foreign debt back on an orderly footing.

The aim is to secure agreement that banks will refinance existing borrowings as they fall due, and inject substantial amounts of new money.

Economy Minister officials in Buenos Aires said at the weekend that Argentina would like a large credit amounting to some \$1.5bn from commercial banks, but bankers close to the discussions said it was too early to speak of concrete conclusions.

The talks, begun in a climate of extreme secrecy in Buenos Aires last week, were made possible by Argentina's decision to seek loans totalling \$381.2bn (£13.3bn) from the International Monetary Fund, as well as reciprocal lifting of financial sanctions against Britain.

So far they are believed to have concentrated on assessing Argentina's real need for new money from commercial banks. The country has precious few financial resources left, and was in arrears on foreign debt service payments by \$2.3bn in June.

British bankers made clear at the weekend that a satisfactory solution to these debt problems would still depend on unwinding of the discriminatory effect of financial sanctions, which forced them to forfeit several hundred million dollars in debt payments.

A vital element of the talks has been efforts to find a way round this problem. Argentina cannot repay this money all at once, and would like principal payments refinanced for six months from the date at which they fall due.

This would stagger the repayments over the next six months.

Several British banks are unhappy with this idea, claiming that other banks did not receive repayments from Buenos Aires after the sanctions were imposed in April. British banks are also pressing a claim for penalty interest on money they did not receive.

If a compromise on this point can be reached, Argentina may avoid a full-scale rescheduling in the Polish or Mexican style, bankers believe. This also depends on continued willingness of the Government of General Reynaldo Bignone to work with the International Monetary Fund.

Argentina hopes to secure agreement on her IMF credit package by November. She has already drawn some \$dr 318m (£335m) of unconditional finance from the fund.

Continued from Page 1

Massacre

terrible massacre and Begin and Sharon must resign in the name of our future."

Anthony Mcdermott in Amman writes: Mr Philip Habib, U.S. President Reagan's special envoy to the Middle East, arrived here yesterday for talks with King Hussein on the Lebanon and his plan for a settlement with the Palestinians. Mr Habib's next destination is likely to be Damascus, capital of Syria.

The purpose of Mr Habib's mission is two-fold. The U.S. has always felt it necessary to keep Jordan—one of its key allies in the Arab world—fully informed about events in the area, especially after the massacre of Palestinians.

The second purpose is to outline President Reagan's own plan for the Middle East. This involves some sort of association between the West Bank and the Gaza Strip—this would be the basis of a Palestinian state—and the East Bank. King Hussein has been receptive to this and Amman therefore is a key destination for Mr Habib in his tour.

Continued from Page 1

Howden

and Lichtenstein companies secretly controlled by the directors to Sphere Drake. Although the U.S. group has attempted to recover money and assets from the Howden executives there is still a shortfall in assets of up to \$25m in Sphere Drake.

To contain the shortfall, which is expected to rise, the U.S. group asked Mr Postgate to waive claims to the roll-over funds. Mr Postgate wanted the funds made over to the syndicate.

The roll-over funds were established with Sphere Drake out of syndicate funds by Howden to smooth out the effects of bad underwriting years in the syndicate, if necessary by utilising cash from the funds when heavy insurance claims arose.

Doubts grow on Budget tax cuts

By MAX WILKINSON, ECONOMICS CORRESPONDENT

MINISTERS are undecided about whether the amount of money they expect to be available to "give away" in the next Budget—perhaps £2bn—should be given mainly to the industry, or whether it should be used to improve incentives to work by raising tax thresholds and increasing allowances, according to Whitehall sources.

For two main reasons, a cut in the basic rate of income tax has been virtually ruled out: the first is a political desire to avoid making the Budget seem like an attempt to buy votes in the next general election. It is argued that this would not accord with the Chancellor's emphasis on the need for a long-term structural cure for Britain's economic ills and his commitment to the idea of a "quick fix".

The second argument is economic: the Treasury believes that Britain's appetite for imports has become so great that any general tax cut would go straight to foreign manufacturers. It would, therefore, give little help to British industry and domestic output.

Although imports account for a little more than a third of the UK's total income, the Treasury believes that up to 80 per cent of any extra spending power in consumers' pockets could go into imports. This would also argue against the largest available relief through tax thresholds.

The total amount of any concession is still uncertain since the Treasury has not completed its October forecast which will give Ministers an estimate for total revenues in 1983-84. This unpublished forecast will be the "dry run" for the published November forecast. This year for the first time the November statement, which includes spending plans for next year, will give a clear indication of expected government revenue—and therefore of the room for manoeuvre in cutting taxes.

However, some preliminary estimates in the Treasury suggest that the Chancellor could have, perhaps, £2.5bn available, partly because oil revenues are expected to be more buoyant than the Treasury estimated in March. Higher production rates and the strength of the dollar could boost next year's sterling revenues by £1bn—£2bn above the £5bn estimated by the Treasury in March.

A £bn or even £4bn tax cut in March would be small in comparison with the £12bn projected for the total of public spending. It is also small in comparison with the margin of error in forecasting public borrowing. Last year, for example, the total public sector borrowing requirement undershot its target by more than £2bn.

The improved outlook for inflation—now expected to be running at an annual rate of 6.4 per cent by the end of the year—has taken some heat out of the annual discussion of public spending. In the early summer, bids from the spending ministers suggested a rise of £5bn in the total, but prospect forecasts are now lower.

However, officials point out that the lower-than-expected rate of inflation will also cost the Government's revenue from income tax and value added tax and will not create extra room for tax cuts.

These factors contribute to the Treasury's optimism that it will be able to hold next year's spending total close to the planned £12bn. It believes that any increases it is obliged to concede—perhaps to defend a financial centre, and promoting economic activity and the type of generalised tax cut promised in the last Conservative Party manifesto.

CBI report, Page 5

about both expenditure and revenues for next year, discussions about the shape of next year's Budget are still tentative. But battle lines are already being drawn up about whether the main emphasis should be on helping industry or improving tax incentives.

Some in the Treasury are still arguing for a further cut in the employers' National Insurance contribution—one of the main demands of the Confederation of British Industry. Some senior ministers, however, believe that the recent improvement in industrial profits has made this a lower priority.

Others want to see a reduction in the so-called "poverty trap", releasing low-paid workers who are caught in the income tax net and have little financial incentive to work, rather than accept unemployment and other state benefits.

Ministers would also like to improve incentives at higher levels of income. They are drawing a firm distinction now between specific tax measures aimed at improving incentives and promoting economic activity and the type of generalised tax cut promised in the last Conservative Party manifesto.

Bringing a loan stock issue to the cash market. It will be some time, however, before trading in gilt-edged futures has developed enough breadth to enable a BOC to hedge £100m.

At least the corporate treasurer could be studying the long-term options and becoming acquainted with the market—hands on who knows what's in it.

Whether the market will generate sufficient liquidity to make it a useful tool for the corporate treasurer or fund manager, LIFEX's architects have admittedly ironed out a number of creases over the past year. The problem of ensuring even supply and consistent credit quality in the dollar interest rate contract has been resolved by switching from bank certificates of deposit to euro-dollar deposits and a satisfactory basket of securities has been found to support the long-dated gilt-edged contract.

The Inland Revenue has provided rough and ready guidelines for the market although its judgements will almost certainly be tested in court. As matters stand, tax institutions may be able to use the gilt-edged contract to establish fiscal year-end tax losses, which can subsequently be unwound. Alternatively, capital gains may be deferred by holding the underlying security and hedging the risk of a rise in interest rates through the future.

The talks, aimed at bringing stability to the world coffee market, were concerned not only with negotiating a new agreement to run for six years from October next year, but also to decide how much coffee should be available during the next 12 months in order to avoid a collapse in prices.

A total supply quota of 56m bags (of 60 kg each) was agreed to keep world prices within the existing range of 120 cents to 140 cents a pound.

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The first contracts to develop a decent degree of depth may well be the time deposits. The general position is that institutions will escape with capital gains tax liability only when they can establish that the futures contract is being used purely as a hedging transaction. So a pension fund will lose its exemption and be assessed on its trading profits if it is dealing actively in the market.

Given these limitations, institutional investors may confine their activity in the market largely to the hedging of anticipated cash flows. Apart from anything else, fund managers doubt their own ability to persuade trustees that futures are a most wonderful invention.

Under the agreement, the main burden of supporting prices is dependent on producing countries regulating export with a quota system, according to the state of the market.

The role played by consumers is to restrict imports from non-members of the agreement. The main issue at the London talks, therefore, was over the quotas assigned to the main exporting countries.

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International agency investigates mystery of the disappearing oil

By RAY DAPTER, ENERGY EDITOR

OFFICIALS of the International Energy Agency are searching for about 2m barrels of missing crude oil a day—the equivalent of UK production in the North Sea.

Latest oil trade data provided by the agency's 21 member countries shows that in the past few months, worldwide oil supplies, including exports, have been outstripping apparent consumption by between 2m and 3m barrels a day.

Officials, however, cannot explain where the oil has come from—the extra does not appear to have been pulled out of stocks—or where it has gone.

Surveys also indicate that stocks have been run down to a point where some of the agency's member countries are breaking the IEA rules of minimum stock levels.

The unexplained surplus and the recent big changes in oil industry stocks are clouding the IEA's evaluation of the supply and demand balance in the world oil market.

The agency is wondering whether some countries are producing oil at a higher rate than generally assumed or whether world demand has plummeted to even greater depths.

Some of the 47 oil companies which provide information about supply, demand, and stocks, are also thought to be puzzled and concerned about the unusually large discrepancy in the figures. "If we do not know what is going on how can Opec (the Organisation of Petroleum Exporting Countries) tell what demand is running at?" asked one leading analyst. "This makes the fine tuning of Opec production extremely difficult."

Meanwhile, projections being

OIL BALANCE OF IEA MEMBER COUNTRIES (m tonnes of crude oil equivalent)

Supplies to IEA	IEA consumption					
	1980	1981	1982	1980	1981	1982
1 qtr.	459	409	379	462	409	402
2 qtr.	431	387	365	404	371	366
3 qtr.	416	387	376	402	386	370
4 qtr.	417	401	393	412	401	393

Sources: IEA

This year, it is estimated, non-communist world stocks have been drawn down at the rate of about 2m b/d.

The slack oil market and lack of concern about supplies over the next few years have led a number of IEA member countries to fall below the minimum requirement for strategic stocks. The members—virtually all the developed nations except France—have agreed to maintain sufficient stocks to cover 90 days of net imports.

An agency report earlier this month identifies five countries breaking the agreement (based on the 1981 level of imports): Ireland (35 days); Luxembourg (58 days); Portugal (87 days); Spain (89 days); and Turkey (48 days).

Until recently, the Paris-based agency had been projecting a higher demand next year. Current analysis, however, suggests it is unlikely that the 1983 demand for Opec oil will rise much above the present, third quarter, level of 17.5m barrels a day of crude oil and about 800,000 b/d of natural gas liquids.

On the other hand, there are signs that the marked run down of stocks, evident over the past 18 months, is coming to an end.

Cable and Wireless in joint venture with China

By JASON CRISP

CABLE AND WIRELESS significantly strengthened its position in China yesterday when a letter of intent was signed to establish a joint venture with the telecommunications authorities in Guangdong Province.

The joint venture is to provide modern and sophisticated telecommunications for exploration and production of oil in the South China Sea.

Cable and Wireless will form the venture with the Guangdong Posts and Telecommunications Administrative Bureau and China Nanhai Oil Joint Service Corporation.

Mrs Margaret Thatcher and Mr Li Tian Fu, Governor of Guangdong, were present for signing of the letter of intent in Guangzhou.

Cable and Wireless share in the venture has not been

French PM 'will fight devaluation'

By David Housego in Paris

M. Pierre Mauroy, the French Prime Minister, has repeated France's determination to stay within the European Monetary System and resist a further devaluation of the minimum allowed.

Production from the South China Sea oilfields is expected to exceed that of UK North Sea oil.

Telecommunications requirements are expected to be substantial including satellite, microwave radio and advanced digital switching systems. The costs could be £50m over a 10- to 15-year period.

The joint venture will provide services both for the oilfields and the service industries such as meteorology, helicopter transport, catering and diving. The system will be closely integrated with Guangdong's public network.

The strength of the dollar, increased prices for oil and raw material, and the continuing world recession all meant that the arguments of the 1980s on the beneficial effects of a devaluation had ceased to be valid.

The French Government would thus stand firm behind the existing parity of the franc. In support of this, he recalled that France had recently decided to reinforce the defence of the franc by a 5bn (£2.3bn) commercial loan.

The Prime Minister said he believed the international financial market still did not fully appreciate the scope and severity of the measures his Government had taken since June to bring down inflation and renovate the economy.

The Government was reinforcing its prices and incomes policy through rigorous budgetary and monetary control.

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Agreement on coffee supplies

By John Edwards, Commodity Editor

AN INTERNATIONAL Coffee Agreement between leading exporting and importing countries was resolved in London during the early hours of Saturday morning after three weeks of negotiations.

The talks, aimed at bringing stability to the world coffee market, were concerned not only with negotiating a new agreement to run for six years from October next year, but also to decide how much coffee should be available during the next 12 months in order to avoid a collapse in prices.

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